ANNUAL BUDGET OF UMSOBOMVU MUNICIPALITY



2019/20 TO 2021/22

MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

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Abbreviations and Acronyms

AMR ASGISA	Automated Meter Reading Accelerated and Shared Growth Initiative
BPC	Budget Planning Committee
CBD	Central Business District
CFO	Chief Financial Officer
CM	Municipality Manager
CPI	Consumer Price Index
CRRF	Capital Replacement Reserve Fund
DBSA	Development Bank of South Africa
DoRA	Division of Revenue Act
DWA	Department of Water Affairs
EE	Employment Equity
EEDSM	Energy Efficiency Demand Side
	Management
EM	Executive Mayor
FBS	Free basic services
GAMAP	
	Accounting Practice
GDP	Gross domestic product
GDS	Gauteng Growth and Development
	Strategy
GFS	Government Financial Statistics
GRAP	General Recognised Accounting
	Practice
HR	Human Resources
HSRC	Human Science Research Council
IDP	Integrated Development Strategy
IT	Information Technology
kł	kilolitre
km	kilometre
KPA	Key Performance Area
KPI	Key Performance Indicator
kWh	kilowatt

litre Local Economic Development Member of the Executive Committee Municipal Financial Management Act
Programme Municipal Infrastructure Grant Member of Mayoral Committee Municipal Properties Rates Act Municipal Systems Act Medium-term Expenditure
Framework Medium-term Revenue and Expenditure Framework
National Electricity Regulator South Africa
Non-Governmental organisations National Key Performance Indicators Occupational Health and Safety Operational Plan Public Benefit Organisations Provincial Health Care Performance Management System Property Plant and Equipment Public Private Partnership Public Transport Infrastructure System
Restructuring Grant Regional Services Council South African Local Government Association South African Police Service Service Delivery Budget Implementation Plan Small Micro and Medium Enterprises

Part 1 – Annual Budget

1.1 Mayor's Report: Foreword by the Mayor

The Municipal Systems Act (32 of 2000) compels all municipal Councils to develop and adopt a Five-year Integrated Development Plan (IDP) which has to be reviewed annually. The Umsobomvu Municipality's Integrated Development Plan for the period 2017 - 2022 aims to create a platform to inform decision making, create an environment for economic development and building social cohesion to fulfil our constitutional mandate. This IDP outlines the programmes and development commitments that will be delivered during the term of this current Council.

The process also had challenges that we need to take cognizance of which was the Local Government Election in August 2016 that brought a new administration who needed to go through an induction programme and also the establishment of ward committees that was finalized in January 2017.

In order to achieve the vision and mission of our Municipality we went out and engaged our local communities through public participation by means of ward councillors, ward committees, community outreach programmes and IDP Representative Forum.

Umsobomvu Municipality also run a project in conjunction with the Office of the Premier, the Department of Planning, Monitoring and Evaluation (DPME) that applies the citizen-based monitoring model to enhance participation of community members in the IDP process, to improve cooperation with provincial sector departments an enable ward level monitoring of delivery against the plan. Ward councillors, ward committee members, Community Works Programme (CWP) participants and community development workers (CDW) were part of a survey that took place in wards from 13 - 17 February 2017 where a total number of 6 234 community members participated.

This IDP created a channel for communities to express their desires and for the Municipality to respond in a manner subject to the available resources and alignment with policies and programmes across the spheres of government.

Through this process we need to address unemployment, the high levels of poverty and inequality by ensuring service delivery, local economic development, financial viability, good governance and public participation.

Let us continue to protect the environment and use land effectively as we better the quality of the lives of our people and ensure that Umsobomvu Municipality remain economically viable and sustainable to achieve a better life for all.

"A Developmental Municipality in South Africa"

M.S. TOTO MAYOR

OVERVIEW OF THE 2019/2020 BUDGET

This council is legally obligated to table the final Capital and Operating Budget for 2019/20 – 2021/22 in terms of the MFMA. The MFMA states that an annual budget may only be funded from realistically anticipated revenues to be collected; cash backed accumulated funds from previous years' surpluses not committed for other purposes; and borrowed funds.

Honourable Councillors this has been done within the final budget.

Operating Budget

The estimated operating expenditure budget for the 2019/2020 financial year is R174 648 961,00. The Employee Costs (Salaries and allowances) comprises 33% of the total operational expenditure.

The estimated revenue budget for the 2019/2020 financial year is R 154 602 433.00

Capital Budget

The capital budget for 2019/2020 is an amount of R 41 235 950.00. This comprises mainly of Sewerage project funded from Municipal Infrastructure Grant, electrification project funded from the Integrated National Electrification Programme Grant from Department of Energy, the water project funded from the Water Subsidy Infrastructure Grant from the Department of Water Affairs and other projects that are funded from internally generated funds.

The following funded projects were identified from the IDP and are captured in the capital budget:

	CAPIT	AL BUDGET 201	8 - 2019			
Department	Project description	Source	Ward	2019/20	2020/21	2021/22
Technical Services	Noupoort Electrical Network	INEP	1	R 10 000 000.00	R 1920000.00	R 2026000.00
Technical Services	Upgrading of VIP and Bucket System	WSIG	5&6	R 16 320 000.00	R 18 000 000.00	R 21 000 000.00
Technical Services	Upgrading Roads Ngqandu and Madikane Streets	MIG	3	R -	R 11 286 950.00	R 11 822 750.00
Community and Social Services	Noupoort Cemeteries	OWN	2	R 640 000.00	R -	R -
Community and Social Services	New Bakkie - Property Services	OWN	All	R 210 000.00	R -	R -
Community and Social Services	New Vehicle - Library	OWN	All	R 200 000.00	R -	R -
Corporate Services	Computer with Programmes	OWN	All	R 8 000.00	R -	R -
Corporate Services	New Laptop	OWN	All	R 10 000.00	R -	R -
Corporate Services	Welding Machine	OWN	All	R 20 000.00	R -	R -
Corporate Services	CCV Cameras and other materials	OWN	All	R 150 000.00	R -	R -
Sport and Recreation	Sports Grounds Maintanance Machines	OWN	All	R 50 000.00	R -	R -
Finance	New Financial System	OWN	All	R 1595000.00	R -	R -
Technical Services	Upgradeing of Nerina Street to Concrete Block Paving	EPWP	3	R 1117000.00	R -	R -
Technical Services	VD Waltfontein Water Pipeline	MIG	3	R 9415500.00	R -	R -
Technical Services	New Ouboks Arterial Road	MIG	4	R 1500000.00	R -	R -
				R 41 235 500.00	R 31 206 950.00	R 34 848 750.00

The following service charges will be increased as from 1 July 2019 to ensure sustainable service delivery to the community:

Electricity Tariffs

Application was submitted to NERSA for an average increase of 13.07%. The approval by NERSA is still awaiting.

WATER TARIFFS

- The water tariffs are increased by 6% which are fully cost-reflective
- The tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

SANITATION TARIFFS

Tariff increase of 6% is proposed to recover the cost for the running and maintenance cost and to ensure the sustainable running of the Waste Water Treatment Works.

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that sustainable municipal services are provided economically and equitably to all communities.

I thank you.

Cllr. M.S. Toto

MAYOR

1.2 Council Resolutions

On the 31st May 2019 the Council of Umsobomvu Municipality Local Municipality met in the Council Chambers of Umsobomvu Municipality to consider the annual budget of the municipality for the financial year 2019/2020. The Council adopted the following resolutions:

- 1. The Council of Umsobomvu Municipality Local Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
 - 1.1. The annual budget of the municipality for the financial year 2019/2020 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 18 on page 24;
 - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 19 on page 26;
 - 1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table 21 on page 28; and
 - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 22 on page 30.

- 1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
 - 1.2.1. Budgeted Financial Position as contained in Table 23 on page 32;
 - 1.2.2. Budgeted Cash Flows as contained in Table 24 on page 34;
 - 1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in Table 25 on page 34;
 - 1.2.4. Asset management as contained in Table 26 on page 36; and
 - 1.2.5. Basic service delivery measurement as contained in Table 27 on page 38.
- The Council of Umsobomvu Municipality Local Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) adopts with effect from 1 July 2019
 - 2.1. the tariffs for property rates as set out in Annexure B,
 - 2.2. the tariffs for electricity as set out in Annexure B
 - 2.3. the tariffs for the supply of water as set out in Annexure B
 - 2.4. the tariffs for sanitation services as set out in Annexure B
 - 2.5. the tariffs for solid waste services as set out in Annexure B
- 3. The Council of Umsobomvu Municipality Local Municipality, acting in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) adopts with effect from 1 July 2019 the tariffs for other services, as set out in Annexure G1 to G21 respectively.
- 4. To give proper effect to the municipality's annual budget, the Council of Umsobomvu Municipality Local Municipality approves:
 - 4.1. That cash backing is implemented through the utilisation of a portion of the revenue generated from property rates to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.
- 5. The Council of Umsobomvu Municipality, adopts the service level standards which form part of the 2019/20 tabled MTREF budget documentation as set out in Annexure F.
- 6. The Council of Umsobomvu Municipality, approves the schedule of procurement plan in respect of advertised competitive bids (in excess of R200, 000) as set out in Annexure G.

1.3 Executive Summary

The application of sound financial management principles for the compilation of the Municipality's financial plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The Municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes so as to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items. Key areas where savings were realized were on telephone and internet usage, printing, workshops, travel, accommodation, and catering.

The Municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the Municipality has undertaken

various customer care initiatives to ensure the municipality truly involves all citizens in the process of ensuring a people lead government.

National Treasury's MFMA Circular No. 90 and 91 were used to guide the compilation of the 2018/2019 MTREF.

The main challenges experienced during the compilation of the 2019/2020 MTREF can be summarised as follows:

- The ongoing difficulties in the national and local economy;
- Aging and poorly maintained water, roads and electricity infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- Affordability of capital projects original allocations had to be reduced and the operational expenditure associated with prior year's capital investments needed to be factored into the budget as part of the 2018/2019 MTREF process; and
- Availability of affordable capital/borrowing.
- Generating funds to acquire a financial system that is SCOA compliant, this has been an enormous challenge as this system comes with a hefty price over a period of three years.
- Informing the community of the intent to roll-out prepaid water meters, which help increase revenue collection and mitigate huge consumption by indigents and those who cannot afford to do so.

The following budget principles and guidelines directly informed the compilation of the 2019/2020 MTREF:

- The 2018/19 Adjustments Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget were adopted as the upper limits for the new baselines for the 2018/2019 annual budget;
- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;
- Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality, for instance the cost of bulk water and electricity. In addition, tariffs need to remain or move towards being cost reflective, and should take into account the need to address infrastructure backlogs;
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;

In view of the aforementioned, the following table is a consolidated overview of the proposed 2019/20 Medium-term Revenue and Expenditure Framework:

Table 1 Consolidated Overview of the 2018/19 MTREF

	Adjustment	Budget	Budget	Budget
R Thousand	Budget	Year	Year + 1	Year + 2
	2018/2019	2019/2020	2010/2021	2021/2022
Total operating Revenue	141 919 408	154 602 433	164 699 050	175 673 423
Total Operating Expenditure	158 882 918	174 648 961	178 309 318	181 031 952
(Surplus) Deficit	- 16 963 510	- 20 046 528	- 13 610 268	- 5358529
Total Capital Expenditure	29 361 600	38 352 500	31 206 950	34 848 750

Total operating revenue has increased by 8.94 per cent for the 2019/2020 financial year when compared to the 2018/2019 Adjustments Budget. For the two outer years, operational revenue will increase by 6.53 and 6.66 per cent respectively, equating to a total revenue growth of R 33, 754 million over the MTREF when compared to the 2018/19 financial year.

Total operating expenditure for the 2019/2020 financial year has been appropriated at R174,648,961.00 and translates into a budgeted deficit of R 20,046,528.00. When compared to the 2018/19 Adjustments Budget, operational expenditure has increased by 9.92 per cent in the 2019/2020 budget and increased by 2.10 and 1.53 per cent for each of the respective outer years of the MTREF. The operating deficit for the two outer years decreases to R13,610,268.00 in 2020/21 and R 5,358,529.00 in 2021/22.

The capital budget of R 38,352,500 for 2019/2020 is 30.62 per cent more when compared to the 2018/19 Adjustment Budget. The increase is mostly as a result of the increase in the allocation received from DORA. The capital programme decreases to R 31,206,950.00 in the 2020/2021 financial year and then increases to R 34,848,750.00 in the 2021/2022 financial year. All capital over the MTREF will be financed by Grants from National and own revenue.

Note that the Municipality finished paying for its borrowed capital funding. The repayment of capital and interest (debt services costs) came to an end during the 2018/19 financial year. The loan was taken about five years back as a result of the need to replace specialised vehicles needed to meet the increased demand in services to be delivered. Consequently, the capital budget remains relatively flat over the medium-term.

1.4 Operating Revenue Framework

For Umsobomvu Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 72 per cent annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

The following table is a summary of the 2019/2020 MTREF (classified by main revenue source):

Table 2 Summary of revenue classified by main revenue

NC072 Umsobomvu - Table A4 Budgeted	Umsobomvu - Table A4 Budgeted Financial Performance (revenue and expenditure)						

Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19		2019/20 Medium Term Revenue &			
Description	ILCI	2013/10	2010/11	2011/10		ourrent re	ai 2010/13		Expe	nditure Frame	work	
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year		
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2019/20	+1 2020/21	+2 2021/22	
Revenue By Source												
Property rates	2	8 144	8 591	9 855	10 447	11 062	11 062	11 062	11 726	12 430	13 176	
Service charges - electricity revenue	2	27 911	26 973	31 796	33 818	33 773	33 773	33 773	38 254	40 807	43 660	
Service charges - water revenue	2	3 220	5 898	12 986	13 617	13 468	13 468	13 468	14 108	14 855	15 661	
Service charges - sanitation revenue	2	8 355	9 393	8 600	8 968	8 387	8 387	8 387	8 956	9 561	10 207	
Service charges - refuse revenue	2	6 450	7 044	6 235	6 461	6 142	6 142	6 142	6 343	6 573	6 936	
Rental of facilities and equipment		759	357	276	291	333	333	333	351	371	391	
Interest earned - external investments		538	453	532	560	560	560	560	570	570	570	
Interest earned - outstanding debtors		2 169	2 513	2 926	3 105	3 105	3 105	3 105	3 345	3 554	3 776	
°		2 103	2 3 13	2 920	5 105	5 105	5 105	5 105	0.040	5 554	5770	
Dividends received		-	-	0.000	7.040	7 070	7 070	7 070	7 7 40	0.404	0.540	
Fines, penalties and forfeits		889	314	6 963	7 312	7 372	7 372	7 372	7 743	8 134	8 543	
Licences and permits		-	-	2 396	2 516	2 517	2 517	2 517	2 644	2 777	2 916	
Agency services		-	-	326	342	342	342	342	359	377	396	
Transfers and subsidies		32 302	33 232	45 088	49 275	48 275	48 275	48 275	53 501	57 815	62 449	
Other revenue	2	12 058	7 425	5 588	5 619	6 582	6 582	6 582	6 701	6 876	6 992	
Gains on disposal of PPE												
Total Revenue (excluding capital transfers		102 795	102 193	133 568	142 330	141 919	141 919	141 919	154 602	164 699	175 673	
and contributions)												
Expenditure By Type												
Employ ee related costs	2	37 333	38 985	48 382	53 560	54 350	54 350	54 350	57 790	61 244	64 908	
Remuneration of councillors		3 095	3 429	3 859	4 130	4 130	4 130	4 130	4 398	4 662	4 942	
Debt impairment	3	31 681	11 389	11 388	11 388	11 388	11 388	11 388	11 388	11 388	11 388	
Depreciation & asset impairment	2	28 120	27 823	25 827	25 827	25 827	25 827	25 827	31 139	29 504	23 622	
Finance charges		1 814	1 982	119								
Bulk purchases	2	21 065	22 917	20 828	21 948	23 300	23 300	23 300	27 891	28 703	30 842	
Other materials	8											
Contracted services		-	-	1 124	1 191	1 191	1 191	1 191	1 274	1 364	1 459	
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	
	4, 5	21 596	23 012	38 749	37 797	38 678	38 678	38 678	40 750	41 425	43 851	
Loss on disposal of PPE		3 251	1 107	20	20	20	20	20	20	20	20	
Total Expenditure		147 957	130 644	150 296	155 861	158 883	158 883	158 883	174 649	178 309	181 032	
Surplus/(Deficit) Transfers and subsidies - capital (monetary		(45 162)	(28 451)	(16 728)	(13 530)	(16 964)	(16 964)	(16 964)	(20 047)	(13 610)	(5 359	
allocations) (National / Provincial and District)		60 044	27 100	28 857	23 781	29 362	29 362	29 362	38 353	31 207	34 849	
Transfers and subsidies - capital (monetary												
allocations) (National / Provincial Departmental												
Agencies, Households, Non-profit Institutions,												
Private Enterprises, Public Corporatons, Higher	6	_	_	_	-	_	_	-	_	_	_	
Transfers and subsidies - capital (in-kind - all)	Ū											
Surplus/(Deficit) after capital transfers &		14 882	(1 351)	12 128	10 250	12 398	12 398	12 398	18 306	17 597	29 490	
contributions			()									
Taxation												
Surplus/(Deficit) after taxation Attributable to minorities		14 882	(1 351)	12 128	10 250	12 398	12 398	12 398	18 306	17 597	29 490	
		14 882	(1 254)	12 128	10 250	12 398	12 398	12 398	18 306	17 597	29 490	
Surplus/(Deficit) attributable to municipality Share of surplus/ (deficit) of associate	7	14 002	(1 351)	12 120	10 230	12 390	12 330	12 330	10 300	1/ 59/	23 490	
Surplus/(Deficit) for the year		14 882	(1 351)	12 128	10 250	12 398	12 398	12 398	18 306		29 490	

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from rates and services charges forms a significant percentage of the revenue basket for the Municipality. Rates and service charge revenues comprise more than half of the total revenue mix. In the 2018/19 financial year, revenue from rates and services charges totalled R 72,833 million or 51.32 per cent. This increases to R 79,388 million in 2019/20 and increase to R 84,225 million and R 89,639 million in the respective financial years of the MTREF. The above table includes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality. Details in this regard are contained in Table 64 MBRR SA1 (see page 100 & 101).

Property rates revenue source from services totalling 14.77 per cent or R 11,726 million rand in 2019/20. The smallest source is 'rental of facilities and equipment' which consists of various items such as income received from hall rentals, rental of machinery, rental of municipal residence and rental of sports grounds. Departments have been urged to review the tariffs of these items on an annual basis to ensure they are cost reflective and market related.

Operating grants and transfers totals R 53,501 million in the 2019/2020 financial year and steadily increases to R 62,449 million by 2021/22. Note that the year-on-year increase for the 2019/20 financial year is 10.82 per cent and then increases by 8.06 and 8.02 per cent in the two outer years. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table 4 Operating Transfers and Grant

NC072 Umsobomvu - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2015/16	2016/17	17 2017/18	Cu	rrent Year 2018	/19	2019/20 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
RECEIPTS:	1, 2				Ū	Ű					
Operating Transfers and Grants											
National Government:		37 803	38 483	43 409	47 796	46 796	46 796	52 022	56 167	60 801	
Local Government Equitable Share		34 931	36 658	43 409 39 760	41 790	40 790	40 790	49 477	53 603	58 209	
Finance Management		1 932	1 825	1 900	1 970	1 970	1 970	1 970	1 970	1 970	
MIG ADMIN - PMU		1 502	- 1020	749	567	567	567	575	594	622	
EPWP Incentive			_	1 000	1 000	-	_				
Municipal Systems Improvement		940	_								
Integrated National Electrification Programme											
Other transfers/grants [insert description]											
			4 000	4 070	4 470	4 470		4 470			
Provincial Government:		1 542	1 900	1 679	1 479	1 479	1 479	1 479	1 648	1 648	
Sport and Recreation		1 542	1 900	1 679	1 479	1 479	1 479	1 479	1 648	1 648	
Other transfers/grants [insert description]											
District Municipality:		-	-	-	-	-	-	-	-	-	
[insert description]											
Other grant providers:		-	-	-	-	-	-	-	-	-	
[insert description]											
Total Operating Transfers and Grants	5	39 345	40 383	45 088	49 275	48 275	48 275	53 501	57 815	62 449	
Capital Transfers and Grants											
National Government:		59 338	25 375	28 857	23 781	29 362	29 362	38 353	31 207	34 849	
Municipal Infrastructure Grant (MIG)		13 237	10 989	18 222	10 781	10 781	10 781	10 916	11 287	11 823	
Integrated National Electrification Programme		1 184	38	6 635	3 000	3 836	3 836	10 000	1 920	2 026	
Water Services Operating Subsidy				4 000	10 000	10 000	10 000	16 320	18 000	21 000	
Electicity Effecience Demand Grant		3 242	6 554								
Regional Bulk Infrastructure		39 547	6 840			3 745	3 745				
EPWP Incentive		2 128	954			1 000	1 000	1 117			
Provincial Government:		-	1 568	-	-	-	-	-	-	-	
Other capital transfers/grants [insert											
description]			1 568								
District Municipality:		-	-	-	-	-	-	-	-	-	
[insert description]											
Other grant providers:		706	158	-	-	-	-	-	-	-	
[insert description]		449	158								
	_	257									
Total Capital Transfers and Grants	5	60 044	27 100	28 857	23 781	29 362	29 362	38 353	31 207	34 849	
TOTAL RECEIPTS OF TRANSFERS & GRANTS		99 389	67 483	73 944	73 056	77 637	77 637	91 853	89 022	97 298	

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the Municipality.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the 6 per cent upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

The percentage increases of Eskom bulk tariffs are in line with the mentioned inflation target. Given that these tariff increases are determined by external agencies, the impact they have on the municipality's electricity and in these tariffs are largely outside the control of the Municipality. Discounting the impact of these price increases in lower consumer tariffs will erode the Municipality's future financial position and viability.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity and water, petrol, diesel, chemicals, cement etc. The current challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. Within this framework the Municipality has undertaken the tariff setting process relating to service charges as follows.

1.4.1 Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the rate ratio for the non-residential categories, public service infrastructure and agricultural properties relative to residential properties to be 0.25:1. The implementation of these regulations was done in the previous budget process and the Property Rates Policy of the Municipality has been amended accordingly.

The following stipulations in the Property Rates Policy are highlighted:

- The first R15 000 of the market value of a property used for residential purposes is excluded from the rate-able value (Section 17(h) of the MPRA);
- 20 per cent rebate will be granted on all state owned properties
- 100 per cent rebate will be granted to registered indigents in terms of the Indigent Policy;
- For pensioners, physically and mentally disabled persons, a maximum/total rebate of 50 per cent (calculated on a sliding scale) will be granted to owners of rate-able property if the total gross income of the applicant and/or his/her spouse, if any, does not exceed the amount equal to twice the annual state pension as approved by the National Government for a financial year. In this regard the following stipulations are relevant:
 - The rate-able property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependants without income;

- The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, proof of certification by a Medical Officer of Health, also proof of the annual income from a social pension;
- The applicant's account must be paid in full, or if not, an arrangement to pay the debt should be in place; and
- The property must be categorized as residential.
- The Municipality may award a 100 per cent grant-in-aid on the assessment rates of rateable properties of certain classes such as registered welfare organizations, institutions or organizations performing charitable work, sports grounds used for purposes of amateur sport. The owner of such a property must apply to the Chief Financial Officer in the prescribed format for such a grant.

The categories of rate-able properties for purposes of levying rates and the proposed rates for the 2019/2020 financial year based on a 6 per cent increase from 1 July 2019 is contained below:

Category	Current Tariff	Proposed Tariff
	(1 July 2018)	(From 1 July 2019)
Residential Properties	0.0127	0.0135
State Owned Properties	0.0150	0.0217
Business & Commercial	0.0150	0.0159
Agricultural	0.0032	0.0034

Table 5 Comparison of Proposed rates to be levied for 2018/2019 financial year

1.4.2 Sale of Water and Impact of Tariff Increases

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

In addition, National Treasury had urged all municipalities to ensure that water tariff structures are cost reflective by 2014.

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Better maintenance of infrastructure, new dam construction and cost-reflective tariffs will ensure that the supply challenges are managed in future to ensure sustainability.

A tariff increase of 6 per cent from 1 July 2019 for water is proposed. This is based on input cost of inputs increasing by 6 per cent and the commissioning of the extended water treatment works. In addition, 6 kl water per 30-day period will again be granted at a subsidized price to all indigent residents.

A summary of the proposed tariffs for households (residential) and non-residential are as follows:

Table 6 Proposed Water Tariffs

Category	Current Tariffs 2018/19 Rand per	Proposed Tariffs 2019/20 Rand per	Percentage Change
	kl	kl	
Residential			
(i) 0 to 6 kl per 30-day period	5.6	5.94	6%
(ii) 7 to 20 kl per 30-day period	6.77	7.18	6%
(iii) 21- 30kl per 20-day period	8.7	9.22	6%
(iv) 30+	11.48	12.17	6%
Non Residential			
(i) 0-60kl per 30-day period	7.77	8.24	6%
(ii) 61kl per 30-day period	10.43	11.06	6%

The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

Table 7 Comparison between current water charges and increases (Domestic)

Monthly	Current	Proposed		Difference	Percentage
Consumption	Amount Payable	Amount Payab	le	(Increase)	Change
KI	R	R		R	%
20	R 142.39	R 150.9	3 R	8.54	6%
30	R 237.56	R 251.2	8 R	13.72	6%
40	R 371.05	R 393.3	1 R	22.26	6%

The tariff structure of the 2018/2019 financial year has not been changed. The tariff structure is designed to charge higher levels of consumption a higher rate, steadily increasing to a rate of R 11.06 per kilolitre for consumption in excess of 30kl per 30-day period.

1.4.3 Sale of Electricity and Impact of Tariff Increases

NERSA has announced the revised bulk electricity pricing structure. A 13.07 per cent increase in the Eskom bulk electricity tariff to municipalities will be effective from 1 July 2019.

Considering the Eskom increases, the consumer tariff had to be increased by 6.88 per cent to offset the additional bulk purchase cost from 1 July 2019. Furthermore, it should be noted that given the magnitude of the tariff increase, it is expected to depress growth in electricity consumption, which will have a negative impact on the municipality's revenue from electricity.

Registered indigents will again be granted 50 kWh per 30-day period being subsidised through the equitable share.

The following table shows the impact of the proposed increases in electricity tariffs on the electricity charges for domestic customers:

Table 8 Comparison between current electricity charges and increases (Domestic)

Monthly		Current	P	roposed	Di	fference	Percentage
Consumption	Amo	ount Payable	Amo	ount Payable	Ir	ncrease	Change
Kwh		R		R		R	%
100	R	123.93	R	140.13	R	16.20	13.07%
250	R	329.30	R	372.34	R	43.04	13.07%
500	R	745.78	R	843.25	R	97.47	13.07%
750	R	1 268.39	R	1 434.17	R	165.78	13.07%
1000	R	1 818.29	R	2 055.94	R	237.65	13.07%
2000	R	4 019.20	R	4 544.51	R	525.31	13.07%

It should further be noted that NERSA had advised that a stepped tariff structure needed to be implemented as from 1 July 2011. The effect thereof will be that the higher the consumption, the higher the cost per kWh. The aim is to subsidise the lower consumption users (mostly the poor). The Municipality has entered into discussions with NERSA regarding the suitability of the NERSA proposed stepped tariffs compared to those already being implemented by the Municipality already. Until the discussions are concluded, the Municipality will maintain the current stepped structure of its electricity tariffs.

The inadequate electricity bulk capacity and the impact on service delivery and development remains a challenge for the Municipality. Most of the suburbs and inner Municipality reticulation network was designed or strengthened in the early 1980's with an expected 20-25-year life-expectancy. The upgrading of the Municipality's electricity network has therefore become a strategic priority, especially the substations and transmission lines.

Owing to the high increases in Eskom's bulk tariffs, it is clearly not possible to fund these necessary upgrades through increases in the municipal electricity tariff – as the resultant tariff increases would be unaffordable for the consumers. As part of the 2019/2020 and 2021/2022 medium-term capital programme, funding has been allocated to electricity infrastructure to decrease expenditure through alternative energy and consumption reducing equipment.

Sanitation and Impact of Tariff Increases

A tariff increase of 6 per cent for sanitation from 1 July 2019 is proposed. This is based on the input cost assumptions related to water. It should be noted that electricity costs contribute approximately 20 per cent of waste water treatment input costs, therefore the higher than CPI increase of 6 per cent for sanitation tariffs. The following factors also contribute to the proposed tariff increase:

- Sanitation charges are calculated according to the type of consumer and the level of service provided as indicated in the table below;
- Subsidised sanitation will be applicable to registered indigents; and

• The commissioning of the new sludge activated Waste Water Treatment works compared to the previous oxidation pond system The total revenue expected to be generated from rendering this service amounts to R 8,956 million for the 2019/2020 financial year.

The following table compares the current and proposed tariffs:

Table 9 Comparison between current sanitation charges and increases

Table 9 Comparison Between Current Sanitation Charges And Increases

	Current Year 2018/2019	2017/18 Medium Term Revenue 8 Expenditure Framework			
Description		Budget Year	Budget Year + 1	Budget Year + 2	
Waste Water Tariffs		2019/20	2020/21	2021/22	
Basic Charge/Fixed Fee (Rands/Month)	117.00	124.02	131.46	139.35	
Service Point-Vacant Land (Rand/Month)	67.53	71.58	75.87	80.43	
Conservancy Tank Household (1 Service per Month)	87.63	92.89	98.46	104.37	
Conservancy Tank Household (Additional Service per Month) : Payable in Advance	92.89	98.46	104.37	110.63	
Conservancy Tank Schools per Load	128.47	136.18	144.35	153.01	
Conservancy Tank Businesses per Load With Minimum of 1 Load per Month	128.47	136.18	144.35	153.01	
Night soil Removal (Per Bucket per Month)	63.73	67.55	71.61	75.90	
Night Soil Rondawel (Per Bucket per Month)	44.94	47.64	50.50	53.53	
Meatlands Industrial Effluent per Month	-	-	-	-	
Meatlands Sewerage Same As Business Tariffs	-	-	-	-	
Meatlands Dumping Charges Of Blood And Dung per Month	1 001.48	1 061.57	1 125.26	1 192.78	
Sewerage Household/Colesberg High School/ per Month	117.00	124.02	131.46	139.35	
Sewerage Prison per Point per Month	393.45	417.06	442.08	468.61	
Sewerage Garages and State per Point per Month	236.79	251.00	266.06	282.02	
Sewerage Hospital per Point per Month	421.01	446.27	473.05	501.43	
Sewerage Business Normal	151.66	160.76	170.41	180.63	
Sewerage Business With Minimum of 2 Points per Month	234.01	248.05	262.94	278.71	
Sewerage Business Additional Connection	56.33	59.71	63.29	67.09	
Sewerage Availability per Month	67.53	71.58	75.87	80.43	
Meatlands per Sheep (Effluent)	0.97	1.03	1.09	1.16	

The following table shows the impact of the proposed increases in sanitation tariffs on the sanitation charges for a single dwelling-house:

Table 10 Comparison between current sanitation charges and increases

Single Dw	velling Houses		
Monthly Sanitation	Current Amount	Proposed Amount	Difference
Level of Service	Payable	Payable	(11% Increase)
	R	R	%
Domestic -			
Conservancy tanks	87.63	92.89	6%
Domestic -			
Connected	117	124.02	6%

1.4.4 Waste Removal and Impact of Tariff Increases

Currently solid waste removal is operating at a small surplus. The main contributors to expenditure are repairs and maintenance on vehicles, increases in general expenditure such as petrol and diesel and the cost of remuneration.

A 6 per cent increase in the waste removal tariff is proposed from 1 July 2019. Higher increases will not be viable in 2019/2020 owing to the significant increases implemented in previous financial years as well as the overall impact of higher than inflation increases of other services. Any increase higher than 6 per cent would be counter-productive and will result in affordability challenges for individual rates payers raising the risk associated with bad debt.

The following table compares current and proposed amounts payable from 1 July 2019:

Table 11 Comparison between current waste removal fees and increases (Domestic)

	Curre Tari 2018/3	ffs	Proposed Tariffs 2019/2020		Differen (Increas R		% Increase
	Waste	Municipal	Waste	Municipal			
	Removal	Cleaning	Removal	Cleaning			
Domestic- Monthly	81.93		R 86.85		R	4.92	6%
Additional Bin Per Month	27.91		29.59		R	1.68	6%
Business	117.97		125.05		R	7.08	6%
Garden Refuse Households	8.25		8.75		R	0.50	6%

1.4.5 Overall impact of tariff increases on households

The following table shows the overall expected impact of the tariff increases on a large and small household, as well as an indigent household receiving free basic services.

Note that in all instances the overall impact of the tariff increases on household's bills has been kept to between 6 and 7 per cent and 7 per cent for indigents.

Table 12 MBRR Table SA14 – Household bills NC072 Umsobomvu - Supporting Table SA14 Household bills

Description		2015/16	2016/17	2017/18	Cu	rrent Year 2018	8/19	2019/20 1	Medium Term I Fram	Revenue & Exp ework	enditure
Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Rand/cent								% incr.			
Monthly Account for Household - 'Middle	1										
Income Range'											
Rates and services charges:											
Property rates		608.58	632.92	670.90	711.15	711.15	711.15	6.0%	753.82	799.05	846.99
Electricity: Basic levy		72.05	77.09	83.95	90.10	90.10	90.10	6.0%	95.50	101.23	107.30
Electricity: Consumption		1 388.91	1 486.13	1 514.07	1 624.90	1 624.90	1 624.90	6.0%	1 722.39	1 825.74	1 935.28
Water: Basic levy		67.43	71.48	75.77	80.31	80.31	80.31	6.0%	85.13	90.24	95.66
Water: Consumption		181.35	192.23	203.76	215.99	215.99	215.99	6.0%	228.95	242.69	257.25
Sanitation		98.24	104.13	110.38	117.00	117.00	117.00	6.0%	124.02	131.46	139.35
Refuse removal		68.79	72.92	77.30	81.93	81.93	81.93	6.0%	86.85	92.06	97.58
Other					0	0	0	0.070	00.00	02.00	000
sub-total		2 485.35	2 636.90	2 736.12	2 921.38	2 921.38	2 921.38	6.0%	3 096.66	3 282.46	3 479.41
VAT on Services		2 400.00	2 000.00	2100.12	2 021.00	2 021100	2 021100	0.070	0 000.00	0 202.40	0 410.41
Total large household bill:		2 485.35	2 636.90	2 736.12	2 921.38	2 921.38	2 921.38	6.0%	3 096.66	3 282.46	3 479.41
% increase/-decrease		2 403.33	2 030.90 6.1%	3.8%	6.8%	2 321.30	2 321.30	0.078	6.0%	6.0%	6.0%
/0 11101 ease/-ueci ease	ļ		0.1/0	3.0 /0	0.0 /0	-	-		0.076	0.076	0.076
Monthly Account for Household - 'Affordable	2										
Range'											
Rates and services charges:											
Property rates		426.92	444.00	470.64	498.88	498.88	498.88	6.0%	528.81	560.54	594.17
Electricity: Basic levy		72.05	77.09	83.95	90.10	90.10	90.10	6.0%	95.50	101.23	107.30
Electricity: Consumption		582.30	623.06	634.77	681.24	681.24	681.24	6.0%	722.11	765.44	811.36
Water: Basic levy Water: Consumption		67.43	71.48 153.20	75.77 162.39	80.31 172.14	80.31 172.14	80.31 172.14	6.0% 6.0%	85.13 182.46	90.24 193.41	95.66 205.02
Sanitation		144.53 98.24	103.20	102.39	172.14	172.14	172.14	6.0%	124.02	195.41	139.35
Refuse removal		68.79	72.92	77.30	81.93	81.93	81.93	6.0%	86.85	92.06	97.58
Other		00.75	12.32	11.50	01.55	01.35	01.35	0.070	00.05	32.00	51.50
sub-total		1 460.26	1 545.88	1 615.19	1 721.59	1 721.59	1 721.59	6.0%	1 824.89	1 934.38	2 050.44
VAT on Services											
Total small household bill:		1 460.26	1 545.88	1 615.19	1 721.59	1 721.59	1 721.59	6.0%	1 824.89	1 934.38	2 050.44
% increase/-decrease			5.9%	4.5%	6.6%	-	-		6.0%	6.0%	6.0%
Monthly Account for Household - 'Indigent'	3			·····							
Household receiving free basic services											
Rates and services charges:											
Property rates		245.25	255.06	270.36	286.59	286.59	286.59	6.0%	303.78	322.01	341.33
Electricity: Basic levy		72.05	77.09	83.95	90.10	90.10	90.10	6.0%	95.50	101.23	107.30
Electricity: Consumption		371.92	397.95	405.43	435.11	435.11	435.11	6.0%	461.21	488.89	518.22
Water: Basic levy		67.43	71.48	75.77	80.31	80.31	80.31	6.0%	85.13	90.24	95.66
Water: Consumption		107.87	114.34	121.20	128.47	128.47	128.47	6.0%	136.18	90.24 144.35	153.00
Sanitation		98.24	114.34	121.20	128.47	128.47 117.00	128.47	6.0%	130.18	144.35	139.35
			104.13 72.92	77.30	81.93	117.00 81.93	81.93		124.02 86.85	131.46 92.06	}
Refuse removal		68.79	72.92	11.30	01.93	01.93	01.93	6.0%	00.05	92.06	97.58
Other			4 000 0-	4 4 4 4 4 4	4 6 4 6	4 6 4 6	4 4 4 4 7 1		4 000 00	4	
sub-total		1 031.55	1 092.97	1 144.39	1 219.51	1 219.51	1 219.51	6.0%	1 292.68	1 370.24	1 452.45
VAT on Services											
Total small household bill:		1 031.55	1 092.97	1 144.39	1 219.51	1 219.51	1 219.51	6.0%	1 292.68	1 370.24	1 452.45
% increase/-decrease			6.0%	4.7%	6.6%	-	-		6.0%	6.0%	6.0%

1.5 Operating Expenditure Framework

The Municipality's expenditure framework for the 2019/20 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of *no project plans no budget*. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2019/2020 budget and MTREF (classified per main type of operating expenditure):

Table 13 Summary of operating expenditure by standard classification

	Cu	rrent year 2018/	19	2019/20 Medium Term Revenue & Expenditure Framework					
Expenditure by type	Original	Adjusted	Full year	Budget year	% Increase	Budget year +1	Budget year +2		
	Budget	Budget	Forecast	2019/2020	(Decrease)	2020/2021	2021/2022		
Employee Related Costs	53 559 816.00	54 349 503.00	54 349 503.00	57 789 525.00	6.33%	61 244 060.00	64 908 011.00		
Remuneration of Councillors	4 129 563.00	4 129 563.00	4 129 563.00	4 397 986.00	6.50%	4 661 865.00	4 941 577.00		
Debt Impaired	11 387 767.00	11 387 767.00	11 387 767.00	11 387 766.00	0.00%	11 387 766.00	11 387 766.00		
Depreciation & Asset Impairment	25 827 264.00	25 827 264.00	25 827 264.00	31 138 647.00	20.57%	29 504 291.00	23 621 849.00		
Finance Charges	-	-	-	-		-	-		
Bulk Purchases	21 948 017.00	23 300 000.00	23 300 000.00	27 890 750.00	19.70%	28 703 103.00	30 842 320.00		
Other Materials									
Contacted Services	1 191 016.00	1 191 016.00	1 191 016.00	1 274 387.00	7.00%	1 363 594.00	1 459 046.00		
Transfers and Grants	-	-	-	-		-	-		
Other Expenditure	37 797 354.00	38 677 804.00	38 677 804.00	40 749 900.00	5.36%	41 424 639.00	43 851 383.00		
Loss on Disposable PPE	20 000.00	20 000.00	20 000.00	20 000.00	0.00%	20 000.00	20 000.00		
Total Expenditure	155 860 797.00	158 882 917.00	158 882 917.00	174 648 961.00	9.92%	178 309 318.00	181 031 952.00		

The budgeted allocation for employee related costs for the 2019/2020 financial year totals R57,790 million, which equals 33.09 per cent of the total operating expenditure. In relation to the collective SALGBC agreement, salary increases have been factored into this budget at a percentage increase of 6.5 per cent for the 2019/2020 financial year. An annual increase of 7 per cent and 7 per cent has been included in the two outer years of the MTREF. As part of the Municipality's cost reprioritization and cash management strategy vacancies have been significantly rationalized downwards. In addition, expenditure against overtime was significantly reduced, with provisions against this budget item only being provided for emergency services and other critical functions.

The cost associated with the remuneration of councillors is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the Municipality's budget. The provision of debt impairment was determined based on an annual collection rate of 77 per cent and the Debt Write-off Policy of the Municipality. For the 2019/2020 financial year this amount equates to R 11,388 million and remains the same throughout the MTREF financial years. While this expenditure is considered to be a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Note that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register. This has resulted in a significant increase in depreciation relative to previous years.

Bulk purchases are directly informed by the purchase of electricity from Eskom and water from DWAF. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses.

Other materials comprise of amongst others the purchase of fuel, diesel, materials for maintenance, cleaning materials and chemicals. In line with the Municipality's repairs and maintenance plan this group of expenditure has been prioritised to ensure sustainability of the Municipality's infrastructure.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. In 2019/2020 it has increased by 5.36 per cent and increases by 1.66 percent in 2020/21 and increases by 5.86 percent in 2021/22.

The following table gives a breakdown of the main expenditure categories for the 2019/2020 financial year.

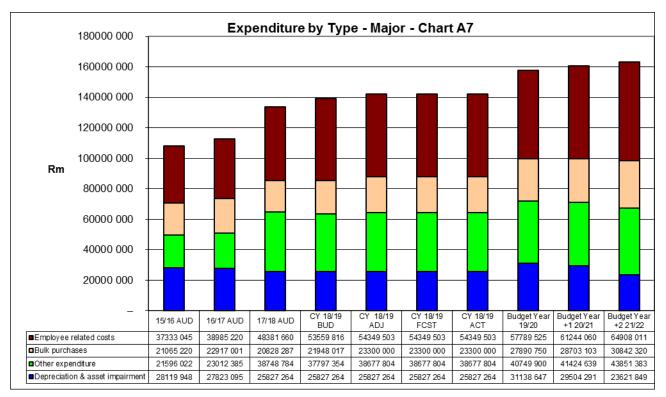


Figure 1 Main operational expenditure categories for the 2018/2019 financial year

1.5.1 Priority given to repairs and maintenance

Aligned to the priority being given to preserving and maintaining the Municipality's current infrastructure, the 2019/2020 budget and MTREF provide for extensive growth in the area of asset maintenance, as informed by the asset renewal strategy and repairs and maintenance plan of the Municipality. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services.

During the compilation of the 2019/2020 MTREF operational repairs and maintenance was slightly increased owing to the fact that some of the Municipality's infrastructure has been upgraded and some vehicles are still relatively new. The total allocation for 2019/2020 equates to R4.719 million, an increase of 21.78 per cent in relation to the Adjustment Budget and is increased further by 3.03 and 1.03 in 2020/2021 and 2021/2022 respectively. In relation to the total operating expenditure, repairs and maintenance comprises of 2.7 per cent in each of the respective financial years of the MTREF. This is mainly due to bulk electricity purchases that continually exceed growth in other expenditure items.

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Table 15 Repairs and maintenance per asset class

NC072 Umsobomvu - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	8/19		edium Term R nditure Frame	
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yea
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22
Repairs and maintenance expenditure by Ass	et Cia									
Infrastructure		1 355	1 657	3 001	1 409	1 593	1 593	1 880	1 915	1 915
Roads Infrastructure Roads		433 433	300 300	1 390 1 390	388 388	482 482	482 482	530 530	535 535	535 535
Road Structures		400	500	1 3 30	500	402	402	550	555	
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		548	795	1 061	721	761	761	900	930	930
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors		548	716	811	571	611	611	750	780	780
MV Substations										
MV Switching Stations			70	050	450	450	450	450	450	45
MV Networks		-	79	250	150	150	150	150	150	150
LV Networks										
Capital Spares Water Supply Infrastructure		172	541	500	250	300	300	350	350	350
Dams and Weirs		172	04 I	500	250	300	300	350	300	300
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution		172	541	500	250	300	300	350	350	350
Distribution Points			••••		200					
PRV Stations										
Capital Spares										
Sanitation Infrastructure		203	21	50	50	50	50	100	100	100
Pump Station										
Reticulation		203	21	50	50	50	50	100	100	100
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps Piers										
Piers Revetments										
Revetments Promenades										
Capital Spares										
Information and Communication Infrastructure		-	-	-	-	_	_	-	-	_
Data Centres		-	_	-	_	_	_	_	_	-
Core Layers										
Distribution Layers										
2.01.00101. Luyoro	8									

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Community Assets	I	5	2	5	5	5	5	5	5	5
Community Facilities		5	2	5	5	5	5	5	5	5
Halls Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria		5	2	5	5	5	5	5	5	5
Police Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares		-	-	-		.	-		-	-
Sport and Recreation Facilities Indoor Facilities		-	-	· –	-	-	-	-	-	-
Outdoor Facilities										
Capital Spares										
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments										
Historic Buildings										
Works of Art Conservation Areas										
Other Heritage										
Investment properties		_	_	-	-	_	_	-	_	_
Revenue Generating				-	-		-	-	-	
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property Unimproved Property										
Other assets		371	101	252	295	295	295	388	408	438
Operational Buildings		371	101	252	295	295	295	388	408	438
Municipal Offices		371	101	249	292	292	292	380	400	430
Pay/Enquiry Points										
Building Plan Offices				3	3	3	3	8	8	8
Workshops Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications Load Settlement Software Applications										
Unspecified										
Computer Equipment		-	-	-	-	-	-	-	-	_
Computer Equipment										
Furniture and Office Equipment		1	20	40	37	37	37	98	98	103
Furniture and Office Equipment		1	20	40	37	37	37	98	98	103
Machinery and Equipment		104	159	503	333	333	333	410	415	415
Machinery and Equipment		104	159	503	333	333	333	410	415	415
Transport Assets		1 079	1 172	1 352	1 242	1 612	1 612	1 938	2 021	2 036
Transport Assets		1 079	1 172	1 352	1 242	1 612	1 612	1 938	2 021	2 036
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's. Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	ļ									
Total Repairs and Maintenance Expenditure	1	2 916	3 111	5 151	3 320	3 875	3 875	4 719	4 862	4 912

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For the 2019/2020 financial year, 39.84 per cent or R1.880 million of total repairs and maintenance will be spent on infrastructure assets. Electricity infrastructure has received a significant proportion of this allocation totalling 47.87 per cent (R.900 million), followed by roads infrastructure at 28.19 per cent (R.530 million), water at 18.62 per cent (R.350 million) and sanitation at 5.32 per cent (R.100 million). Community assets have been allocated 0.27 per cent of total repairs and maintenance.

1.5.2 Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services, the households are required to register in terms of the Municipality's Indigent Policy. The target is to register 1735 or more indigent households during the 2019/2020 financial year, a process reviewed annually. Detail relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in Table 10 MBRR A10 (Basic Service Delivery Measurement) on page 30.

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

1.6 Capital expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 16 2018/19 Medium-term capital budget per vote

Vote Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19	2019/20 Medium Term Revenue & Expenditure Framework			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE & COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 2 - FINANCE & ADMIN		-	-	-	1 485	1 485	1 485	1 485	1 595	-	
Vote 3 - COMMUNITY SERVICES		-	-	-	-	248	248	248	-	-	-
Vote 4 - TECHNICAL SERVICES		-	-	-	10 781	15 526	15 526	15 526	38 353	31 207	34 849
Vote 5 - [NAME OF VOTE 5]		-	-	-	_	_	-	-	-	-	-
Vote 6 - [NAME OF VOTE 6] Vote 7 - [NAME OF VOTE 7]		-	_	_	_	_	_	-	_	-	_
Vote 8 - [NAME OF VOTE 8]		_	_	-	_	_	_	_	-	_	_
Vote 9 - [NAME OF VOTE 9]			_	_	_	_	_	_	_	_	_
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_	-	_	_
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	_	-	-	-		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	_	-	-	-	- 1	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	- 1	
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	- 1	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	- 1	-
Capital multi-year expenditure sub-total	7	-	-	-	12 266	17 259	17 259	17 259	39 948	31 207	34 849
Single-year expenditure to be appropriated	2				-						
Vote 1 - EXECUTIVE & COUNCIL	4	20	_	_	_	_	_		_	_	
Vote 2 - FINANCE & ADMIN		733	2 967	3 510	49	49	- 49	- 49	188	_	
Vote 3 - COMMUNITY SERVICES		4 383	2 907 4 691	9 216	49 342	342	49 342	49 342	1 100	-	_
Vote 4 - TECHNICAL SERVICES		208 871	18 722	28 006	13 000	13 836	13 836	13 836	- 1100	_	_
Vote 5 - [NAME OF VOTE 5]		-	-	-	-	-	-	-	-	_	_
Vote 6 - [NAME OF VOTE 6]		_	_	-	_	_	_	_	-	_	_
Vote 7 - [NAME OF VOTE 7]		_	_	-	_	_	-	-	-	- 1	-
Vote 8 - [NAME OF VOTE 8]		_	-	-	-	-	-	-	-	- 1	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	- 1	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	- 1	
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	- 1	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	_	214 008	26 379	40 732	13 391	14 227	14 227	14 227	1 288	-	-
Total Capital Expenditure - Vote		214 008	26 379	40 732	25 657	31 486	31 486	31 486	41 236	31 207	34 849
Capital Expenditure - Functional											
Governance and administration		754	2 967	3 510	1 535	1 535	1 535	1 535	1 783	-	-
Executive and council		20									
Finance and administration		515	2 967	3 510	1 535	1 535	1 535	1 535	1 783		
Internal audit		219									
Community and public safety		4 383	4 691	9 216	342	590	590	590	1 100	-	-
Community and social services		4 383	4 691	250	142	362	362	362	1 050		
Sport and recreation				8 966	200	200	200	200	50		
Public safety						28	28	28			
Housing											
Health											
Economic and environmental services		33 957	3 260	17 371	-	5 908	5 908	5 908	2 617	11 287	11 823
Planning and development		00.055	0.000	47.074		E 000	5 000	E 000	0.047	11.007	11.000
Road transport		33 957	3 260	17 371		5 908	5 908	5 908	2 617	11 287	11 823
Environmental protection Trading services		474.044	45 400	10 635	00 704	00 454	00 454	00 454	25 700	40.000	00.000
Energy sources		174 914 7 535	15 462 6 192	10 635	23 781 3 000	23 454 3 836	23 454 3 836	23 454 3 836	35 736 10 000	19 920 1 920	23 026 2 026
Water management		162 298	3 614	4 000	10 781	5 636 9 618	5 636 9 618	9 618	9 416	1 920	2 020
Water management		5 052	5 657	4 000	10 000	10 000	10 000	10 000	16 320	18 000	21 000
Waste management		29	5 057		10 000	10 000	10 000	10 000	10 320	10 000	21000
Other		25									
Total Capital Expenditure - Functional	3	214 008	26 379	40 732	25 657	31 486	31 486	31 486	41 236	31 207	34 849
· · ·		214 000	20 019	40 1 32	20 007	51 - 100	51 400	51 -00	71 230	51201	04 043
Funded by:											
National Government		213 133	18 565	28 857	23 781	29 362	29 362	29 362	38 353	31 207	34 849
Provincial Government			4 691								
District Municipality			450								
Other transfers and grants		040.405	158			00.000	00 000	00.000		A1 A7-	
Transfers recognised - capital	4	213 133	23 413	28 857	23 781	29 362	29 362	29 362	38 353	31 207	34 849
Borrowing	6	349	1 631								
Internally generated funds		525	1 336	3 750	1 877	2 125	2 125	2 125	2 883		
Total Capital Funding	7	214 008	26 379	32 607	25 657	31 486	31 486	31 486	41 236	31 207	34 849

For 2019/2020 an amount of R 41.236 million has been appropriated for the development of infrastructure assets, community assets, intangible assets, machinery and equipment and transport and assets which represents 100 per cent of the total capital budget. In the outer years this amount totals R31.207 million and R34.849 million which is mainly for infrastructure respectively for each of the financial years. Waste water management receives the highest allocation of R 16.320 million in 2019/2020 which equates to 39.58 per cent followed by electricity services at 23.68 per cent, R10 million.

Total new assets represent 6.99 per cent or R 2.883 million of the total capital budgets and the rest represent the upgrade of existing assets which equates to 93.01 or R 38.353 million. Further detail relating to asset classes and proposed capital expenditure is contained in Table 15 MBRR A9 (Asset Management) on page 38. In addition to the MBRR Table A9, MBRR Tables SA34a and SA34c provides a detailed breakdown of the capital programme relating to new asset construction as well as operational repairs and maintenance by asset class (refer to pages 89, 90 and 91). Some of the salient projects to be undertaken over the medium-term includes, amongst others:

- Noupoort Electricity Network R10 million;
- Van der Waltsfontein Water Pipe Line R9.416 million;
- Upgrading of VIP's and bucket system R16.320 million;
- Upgrade of Nerina Street R1.117 million;
- New Financial System R 1.595 million;
- Develop New Cemetery Site in Noupoort R 640 thousand (2nd portion of 2 payments);
- Purchase of a new bakkie for Property Services R 210 thousand;
- Purchase of a new Vehicle for Libraries R 200 thousand;
- Purchase of Sport Ground Maintenance equipment R 50 thousand;
- Payment of retention fee for New Ouboks Arterial Road R 1500 million;
- Purchase of a computer with programmes R 8 thousand;
- Purchase of a new laptop R 10 thousand;
- Purchase of a new welding machine R 20 thousand;
- Purchase of CCV Cameras for municipal buildings R 150 thousand.

Furthermore, pages 93 to 95 contain a detail breakdown of the capital budget per project over the medium-term.

The following graph provides a breakdown of the capital budget to be spent on infrastructure related projects over the MTREF.

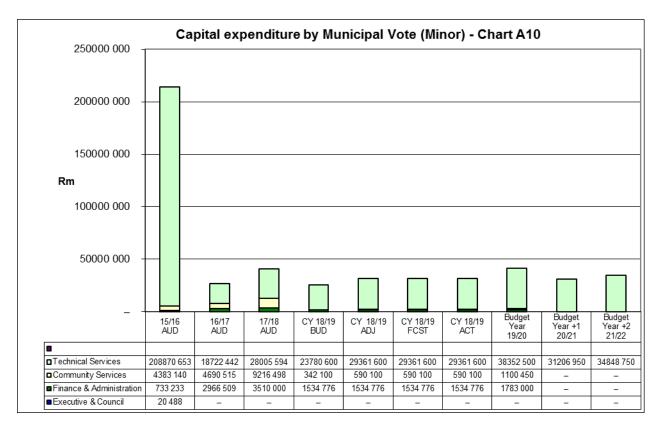


Figure 2 Capital Infrastructure Programme

1.6.1 Future operational cost of new infrastructure

The future operational costs and revenues associated with the capital programme have been included in the MTREF expenditure. This concomitant operational expenditure is expected to escalate to R 2.883 million by 2019/20 financial year.

1.7 Annual Budget Tables

The following eighteen pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2019/2020 budget and MTREF as approved by the Council. Each table is accompanied by *explanatory notes* on the facing page.

Table 17 MBRR Table A1 - Budget Summary

NC072 Umsobomvu - Table A1 Budget Summary

Description	2015/16	2016/17	2017/18		Current Ye	ar 2018/19	2019/20 Medium Term Revenue & Expenditure Framework			
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Financial Performance										
Property rates	8 144	8 591	9 855	10 447	11 062	11 062	11 062	11 726	12 430	13 176
Service charges	45 937	49 308	59 618	62 863	61 771	61 771	61 771	67 662	71 796	76 463
Investment revenue	538	453	532	560	560	560	560	570	570	570
Transfers recognised - operational	32 302	33 232	45 088	49 275	48 275	48 275	48 275	53 501	57 815	62 449
Other own revenue	15 874	10 609	18 475	19 185	20 251	20 251	20 251	21 144	22 089	23 015
Total Revenue (excluding capital transfers and	102 795	102 193	133 568	142 330	141 919	141 919	141 919	154 602	164 699	175 673
contributions)	07.000	00.005	10.000	50 500	54.050		= 1 0 5 0			01.000
Employ ee costs	37 333 3 095	38 985 3 429	48 382 3 859	53 560 4 130	54 350 4 130	54 350 4 130	54 350 4 130	57 790 4 398	61 244 4 662	64 908 4 942
Remuneration of councillors Depreciation & asset impairment	28 120	27 823	25 827	4 130 25 827	4 130 25 827	4 130 25 827	25 827	4 398 31 139	29 504	23 622
Finance charges	1 814	1 982	25 627	20 027	20 021	20 021	23 027	51 159	29 304	23 022
Materials and bulk purchases	21 065	22 917	20 828	21 948	23 300	23 300	23 300	27 891	28 703	30 842
Transfers and grants	- 21 000	-	20 020	21 340	- 20 000	20 000	- 20 000	- 21 001		- 00 042
Other expenditure	56 529	35 508	51 280	50 396	51 277	51 277	51 277	53 432	54 196	56 718
Total Expenditure	147 957	130 644	150 296	155 861	158 883	158 883	158 883	174 649	178 309	181 032
Surplus/(Deficit)	(45 162)	(28 451)	(16 728)	(13 530)	(16 964)	(16 964)	(16 964)	(20 047)	(13 610)	(5 359)
Transfers and subsidies - capital (monetary allocatio	· · · · · · · · · · · · · · · · · · ·	27 100	28 857	23 781	29 362	29 362	29 362	38 353	31 207	34 849
Contributions recognised - capital & contributed asse	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers &	14 882	(1 351)	12 128	10 250	12 398	12 398	12 398	18 306	17 597	29 490
contributions										
Share of surplus/ (deficit) of associate	-	-	-	_	_	-	-	-	-	-
Surplus/(Deficit) for the year	14 882	(1 351)	12 128	10 250	12 398	12 398	12 398	18 306	17 597	29 490
Capital expenditure & funds sources										
Capital expenditure	214 008	26 379	40 732	25 657	31 486	31 486	31 486	41 236	31 207	34 849
Transfers recognised - capital	213 133	23 413	28 857	23 781	29 362	29 362	29 362	38 353	31 207	34 849
Borrowing	349	1 631	-	_	_	_	_	_	_	_
Internally generated funds	525	1 336	3 750	1 877	2 125	2 125	2 125	2 883	-	-
Total sources of capital funds	214 008	26 379	32 607	25 657	31 486	31 486	31 486	41 236	31 207	34 849
Financial position										
Total current assets	35 097	38 191	138 926	46 858	39 775	39 775	39 775	67 908	101 809	138 883
Total non current assets	533 089	529 747	592 061	556 980	556 980	556 980	556 980	592 842	625 043	665 774
Total current liabilities	42 321	43 155	4 722	20 442	20 442	20 442	20 442	18 623	24 274	22 404
Total non current liabilities	17 833	19 109	25 888	16 907	16 907	16 907	16 907	17 982	19 061	20 205
Community wealth/Equity	508 031	505 674	700 377	566 489	559 406	559 406	559 406	624 144	683 517	762 049
Cash flows										
Net cash from (used) operating	66 072	23 194	35 408	30 367	29 162	29 162	29 162	50 248	47 177	52 539
Net cash from (used) investing	(64 579)	(26 188)	(34 622)	(25 657)	(31 486)	(31 486)	(31 486)	(41 236)	(31 207)	
Net cash from (used) financing	(693)	861	(809)	140	140	140	140	135	120	123
Cash/cash equivalents at the year end	19 248	17 114	17 091	21 940	14 906	14 906	14 906	24 053	40 143	57 955
Cash backing/surplus reconciliation										
Cash and investments av ailable	19 248	17 114	17 091	21 989	14 906	14 906	14 906	25 717	41 289	58 892
Application of cash and investments	29 906	26 960	(85 270)	(10 280)	(10 194)	(10 194)	(10 194)	(23 678)	(35 153)	g ` '
Balance - surplus (shortfall)	(10 658)	(9 846)	102 361	32 269	25 100	25 100	25 100	49 395	76 441	114 106
Asset management										
Asset register summary (WDV)	805 170	529 747	592 061	556 980	556 980	556 980	556 980	598 153	628 720	663 569
Depreciation	28 120	27 823	25 827	25 827	25 827	25 827	25 827	31 139	29 504	23 622
Renewal and Upgrading of Existing Assets	-	23 255	-	23 781	29 362	29 362	29 362	38 353	31 207	34 849
Repairs and Maintenance	2 916	3 111	5 151	3 320	3 875	3 875	3 875	4 719	4 862	4 912
Free services			0.00-				40.000	40.000	11.050	10.000
Cost of Free Basic Services provided	-	-	6 895	-	-	-	10 300	10 300	11 250	12 000
Revenue cost of free services provided	-	-	273	8 213	9 681	9 681	307	307	325	344
Households below minimum service level										
Water:	-	-	- 0	- 0	- 0	- 0	- 0	- 0	- 0	- 0
Sanitation/sew erage: Energy :		-	-	-	-	-	_	-	U _	U _
Refuse:	_	_	-	-	_	-	-	_	_	_
		-	-	-	-	-		_	-	_

Explanatory notes to MBRR Table A1 - Budget Summary

- 1. Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
- 2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
- 3. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus (after Total Expenditure) is positive over the MTREF
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
 - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive and is improving indicates that the necessary cash resources are available to fund the Capital Budget.
- 4. The Cash backing/surplus reconciliation shows that in previous financial years the municipality was not paying much attention to managing this aspect of its finances, and consequently many of its obligations are not cash-backed. This place the municipality in a very vulnerable financial position, as the recent slow-down in revenue collections highlighted. Consequently, Council has taken a deliberate decision to ensure adequate cash-backing for all material obligations in accordance with the recently adopted Funding and Reserves Policy. This cannot be achieved in one financial year.
- 5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase. In addition, the municipality continues to make progress in addressing service delivery backlogs. It is anticipated that by 2019/20 the water backlog will have been eliminated.

Table 18 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Functional Classification Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue - Functional			••••••							
Governance and administration		47 175	42 348	44 942	63 225	64 793	64 793	70 809	75 840	81 341
Executive and council		35 034	30 508	31 058	44 259	44 665	44 665	49 894	54 078	58 741
Finance and administration		12 141	11 840	13 884	18 966	20 128	20 128	20 914	21 762	22 600
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		15 706	12 466	15 387	11 445	11 556	11 556	12 086	12 788	13 343
Community and social services		2 183	5 783	2 032	1 517	1 517	1 517	1 519	1 690	1 692
Sport and recreation		3 902	3 341	3 900	-	50	50	77	82	82
Public safety		9 622	3 341	9 455	9 927	9 989	9 989	10 490	11 017	11 569
Housing		-	2	-	_	_	-	-	_	_
Health		_	_	-	_	_	_	_	_	_
Economic and environmental services		10 174	3 665	15 413	1 092	1 092	1 092	2 709	11 379	11 914
Planning and development		-	-	-	_	_	-	_	-	_
Road transport		10 174	3 665	15 413	1 092	1 092	1 092	2 709	11 379	11 914
Environmental protection		-	-	-	- 1002	- 1002	-		-	_
Trading services		104 993	73 865	73 957	90 349	93 840	93 840	107 351	95 899	103 924
Energy sources		33 486	34 968	39 157	37 593	38 384	38 384	49 128	43 661	46 683
Water management		50 384	15 706	19 212	26 531	30 128	30 128	25 759	17 209	18 149
Waste water management		14 349	15 738	9 021	19 413	18 834	18 834	25 755	28 062	31 738
Waste management		6 773	7 453	9 02 1 6 567	6 812	6 493	6 493	6 715	6 968	7 354
Other	4	0773	7 400	0 307	0 0 1 2	0 493	0 495	0715	0 900	7 504
Total Revenue - Functional	2	178 048	- 132 344	- 149 698	- 166 111	171 281	171 281	192 955	195 906	210 522
Expenditure - Functional										
Governance and administration		37 950	35 374	40 081	47 673	47 791	47 791	54 251	55 195	57 494
Executive and council		12 887	13 254	15 374	47 073 16 077	16 379	16 379	19 041	20 246	21 482
Finance and administration		25 063	22 120	24 706	31 596	31 412	31 412	35 210	20 240 34 949	36 012
Internal audit		20 000	ZZ 120 _	24 / 00	31 390	JI 41Z	JI 412 -	- 35 210	34 949	30 0 12
		0 455		 21 904	 19 453				18 791	
Community and public safety		8 455	12 195 5 334			20 091 4 476	20 091	18 045		20 338
Community and social services		4 805		8 480	3 945		4 476	3 770	3 969	4 205
Sport and recreation		932	2 755	2 840	3 067	3 109	3 109	3 397	3 596	3 798
Public safety		2 140	3 316	9 737	9 694	9 770	9 770	9 363	9 598	10 597
Housing		578	791	847	2 747	2 735	2 735	1 515	1 628	1 738
Health		47 000	-	-	-	-	-	-	45 777	-
Economic and environmental services		17 688	14 202	13 694	12 992	13 714	13 714	15 640	15 777	16 148
Planning and development		47.000	-	-	-	40 744	-	265	210	207
Road transport		17 688	14 202	13 694	12 992	13 714	13 714	15 374	15 566	15 941
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		83 863	68 873 07 674	74 617	75 742	77 287	77 287	86 714	88 547	87 052
Energy sources		25 542	27 674	26 038	26 989	28 532	28 532	32 180	34 003	36 089
Water management		32 990	25 450	27 681	27 426	27 069	27 069	32 501	31 984	28 118
Waste water management		14 016	9 863	11 666	11 893	12 157	12 157	12 931	13 208	13 276
Waste management		11 315	5 886	9 232	9 434	9 530	9 530	9 102	9 352	9 569
Other	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	147 957	130 644	150 296	155 860	158 883	158 883	174 649	178 309	181 032
Surplus/(Deficit) for the year		30 091	1 700	(597)	10 251	12 398	12 398	18 306	17 597	29 490

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

- 1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 4 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms if each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
- 2. Note the Total Revenue on this table includes capital revenues (Transfers recognised capital) and so does not balance to the operating revenue shown on Table A4.
- 3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for Electricity, Water, Waste water and the Waste management function. As already noted above, the municipality will be undertaking a detailed study of this function to explore ways of improving efficiencies and provide a basis for re-evaluating the function's tariff structure.
- 4. Other functions that show a deficit between revenue and expenditure are being financed from rates revenues and other revenue sources reflected under the Corporate Services.

Table 19 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Note December 2			0040/47	0047/40				2019/20 Medium Term Revenue &				
Vote Description	Ref	2015/16	2016/17	2017/18	Cur	Current Year 2018/19			Expenditure Framework			
		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year		
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22		
Revenue by Vote	1											
Vote 1 - EXECUTIVE & COUNCIL		29 229	30 508	39 760	44 259	44 665	44 665	49 894	54 078	58 741		
Vote 2 - FINANCE & ADMIN		12 358	12 130	17 908	18 966	20 128	20 128	20 914	21 762	22 600		
Vote 3 - COMMUNITY SERVICES		6 085	9 125	15 387	11 445	11 556	11 556	12 086	12 788	13 343		
Vote 4 - TECHNICAL SERVICES		115 167	77 530	89 370	91 441	94 932	94 932	110 060	107 278	115 838		
Vote 5 - [NAME OF VOTE 5]		-	-	-	-	-	-	-	-	-		
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-		-		
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-		
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-		
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	_	-	-	-		
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	_	-	-	-		
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-		
Vote 12 - [NAME OF VOTE 12]		-	-	-	_	-	_	-	-	-		
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	_	-	-	-		
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-		
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	_	-	-		
Total Revenue by Vote	2	162 839	129 293	162 424	166 111	171 281	171 281	192 955	195 906	210 522		
Expenditure by Vote to be appropriated	1											
Vote 1 - EXECUTIVE & COUNCIL		12 887	13 254	15 374	16 077	16 379	16 379	19 041	20 246	21 482		
Vote 2 - FINANCE & ADMIN		25 063	22 120	24 706	31 596	31 412	31 412	35 210	34 949	36 012		
Vote 3 - COMMUNITY SERVICES		8 455	12 195	21 904	19 453	20 091	20 091	18 310	19 001	20 545		
Vote 4 - TECHNICAL SERVICES		101 552	83 075	88 311	88 734	91 001	91 001	102 088	104 113	102 993		
Vote 5 - [NAME OF VOTE 5]		-	-	-	-	-	-	-	-	-		
Vote 6 - [NAME OF VOTE 6]		-	-	-	_	-	_	-	-	-		
Vote 7 - [NAME OF VOTE 7]		-	-	-	_	-	-	-	-	-		
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-		
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-		
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-		_		
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	_	-	-	_		
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	- 1	-		
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-		
Vote 14 - [NAME OF VOTE 14]		-	-	-	_	-	_	-	- 1	-		
Vote 15 - [NAME OF VOTE 15]		-	-	-	_	_	_	-	-	-		
Total Expenditure by Vote	2	147 957	130 644	150 296	155 860	158 883	158 883	174 649	178 309	181 032		
Surplus/(Deficit) for the year	2	14 882	(1 351)	12 128	10 251	12 398	12 398	18 306	17 597	29 490		

NC072 Umsobomvu - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the Municipality. This means it is possible to present the operating surplus or deficit of a vote. The following table is an analysis of the surplus or deficit for the electricity and water trading services.

VOTE DESCRIPTION	2015/16	2016/17	2017/18	Cur	2018/19 Mediu rrent Year 2018/19 Expe				
	Audited	Audited	Audited	Original	م مانی مغم ما	Full Year	Budget	Dudget Veer	Dudget Veen 12
R thousand	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget		Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
				-	Ū				
ELECTRICITY - Revenue	33 486 341	34 967 629	39 157 438	37 592 603	38 384 462	38 384 462	49 127 985	43 660 544	46 682 982
ELECTRICITY - Expenditure	25 542 160	27 674 019	26 037 789	26 988 844	28 531 543	28 531 543	32 179 639	34 003 352	36 088 522
	7 944 181	7 293 610	13 119 649	10 603 759	9 852 919	9 852 919	16 948 346	9 657 192	10 594 460
% Surplus (Deficit)	23.72%	20.86%	33.50%	28.21%	25.67%	25.67%	34.50%	22.12%	22.69%
WATER - Revenue	50 384 385	15 706 296	19 212 427	26 531 363	30 128 343	30 128 343	25 758 531	17 208 693	18 148 771
WATER - Expenditure	32 990 169	25 449 871	27 680 896	27 426 327	27 069 069	27 069 069	32 500 999	31 983 592	28 117 805
	17 394 216	(9 743 575)	(8 468 469)	(894 964)	3 059 274	3 059 274	(6 742 468)	(14 774 899)	(9 969 034)
% Surplus (Deficit)	34.52%	-62.04%	-44.08%	-3.37%	10.15%	10.15%	-26.18%	-85.86%	-54.93%

Table 20 Surplus/(Deficit) calculations for the trading services

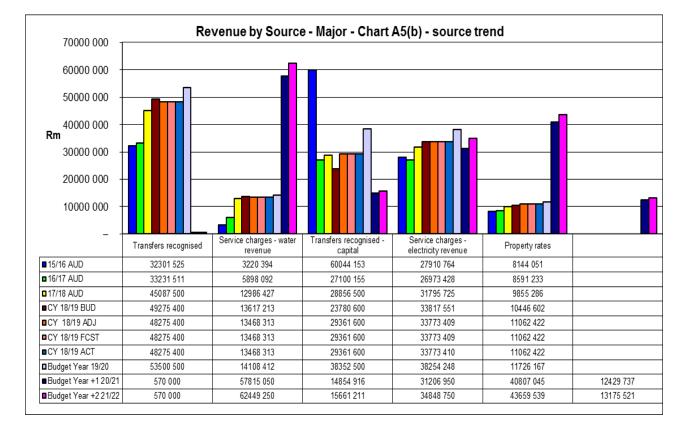
- 2. The electricity trading surplus is increasing in 2019/20 from 25.67 per cent to 34.50 per cent and it is decreasing in 2020/21 from 34.50 per cent or R 9.657 million in 2019/20 to 22.12 per cent. This is primarily as a result of the high increases in Eskom bulk purchases and low increase in municipal tariff as guided by Nersa.
- 3. The surplus on the water services decreases from 10.15 per cent in 2018/19 to a deficit of 26.18 per cent in 2019/20 and decreases again over the two outer years to 85.86 per cent and 54.93 per cent respectively.
- 4. Note that the surpluses on these trading accounts are utilised as an internal funding source for the capital programme for asset renewal, refurbishment and the development of new asset infrastructure, *and are not used to cross-subsidise other municipal services*.

Table 21 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19			ledium Term R Inditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue By Source											
Property rates	2	8 144	8 591	9 855	10 447	11 062	11 062	11 062	11 726	12 430	13 176
Service charges - electricity revenue	2	27 911	26 973	31 796	33 818	33 773	33 773	33 773	38 254	40 807	43 660
Service charges - water revenue	2	3 220	5 898	12 986	13 617	13 468	13 468	13 468	14 108	14 855	15 661
Service charges - sanitation revenue	2	8 355	9 393	8 600	8 968	8 387	8 387	8 387	8 956	9 561	10 207
Service charges - refuse revenue	2	6 450	7 044	6 235	6 461	6 142	6 142	6 142	6 343	6 573	6 936
Rental of facilities and equipment		759	357	276	291	333	333	333	351	371	391
Interest earned - external investments		538	453	532	560	560	560	560	570	570	570
Interest earned - outstanding debtors		2 169	2 513	2 926	3 105	3 105	3 105	3 105	3 345	3 554	3 776
Dividends received		2 103		2 520	5 105	5 105	5 105	5 105	0.040	5 554	5710
		- 000	-	c 000	7 040	7 070	7 070	7 070	7 740	0.424	0.542
Fines, penalties and forfeits		889	314	6 963	7 312	7 372	7 372	7 372	7 743	8 134	8 543
Licences and permits		-	-	2 396	2 516	2 517	2 517	2 517	2 644	2 777	2 916
Agency services		-	-	326	342	342	342	342	359	377	396
Transfers and subsidies		32 302	33 232	45 088	49 275	48 275	48 275	48 275	53 501	57 815	62 449
Other revenue	2	12 058	7 425	5 588	5 619	6 582	6 582	6 582	6 701	6 876	6 992
Gains on disposal of PPE											
Total Revenue (excluding capital transfers		102 795	102 193	133 568	142 330	141 919	141 919	141 919	154 602	164 699	175 673
and contributions)											
Expenditure By Type											
Employee related costs	2	37 333	38 985	48 382	53 560	54 350	54 350	54 350	57 790	61 244	64 908
Remuneration of councillors		3 095	3 429	3 859	4 130	4 130	4 130	4 130	4 398	4 662	4 942
Debt impairment	3	31 681	11 389	11 388	11 388	11 388	11 388	11 388	11 388	11 388	11 388
Depreciation & asset impairment	2	28 120	27 823	25 827	25 827	25 827	25 827	25 827	31 139	29 504	23 622
Finance charges		1 814	1 982	119							
Bulk purchases	2	21 065	22 917	20 828	21 948	23 300	23 300	23 300	27 891	28 703	30 842
Other materials	8										
Contracted services		-	-	1 124	1 191	1 191	1 191	1 191	1 274	1 364	1 459
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-
Other expenditure	4, 5		23 012	38 749	37 797	38 678	38 678	38 678	40 750	41 425	43 851
Loss on disposal of PPE		3 251	1 107	20	20	20	20	20	20	20	20
Total Expenditure		147 957	130 644	150 296	155 861	158 883	158 883	158 883	174 649	178 309	181 032
Surplus/(Deficit) Transfers and subsidies - capital (monetary		(45 162)	(28 451)	(16 728)	(13 530)	(16 964)	(16 964)	(16 964)	(20 047)	(13 610)	(5 359)
allocations) (National / Provincial and District)		60 044	27 100	28 857	23 781	29 362	29 362	29 362	38 353	31 207	34 849
Transfers and subsidies - capital (monetary											
allocations) (National / Provincial Departmental											
Agencies, Households, Non-profit Institutions,											
Private Enterprises, Public Corporatons, Higher	6	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)											
Surplus/(Deficit) after capital transfers &		14 882	(1 351)	12 128	10 250	12 398	12 398	12 398	18 306	17 597	29 490
contributions											
Taxation											
Surplus/(Deficit) after taxation		14 882	(1 351)	12 128	10 250	12 398	12 398	12 398	18 306	17 597	29 490
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		14 882	(1 351)	12 128	10 250	12 398	12 398	12 398	18 306	17 597	29 490
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		14 882	(1 351)	12 128	10 250	12 398	12 398	12 398	18 306	17 597	29 490

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

- 1. Total revenue is R141.919 million in 2019/20 and escalates to R154.602 million by 2020/21. This represents a year-on-year increase of just 8.94 per cent for the 2019/20 financial year and 6.53 per cent increase for the 2020/21 financial year.
- 2. Revenue to be generated from property rates is R 11.726 million in the 2019/20 financial year and increases to R 12.430 by 2020/21 as the property rates tariff will be increased by 6% in the 2020/21 financial year. This constitute 7.59 per cent of the operating revenue base of the Municipality and therefore remains a significant funding source for the municipality. It remains relatively constant over the medium-term and tariff increases have been factored in at 6 per cent and 6 per cent for each of the respective outer years of the MTREF.
- 3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the Municipality totalling R 79.388 million for the 2019/20 financial year and increasing to R84.225 million by 2020/21. For the 2019/20 financial year services charges amount to 51.35 per cent of the total revenue base and increases 51.03 per cent by 2021/22. This growth can mainly be attributed to the increase in the bulk prices of electricity and water.
- 4. Transfers recognised operating includes the local government equitable share and other operating grants from national and provincial government. It needs to be noted that in real terms the grants receipts from national government are growing rapidly over the MTREF by 8.06 per cent and 8.02 per cent for the two outer years. The percentage share of this revenue source declines due to the more rapid relative growth in service charge revenues.



5. The following graph illustrates the major expenditure items per type.

Figure 3 Expenditure by major type

- 6. Bulk purchases have increased in the 2019/20 financial year when compared to the 2018/19 adjustment budget. These increases can be attributed to the substantial increase in the cost of bulk electricity from Eskom and water from DWAF.
- 7. Employee related costs and bulk purchases are the main cost drivers within the municipality and alternative operational gains and efficiencies will have to be identified to lessen the impact of wage and bulk tariff increases in future years.

Table 22 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19			ledium Term F Inditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<u>Capital expenditure - Vote</u>											
<u>Multi-year expenditure</u> to be appropriated	2										
Vote 1 - EXECUTIVE & COUNCIL		-	-	-	-	-	-	-	-		-
Vote 2 - FINANCE & ADMIN		-	-	-	1 485	1 485	1 485	1 485	1 595	-	-
Vote 3 - COMMUNITY SERVICES		-	-	-	-	248	248	248	-	-	-
Vote 4 - TECHNICAL SERVICES		-	-	-	10 781	15 526	15 526	15 526	38 353	31 207	34 849
Vote 5 - [NAME OF VOTE 5]		-	-	-	-	-	-	-	-	-	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-			-	-				-	-
Vote 9 - [NAME OF VOTE 9]		_	_	-	-	-	-	-	-	_	
Vote 10 - [NAME OF VOTE 10]			_	-	_	_	-	-	_	_	
Vote 11 - [NAME OF VOTE 11]		-		_	-	_		-		_	
Vote 12 - [NAME OF VOTE 12] Vote 13 - [NAME OF VOTE 13]		-	_	_	_	-	-	_	-		
		_	_	-	-	_	-	-	_	_	_
Vote 14 - [NAME OF VOTE 14]		_	_	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-				-	-	-	47.050	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	12 266	17 259	17 259	17 259	39 948	31 207	34 849
Single-year expenditure to be appropriated	2										
Vote 1 - EXECUTIVE & COUNCIL		20	-	-	-	-	-	-	-	-	-
Vote 2 - FINANCE & ADMIN		733	2 967	3 510	49	49	49	49	188	-	-
Vote 3 - COMMUNITY SERVICES		4 383	4 691	9 216	342	342	342	342	1 100	-	-
Vote 4 - TECHNICAL SERVICES		208 871	18 722	28 006	13 000	13 836	13 836	13 836	-	-	
Vote 5 - [NAME OF VOTE 5]		-	-	-	-	-	-	-	-		-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-		-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-		-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-	214 008	26 379	40 732	13 391	14 227	14 227	14 227	1 288	-	-
Total Capital Expenditure - Vote		214 008	26 379	40 732	25 657	31 486	31 486	31 486	41 236	31 207	34 849
Capital Expenditure - Functional											
Governance and administration		754	2 967	3 510	1 535	1 535	1 535	1 535	1 783	-	-
Executive and council		20									
Finance and administration		515	2 967	3 510	1 535	1 535	1 535	1 535	1 783		
Internal audit		219									
Community and public safety		4 383	4 691	9 216	342	590	590	590	1 100	-	-
Community and social services		4 383	4 691	250	142	362	362	362	1 050		
Sport and recreation				8 966	200	200	200	200	50		
Public safety						28	28	28			
Housing											
Health											
Economic and environmental services		33 957	3 260	17 371	-	5 908	5 908	5 908	2 617	11 287	11 823
Planning and development											
Road transport		33 957	3 260	17 371		5 908	5 908	5 908	2 617	11 287	11 823
Environmental protection											
Trading services		174 914	15 462	10 635	23 781	23 454	23 454	23 454	35 736	19 920	23 026
Energy sources		7 535	6 192	6 635	3 000	3 836	3 836	3 836	10 000	1 920	2 026
Water management	8	162 298	3 614	4 000	10 781	9 618	9 618	9 618	9 416	10.000	
			5 657		10 000	10 000	10 000	10 000	16 320	18 000	21 000
Waste water management		5 052								1	
Waste management		29									
Waste management Other		29									
Waste management	3		26 379	40 732	25 657	31 486	31 486	31 486	41 236	31 207	34 849
Waste management Other	3	29	26 379	40 732	25 657	31 486	31 486	31 486	41 236	31 207	34 849
Waste management Other Total Capital Expenditure - Functional	3	29	26 379 18 565	40 732 36 982	25 657 23 781	31 486 29 362	31 486 29 362	31 486 29 362	41 236	<u>31 207</u> 31 207	34 849 34 849
Waste management Other Total Capital Expenditure - Functional Funded by:	3	29 214 008									
Waste management Other Total Capital Expenditure - Functional Funded by: National Government	3	29 214 008	18 565								
Waste management Other Total Capital Expenditure - Functional Funded by: National Government Provincial Government	3	29 214 008	18 565								
Waste management Other Total Capital Expenditure - Functional Funded by: National Government Provincial Government District Municipality Other transfers and grants	3	29 214 008	18 565 4 691								
Waste management Other Total Capital Expenditure - Functional Funded by: National Gov ernment Provincial Gov ernment District Municipality Other transfers and grants Transfers recognised - capital	4	29 214 008 213 133 213 133 213 133	18 565 4 691 158 23 413	36 982	23 781	29 362	29 362	29 362	38 353	31 207	34 849
Waste management Other Total Capital Expenditure - Functional Funded by: National Government Provincial Government District Municipality Other transfers and grants		29 214 008 213 133	18 565 4 691 158	36 982	23 781	29 362	29 362	29 362	38 353	31 207	34 849

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

- 1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
- 2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations.
- 3. A total capital expenditure has been appropriated at R41.236 million for the 2019/20 financial year and decreases to R31.207 million and increases to R34.849 million in the 2020/21 and 2021/22 financial years respectively.
- 4. Unlike multi-year capital appropriations, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the Municipality. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.
- The capital programme is funded from national, provincial grants and transfers and internally generated funds. For 2019/20, capital transfers totals consist of R38.353 million (93.01 per cent national and 6.99 per cent internally generated) and R31.207 million by 2020/21 (100 per cent national). These funding sources are further discussed in detail in 2.6 (Overview of Budget Funding).

Table 23 MBRR Table A6 - Budgeted Financial Position

NC072 Umsobomvu - Table A6 Budgeted Financial Position

Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19			ledium Term R nditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
n uivusailu		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2019/20	+1 2020/21	+2 2021/22
ASSETS											
Current assets											
Cash		12 956	16 277	15 976	20 471	13 388	13 388	13 388	23 629	38 631	55 664
Call investment deposits	1	6 292	837	1 115	1 518	1 518	1 518	1 518	2 088	2 658	3 228
Consumer debtors	1	10 410	16 403	117 359	21 446	21 446	21 446	21 446	38 768	57 098	76 568
Other debtors		5 029	4 236	4 075	2 958	2 958	2 958	2 958	2 958	2 958	2 958
Current portion of long-term receivables											
Inventory	2	410	437	401	465	465	465	465	465	465	465
Total current assets		35 097	38 191	138 926	46 858	39 775	39 775	39 775	67 908	101 809	138 883
Non current assets											
Long-term receiv ables											
Investments											
Investment property		2 061	2 061	2 061	2 061	2 061	2 061	2 061	2 061	2 061	2 061
Investment in Associate											
Property, plant and equipment	3	530 974	527 480	586 490	549 879	549 879	549 879	549 879	584 190	616 391	657 122
Biological											
Intangible		54	206	3 510	5 039	5 039	5 039	5 039	6 591	6 591	6 591
Other non-current assets											
Total non current assets		533 089	529 747	592 061	556 980	556 980	556 980	556 980	592 842	625 043	665 774
TOTAL ASSETS	-	568 186	567 937	730 987	603 838	596 755	596 755	596 755	660 750	726 852	804 658
LIABILITIES								~~~~~~			
Current liabilities											
Bank overdraft	1										
Borrowing	4	1 241	1 048	-	-	_	_	-	-	-	-
Consumer deposits		774	813	911	1 051	1 051	1 051	1 051	1 186	1 306	1 429
Trade and other pay ables	4	40 306	40 289	2 850	18 117	18 117	18 117	18 117	16 081	21 530	19 451
Provisions			1 004	961	1 274	1 274	1 274	1 274	1 357	1 438	1 525
Total current liabilities	-	42 321	43 155	4 722	20 442	20 442	20 442	20 442	18 623	24 274	22 404
Non aurrant liabilitiaa							*****				
Non current liabilities		1 256	2 367	979							
Borrowing Provisions		16 577	2 307 16 742	979 24 908	- 16 907	- 16 907	- 16 907	- 16 907	- 17 982	- 19 061	20 205
Total non current liabilities		17 833	10 742	24 900	16 907 16 907	16 907	16 907 16 907	16 907	17 982	19 001	20 203
TOTAL LIABILITIES		60 154	62 264	30 610	37 349	37 349	37 349	37 349	36 606	43 336	42 609
			505 674	700 377	566 489						762 049
NET ASSETS	5	508 031	JUJ 0/4	100 311	J00 409	559 406	559 406	559 406	624 144	683 517	102 049
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		508 031	505 674	700 377	566 489	559 406	559 406	559 406	624 144	683 517	762 049
Reserves	4	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	5	508 031	505 674	700 377	566 489	559 406	559 406	559 406	624 144	683 517	762 049

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Explanatory notes to Table A6 - Budgeted Financial Position

- 1. Table A6 is consistent with international standards of good financial management practices and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
- 2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
- 3. Table 47 is supported by an extensive table of notes (SA3 which can be found on page 101) providing a detailed analysis of the major components of a number of items, including:
 - Call investments deposits;
 - Consumer debtors;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non-current;
 - Changes in net assets; and
 - Reserves
- 4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
- 5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 24 MBRR Table A7 - Budgeted Cash Flow Statement

NC072 Umsobomvu - Table A7 Budgeted Cash Flows

Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19			ledium Term R Inditure Frame	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
n nousanu		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2019/20	+1 2020/21	+2 2021/22
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		9 254	8 242	8 870	8 357	8 407	8 407	8 407	9 381	9 944	10 540
Service charges		16 349	25 430	39 401	47 392	46 667	46 667	46 667	52 361	55 604	59 257
Other revenue		21 520	10 574	15 549	14 507	15 303	15 303	15 303	15 923	16 609	17 281
Government - operating	1	57 164	42 925	45 088	49 275	48 275	48 275	48 275	53 501	57 815	62 449
Government - capital	1	41 802	30 437	28 857	23 781	29 362	29 362	29 362	38 353	31 207	34 849
Interest		2 707	2 967	2 434	2 796	2 796	2 796	2 796	2 978	3 129	3 289
Div idends									-	-	-
Payments											
Suppliers and employees		(80 910)	(96 228)	(104 671)	(115 741)	(121 648)	(121 648)	(121 648)	(122 249)	(127 130)	(135 126)
Finance charges		(1 814)	(1 152)	(119)					-	-	-
Transfers and Grants	1								-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITI	ES	66 072	23 194	35 408	30 367	29 162	29 162	29 162	50 248	47 177	52 539
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE			175						-	-	-
Decrease (Increase) in non-current debtors									-	-	-
Decrease (increase) other non-current receivables	s								-	-	_
Decrease (increase) in non-current investments									-	-	-
Payments											
Capital assets		(64 579)	(26 363)	(34 622)	(25 657)	(31 486)	(31 486)	(31 486)	(41 236)	(31 207)	(34 849)
NET CASH FROM/(USED) INVESTING ACTIVITIE	S	(64 579)	(26 188)	(34 622)	(25 657)	(31 486)	(31 486)	(31 486)	(41 236)	(31 207)	(34 849)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									-	-	-
Borrowing long term/refinancing			1 631						-	-	-
Increase (decrease) in consumer deposits				170	140	140	140	140	135	120	123
Payments											
Repayment of borrowing		(693)	(770)	(979)					-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITI	ES	(693)	861	(809)	140	140	140	140	135	120	123
NET INCREASE/ (DECREASE) IN CASH HELD		800	(2 134)	(24)	4 849	(2 184)	(2 184)	(2 184)	9 147	16 090	17 813
Cash/cash equivalents at the year begin:	2	18 448	19 248	17 114	17 091	17 091	17 091	17 091	14 906	24 053	40 143
Cash/cash equivalents at the year end:	2	19 248	17 114	17 091	21 940	14 906	14 906	14 906	24 053	40 143	57 955

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

- 1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
- 2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
- 3. It can be seen that the cash levels of the Municipality have been decreasing over the 2015/16 to 2018/19 period and the projections for the 2019/20 to 2020/21 shows an improvement as the municipality is planning to roll-out prepaid water meters for all its residents, which will help improve its collection rate.
- 4. The adopted 2019/20 MTREF provide for a net increase in cash of R9.147 million for the 2019/20 financial year resulting in an overall projected positive cash position of R24.053 million at year end.
- 5. As part of the 2018/19 mid-year review and Adjustments Budget the cash position had to be addressed various interventions were implemented such as the reduction of expenditure allocations and rationalization of spending priorities.
- 6. In addition, the Municipality undertook an extensive debt collection drive resulting in cash receipts on arrear debtors. These interventions translated into an expected net cash position of R 14.906 million for the 2018/19 financial year.
- 7. The 2019/20 MTREF has been informed by the planning principle of ensuring adequate cash reserves over the medium-term.
- 8. Cash and cash equivalents totals R24.053 million as at the end of the 2019/20 financial year and increases to R57.955 million by 2021/22.

Table 25 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19		2019/20 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
Cash and investments available												
Cash/cash equivalents at the year end	1	19 248	17 114	17 091	21 940	14 906	14 906	14 906	24 053	40 143	57 955	
Other current investments > 90 days		(0)	(0)	0	49	(0)	(0)	(0)	1 665	1 146	937	
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-	
Cash and investments available:		19 248	17 114	17 091	21 989	14 906	14 906	14 906	25 717	41 289	58 892	
Application of cash and investments Unspent conditional transfers Unspent borrowing		-	- -	350	-	-	-	-	-	-	-	
Statutory requirements	2											
Other working capital requirements	3	29 906	26 960	(85 620)	(10 280)	(10 194)	(10 194)	(10 194)	(23 678)	(35 153)	(55 214)	
Other provisions												
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-	
Reserves to be backed by cash/investments	5											
Total Application of cash and investments:		29 906	26 960	(85 270)	(10 280)	(10 194)	(10 194)	(10 194)	(23 678)	(35 153)	(55 214)	
Surplus(shortfall)		(10 658)	(9 846)	102 361	32 269	25 100	25 100	25 100	49 395	76 441	114 106	

NC072 Umsobomvu - Table A8 Cash backed reserves/accumulated surplus reconciliation

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

- 1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 86 Funding a Municipal Budget.
- 2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
- 3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
- 4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
- 5. From the table it can be seen that for the period 2015/16 the surplus deteriorated from R19.248 million to a surplus of R 14.906 million in 2018/19 and increases to R58.892 million in 2021/22.
- 6. Considering the requirements of section 18 of the MFMA, it can be concluded that the approved 2019/20 MTREF was funded owing to the significant remaining surplus.
- 7. As part of the budgeting and planning guidelines that informed the compilation of the 2019/20 MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.
- 8. As can be seen the budget has been modelled to increase from a deficit of R10.658 million in 2018/19 to R114.106 million by 2021/22.

Table 26 MBRR Table A9 - Asset Management

NC072 Umsobomvu - Table A9 Asset Managemer Description	Ref	2015/16	2016/17	2017/18	Cur	rrent Year 2018	/19		ledium Term F	
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year		enditure Frame Budget Year	
R thousand	_	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22
Total New Assets Roads Infrastructure	1	214 008 13 905	3 124	-	1 877	2 125	2 125	2 883	_	
Storm water Infrastructure Electrical Infrastructure		7 460	_	-	-	-	-	-	-	_
Water Supply Infrastructure Sanitation Infrastructure		68 146 5 052	158	-	_	-	_	-	_	_
Solid Waste Infrastructure Rail Infrastructure			_	-	-	-	-		-	
Coastal Infrastructure		-	-	-	-	-	-	-	-	
Information and Communication Infrastructure		94 563	_ 158	-	-	-	-	-		
Community Facilities Sport and Recreation Facilities		4 383	-		133 _	133 _	133 _	640 _		
Community Assets Heritage Assets		4 383 -	-		133 -	133 -	133 -	640 -	-	-
Revenue Generating Non-revenue Generating				-	-	=	_	_		
Investment properties Operational Buildings		-	_	-	-		-	_	-	-
Housing Other Assets										
Biological or Cultivated Assets Servitudes		-	_		-		_	_	_	-
Licences and Rights Intangible Assets		25 25	189 189		1 486 1 486	1 486 1 486	1 486 1 486	1 633 1 633		
Computer Equipment Furniture and Office Equipment		- 555	_ 1 930	-	43 15	43 15	43 15	-	_	_
Machinery and Equipment Transport Assets		114 330 151	84 764	-	200	28 420	28 420	200 410	-	-
Land		-	-	-	-	420	420	410		
Zoo's, Marine and Non-biological Animals <u>Total Renewal of Existing Assets</u>	2			-		-			-	
Roads Infrastructure Storm water Infrastructure			-	-	-	-	-	_		-
Electrical Infrastructure Water Supply Infrastructure	~~~~~~	_	_	-	_		-	-	_	
Solid Waste Infrastructure			_	-	-	-	-	-		
Solid Waste Infrastructure Rail Infrastructure Coastal Infrastructure	-		-					-		
Information and Communication Infrastructure			_	-			_	-		_
Infrastructure Community Facilities		-	_	-	-	-	-	_	-	-
Sport and Recreation Facilities Community Assets										
Heritage Assets Revenue Generating		-	-		-	-	_	_	_	-
Non-revenue Generating Investment properties										
Operational Buildings Housing		_	_	-	-	-		-		
Other Assets Biological or Cultivated Assets				-	-		_	_		
Servitudes			-	-	-	-	-	-	-	-
Licences and Rights Intangible Assets		-		-		-			-	
Computer Equipment Furniture and Office Equipment		_	_		-		-	_	-	-
Machinery and Equipment Transport Assets			_	-	-			_	-	
Land Zoo's, Marine and Non-biological Animals			_	-	_	_	-	_	_	
Total Upgrading of Existing Assets	6	-	23 255	-	23 781	29 362	29 362	38 353	31 207	34 849
Roads Infrastructure Storm water Infrastructure			3 260 -		_	5 908 -	5 908 -	2 617	11 287	11 823
Electrical Infrastructure Water Supply Infrastructure			6 192 3 456		3 000 10 781	3 836 9 618	3 836 9 618	10 000 9 416	1 920 -	2 026
Sanitation Infrastructure Solid Waste Infrastructure			5 657 -	_	10 000	10 000 -	10 000	16 320	18 000	21 000
Rail Infrastructure Coastal Infrastructure			_		-			_	-	-
Information and Communication Infrastructure Infrastructure					- 23 781	_ 29 362	29 362	- 38 353		34 849
Community Facilities Sport and Recreation Facilities		-	4 691	-	-	=	-	-	-	_
Community Assets Heritage Assets		_	4 691	-	_		_	_	_	
Revenue Generating Non-revenue Generating		-	-	-	-	-	-	-	-	=
Investment properties Operational Buildings			-							Ē
Housing						-				
Other Assets Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes Licences and Rights			_					_		
Intangible Assets Computer Equipment					-		-	-	_	
Furniture and Office Equipment Machinery and Equipment			_	-	-	-	-	_	-	-
Transport Assets	www.	_	_	-	_		_	_	_	
Land Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure Roads Infrastructure	4	214 008 13 905	26 379 3 260	_	25 657 -	31 486 5 908	31 486 5 908	41 236 2 617	31 207 11 287	34 849 11 823
Storm water Infrastructure Electrical Infrastructure	~~~~~~	7 460	6 192	-	_ 3 000	_ 3 836	3 836	10 000	1 920	2 026
Water Supply Infrastructure Sanitation Infrastructure		68 146 5 052	3 614 5 657	-	10 781 10 000	9 618 10 000	9 618 10 000	9 416 16 320	18 000	21 000
Solid Waste Infrastructure Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure Coastal Infrastructure Information and Communication Infrastructure		-	_	-	-		-	_	-	-
Infrastructure	~~~~~	94 563			23 781	 29 362	29 362	38 353	31 207	
Community Facilities Sport and Recreation Facilities	*****	4 383	4 691		133	133	133	640 -		
Community Assets Heritage Assets	~~~~~~	4 383 -	4 691 -	-	133 -	133 -	133 -	640 -	_	=
Revenue Generating Non-revenue Generating			-		_			_		
Investment properties Operational Buildings	~~~~~~		_	-	-	-	-	-	-	-
Housing Other Assets			-	-	-	-				-
Biological or Cultivated Assets Servitudes	~~~~~		_	-	_	-	-	-	-	-
Licences and Rights		25	- 189	-	1 486	1 486	1 486	1 633		
Intangible Assets Computer Equipment		25 -	189 -	-	1 486 43	1 486 43	1 486 43	1 633	-	
Furniture and Office Equipment Machinery and Equipment		555 114 330	1 930 84		15 -	15 28	15 28	200		-
Transport Assets Land		151 _	764	-	200	420 _	420	410	-	-
Zoo's, Marine and Non-biological Animals		- - 214 008	- - 26 379	-	- - 25 657	- - 31 486	- - 31 486	- - 41 236	31 207	

MAY 2019

Umsobomvu Municipality		2019/20	Annual	Budget a	and MTF	<u>REF</u>				
ASSET REGISTER SUMMARY - PPE (WDV)	5	805 170	529 747	592 061	556 980	556 980	556 980	598 153	628 720	663 569
Roads Infrastructure		154 038	124 584	159 298	153 679	153 679	153 679	156 296	167 583	179 406
Storm water Infrastructure				-						
Electrical Infrastructure		56 319	31 822	67 145	68 812	68 812	68 812	78 812	80 732	82 758
Water Supply Infrastructure		315 879	251 147	190 564	187 800	187 800	187 800	197 216	197 216	197 216
Sanitation Infrastructure		83 379	60 671	85 978	93 067	93 067	93 067	109 387	127 387	148 387
Solid Waste Infrastructure		41 406	1 477	41 406	5 865	5 865	5 865	5 865	5 865	5 865
Rail Infrastructure										
Coastal Infrastructure										
Information and Communication Infrastructure										
Infrastructure		651 021	469 701	544 391	509 223	509 223	509 223	547 576	578 783	613 632
Community Assets		13 278	4 691	17 861	16 782	16 782	16 782	17 423	16 782	16 782
Heritage Assets										
Investment properties		2 061	2 061	2 061	2 061	2 061	2 061	2 061	2 061	2 061
Other Assets		138 756	53 089	24 238	23 659	23 659	23 659	23 659	23 659	23 659
Biological or Cultivated Assets										
Intangible Assets		54	206	3 510	4 996	4 996	4 996	6 779	6 779	6 779
Computer Equipment					43	43	43	61	61	61
Furniture and Office Equipment					15	15	15	15	15	15
Machinery and Equipment								170	170	170
Transport Assets					200	200	200	410	410	410
Land					200	200		410	-10	410
Zoo's, Marine and Non-biological Animals										
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	805 170	529 747	592 061	556 980	556 980	556 980	598 153	628 720	663 569
EXPENDITURE OTHER ITEMS	-	31 036	30 934	30 978	29 147	29 702	29 702	35 857	34 366	28 533
Depreciation	7	28 120	27 823	25 827	25 827	25 827	25 827	31 139	29 504	23 622
Repairs and Maintenance by Asset Class Roads Infrastructure	3	2 916 433	3 111 300	5 151 1 390	3 320 388	3 875 482	3 875 482	4 719	4 862 535	4 912
Storm water Infrastructure		433	300	1 390	300	462	402	530	232	535
Electrical Infrastructure		- 548	- 795	1 061	721	- 761	761	900	- 930	_ 930
		172	795 541		250	300	300	350	930 350	950 350
Water Supply Infrastructure		203	21	500 50	250 50	500	50	100	350 100	550 100
Sanitation Infrastructure Solid Waste Infrastructure		203	- 21	- 50	50	- 50	- 50	100	100	- 100
Rail Infrastructure		_	-	_	-	-	-	_	-	-
Coastal Infrastructure		_	_	_	-	-	-	_	-	_
Information and Communication Infrastructure		_	_	_	-	-	-	-	-	-
Infrastructure		1 355	- 1 657	3 001	1 409	1 593	1 593	1 880	1 915	_ 1 915
Community Facilities		5	2	5	5	5	5	5	5	5
Sport and Recreation Facilities		_	-	_	-	_	_	_	_	_
Community Assets		5	2	5	5	5	5	5	5	5
Heritage Assets		_	_	_	-	_	_	_	_	-
Revenue Generating		_	-	_	_	-	_	_	_	_
Non-revenue Generating		_	-	_	_	_	_	_	_	_
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		371	101	252	295	295	295	388	408	438
Housing		-	-	-	-	-	-	_	-	-
Other Assets		371	101	252	295	295	295	388	408	438
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-		-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		_	_	_	_	-	_	_	_	_
Furniture and Office Equipment		1	20	40	37	37	37	98	98	103
Machinery and Equipment		104	159	503	333	333	333	410	415	415
Transport Assets		1 079	1 172	1 352	1 242	1 612	1 612	1 938	2 021	2 036
Land		- 10/9		1 3 3 2	1 242	1 012	1012	1 3 3 0	2 021	2 0 30
Zoo's, Marine and Non-biological Animals		_	-	_	_	-	-		-	-
•	Ļ				_				_	
TOTAL EXPENDITURE OTHER ITEMS		31 036	30 934	30 978	29 147	29 702	29 702	35 857	34 366	28 533
Renewal and upgrading of Existing Assets as % of total of	l	0.0%	88.2%	0.0%	92.7%	93.3%	93.3%	93.0%	100.0%	100.0%
Renewal and upgrading of Existing Assets as % of depre	•	0.0%	83.6%	0.0%	92.1%	113.7%	113.7%	123.2%	105.8%	147.5%
R&M as a % of PPE	Ì	0.5%	0.6%	0.9%	0.6%	0.7%	0.7%	0.8%	0.8%	0.7%
Renewal and upgrading and R&M as a % of PPE		0.0%	5.0%	1.0%	5.0%	6.0%	6.0%	7.0%	6.0%	6.0%
	1						1			

Explanatory notes to Table A9 - Asset Management

- 1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
- 2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The Municipality does not meet both these recommendations as the focus of resources is on new Basic service infrastructure and repair and maintenance amounts to 0.6 per cent as prioritised in the IDP.

Table 27 MBRR Table A10 - Basic Service Delivery Measurement

NC072 Umsobomvu - Table A10 Basic service delivery measurement

NC072 Umsobomvu - Table A10 Basic service delivery measurement	Ref	2015/16	2016/17	2017/18	Cui	rrent Year 2018	/19		ledium Term R nditure Frame	
Description	Rei	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Household service targets	1									
Water:										
Piped water inside dwelling Piped water inside yard (but not in dwelling)		-		8 505 289	8 505 289	8 505 289	8 505 289	8 505 289	8 505 289	8 505 289
Using public tap (at least min.service level)	2	_	-	12	12	12	12	12	12	12
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
Minimum Service Level and Above sub-total		-	-	8 806	8 806	8 806	8 806	8 806	8 806	8 806
Using public tap (< min.service level) Other water supply (< min.service level)	3 4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	8 806	8 806	8 806	8 806	8 806	8 806	8 806
Sanitation/sewerage:				7 700	7 700	7 700	7 700	7 700	7 700	7 700
Flush toilet (connected to sew erage) Flush toilet (with septic tank)		-	-	7 722 236	7 722 236	7 722 236	7 722 236	7 722 236	7 722 236	7 722 236
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	794	794	794	794	794	794	794
Other toilet provisions (> min.service level)		-	-	- 0.750	- 0.750	-	-	- 0.750	- 0.750	-
Minimum Service Level and Above sub-total Bucket toilet		-		8 752 54	8 752 54	8 752 54	8 752 54	8 752 54	8 752 54	8 752 54
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total		-	-	54	54	54	54	54	54	54
Total number of households	5	-	-	8 806	8 806	8 806	8 806	8 806	8 806	8 806
Energy: Electricity (at least min.service level)		_	-	2 822	2 822	2 822	2 822	2 822	2 822	2 822
Electricity (a least film, service level)		_	-	2 022 5 984	2 022 5 984	2 022 5 984	2 022 5 984	5 984	5 984	2 022 5 984
Minimum Service Level and Above sub-total		-	-	8 806	8 806	8 806	8 806	8 806	8 806	8 806
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level) Other energy sources		-		-	-	-	-	-	-	-
Below Minimum Service Level sub-total		-	-	-	-	-	-	_ _	-	-
Total number of households	5	-	-	8 806	8 806	8 806	8 806	8 806	8 806	8 806
Refuse:										
Removed at least once a week		-	-	7 769	7 769	7 769	7 769	7 769	7 769	7 769
Minimum Service Level and Above sub-total		-	-	7 769	7 769	7 769	7 769	7 769	7 769	7 769
Removed less frequently than once a week Using communal refuse dump		-		-	-	-	-	-		
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal Below Minimum Service Level sub-total		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	7 769	7 769	7 769	- 7 769	7 769	7 769	7 769
	+_									
Households receiving Free Basic Service Water (6 kilolitres per household per month)	7	_	-	3 006	-	_	-	1 735	1 601	1 648
Sanitation (free minimum level service)		-	-	3 006	-	-	-	1 735	1 601	1 648
Electricity/other energy (50kw h per household per month)		-	-	3 006	-	-	-	1 735	1 601	1 648
Refuse (removed at least once a week)		-	-	3 006	-	-	-	1 735	1 601	1 648
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month) Sanitation (free sanitation service to indigent households)		-	-	1 795 1 847	-	-	-	2 500 2 800	2 750 2 900	3 000 3 000
Electricity/other energy (50kwh per indigent household per month)		_	_	2 001	-	_	_	2 500	2 800	3 000
Refuse (removed once a week for indigent households)		-	-	1 251	-	-	-	2 500	2 800	3 000
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		-	-	-	-	-	-	-	-	-
Total cost of FBS provided	+	-	-	6 895	-	-	-	10 300	11 250	12 000
Highest level of free service provided per household Property rates (R value threshold)										
Water (kilolitres per household per month)								6	6	6
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)								135	143	152
Electricity (kwh per household per month) Refuse (average litres per week)								50	50	50
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA										
Property rates exemptions, reductions and rebates and impermissable values in										
excess of section 17 of MPRA)		-	-	273	289	289	289	307	325	344
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	2 051	2 200	2 200	-	-	
Sanitation (in excess of free sanitation service to indigent households) Electricity/other energy (in excess of 50 kwh per indigent household per month)			-	-	2 106 2 291	2 700 2 291	2 700 2 291	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	1 475	2 200	2 200	-	-	-
Municipal Housing - rental rebates										
Housing - top structure subsidies Other	6									
Total revenue cost of subsidised services provided		-	-	273	8 213	9 681	9 681	307	325	344
וטומו וביבוועב נטפו טו פעטפועופבע פרוזונבי גוטטועפע	8	-	-	213	0 2 1 3	3 00,1	9 001	307	323	344

Explanatory notes to Table A10 - Basic Service Delivery Measurement

- 1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.
- 2. The Municipality continues to make good progress with the eradication of backlogs:
 - a. Water services backlog is very small and will be eradicated as soon as a provincial Housing project is completed in three years' time. These households are largely found in 'reception areas' and will need to be moved to formal areas so that they can receive services.
 - b. Sanitation services backlog is very small and will be eradicated as soon as a provincial Housing project is completed in three years' time.
 - c. Electricity services backlog will be eradicated over the MTREF. As indicated elsewhere, the emphasis in the electricity sector is on addressing urgent network upgrades.
 - d. Refuse services backlog does not exist at this stage.
- 3. The budget provides for 1 735 households to be registered as indigent in 2019/2020, and therefore entitled to receiving Free Basic Services. The number is set to remain the same over the MTREF.
- 4. It is anticipated that these Free Basic Services will cost the municipality R0.858 million per month or R 10.300 million in 2019/20 increasing to R12.000 million in 2021/22. This is covered by the municipality's equitable share allocation from national government.

Part 2 – Supporting Documentation

2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The primary aims of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2016) a time schedule that sets out the process to revise the IDP and prepare the budget.

The Mayor tabled in Council the required the IDP and budget time schedule on 31 August 2016. Key dates applicable to the process were:

- August 2018 Joint strategic planning session of the Mayoral Committee and Executive Management. Aim: to review past performance trends of the capital and operating budgets, the economic realities and to set the prioritisation criteria for the compilation of the 2019/20 MTREF;
- November 2018 Detail departmental budget proposals (capital and operating) submitted to the Budget and Treasury Office for consolidation and assessment against the financial planning guidelines;
- **11 to 25 January 2019** Review of the financial strategy and key economic and financial planning assumptions by the Budget Steering Committee. This included financial forecasting and scenario considerations;
- **January 2019** Multi-year budget proposals are submitted to the Mayoral Committee for endorsement;
- **28 February 2019** Council considers the 2018/19 Mid-year Review and Adjustments Budget;

- **February 2019** Recommendations of the Mayoral Committee are communicated to the Budget Steering Committee, and on to the respective departments. The draft 2018/19 MTREF is revised accordingly;
- **29 March 2019** Tabling in Council of the draft 2019/20 IDP and 2019/20 MTREF for public consultation;
 - April 2019 The draft 2019/20 MTREF as tabled before Council on 29 March 2019 for community consultation was published on the municipality's website, and hard copies have been made available at customer care offices, municipal notice boards and various libraries;
- **7 May 2019** Closing date for written comments;
- 9 to 20 May 2018 finalisation of the 2019/20 IDP and 2019/20 MTREF, taking into consideration comments received from the public, comments from National Treasury, and updated information from the most recent Division of Revenue Bill and financial framework; and
- **30 May 2019** Tabling of the 2019/20 MTREF before Council for consideration and approval.

There were no deviations from the key dates set out in the Budget Time Schedule tabled in Council.

2.1.2 IDP and Service Delivery and Budget Implementation Plan

This is the second review IDP for the 2018 – 2022 financial period which will be adopted by Council in May 2018. It started in August 2017 after the tabling of the IDP Process Plan and the Budget Time Schedule for the 2018/19 MTREF.

The Municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to the fourth revision cycle included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public participation process;
- Compilation of the SDBIP, and
- The review of the performance management and monitoring processes.

The IDP has been taken into a business and financial planning process leading up to the 2019/20 MTREF, based on the approved 2018/19 MTREF, Mid-year Review and adjustments budget. The business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

With the compilation of the 2019/20 MTREF, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2018/19 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2019/199 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2019/20 MTREF:

- Municipality growth
- Policy priorities and strategic objectives
- Asset maintenance
 - Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2017/18 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- Loan and investment possibilities
 - The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 90 and 91 has been taken into consideration in the planning and prioritisation process.

2.1.4 Community Consultation

The 2019/20 MTREF as tabled before Council on 30 May 2019 for community consultation will be published on the municipality's website, and hard copies will be made available at customer care offices, municipal notice boards and various libraries. E-mail notifications will be sent to all organisations on the municipality's database, including ratepayer associations, community-based organisations and organised business.

All documents in the appropriate format (electronic and printed) will be provided to National Treasury, and other national and provincial departments in accordance with section 23 of the MFMA, to provide an opportunity for them to make inputs.

The 2018/19 MTREF as tabled before Council on 30 May 2019 for community consultation was published on the municipality's website, and hard copies will be made available at customer care offices, municipal notice boards and various libraries;

2.2 Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five-year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the Municipality, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that the Municipality strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the Municipality's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP) and
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. The following table highlights the IDP's five strategic objectives for the 2018/19 MTREF and further planning refinements that have directly informed the compilation of the budget:

Table 28 IDP Strategic Objectives

	2018/19 Financial Year		2019/20 MTREF
1.	The provision of quality basic services and infrastructure	1.	Provision of quality basic services and infrastructure
2.	Acceleration of higher and shared economic growth and development	2.	Economic growth and development that leads to sustainable job creation
3.	Fighting of poverty, building clean, healthy, safe and sustainable communities	3.1	Fight poverty and build clean, healthy, safe and sustainable communities
		3.2	Integrated Social Services for empowered and sustainable communities
4.	Fostering participatory democracy and adherence to Umsobomvu principles through a caring, accessible and accountable service	4.	Foster participatory democracy and Umsobomvu principles through a caring, accessible and accountable service
5.	Good governance, Financial viability and	5.1	Promote sound governance
	institutional governance	5.2	Ensure financial sustainability
		5.3	Optimal institutional transformation to ensure capacity to achieve set objectives

In order to ensure integrated and focused service delivery between all spheres of government it was important for the Municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities. The key performance areas can be summarised as follows against the five strategic objectives:

- 1. Provision of quality basic services and infrastructure which includes, amongst others:
 - Provide electricity;
 - Provide water;
 - Provide sanitation;
 - Provide waste removal;
 - Provide housing;
 - Provide roads and storm water;
 - Provide Municipality planning services; and
 - Maintaining the infrastructure of the Municipality.
- 2. Economic growth and development that leads to sustainable job creation by:
 - Ensuring the is a clear structural plan for the Municipality;
 - Ensuring planning processes function in accordance with set timeframes;
 - Facilitating the use of labour-intensive approaches in the delivery of services and the building of infrastructure.
- 3.1 Fight poverty and build clean, healthy, safe and sustainable communities:
 - Effective implementation of the Indigent Policy;
 - Working with the provincial department of health to provide primary health care services;
 - Extending waste removal services and ensuring effective Municipality cleansing;
 - Ensuring all waste water treatment works are operating optimally;
 - Working with strategic partners such as SAPS to address crime;

- Ensuring save working environments by effective enforcement of building and health regulations;
- Promote viable, sustainable communities through proper zoning; and
- Promote environmental sustainability by protecting wetlands and key open spaces.
- 3.2 Integrated Social Services for empowered and sustainable communities
 - Work with provincial departments to ensure the development of community infrastructure such as schools and clinics is properly co-ordinated with the informal settlements upgrade programme
- 4. Foster participatory democracy and Umsobomvu principles through a caring, accessible and accountable service by:
 - o Optimising effective community participation in the ward committee system; and
 - Implementing Umsobomvu in the revenue management strategy.
- 5.1 Promote sound governance through:
 - Publishing the outcomes of all tender processes on the municipal website
- 5.2 Ensure financial sustainability through:
 - Reviewing the use of contracted services
 - Continuing to implement the infrastructure renewal strategy and the repairs and maintenance plan
- 5.3 Optimal institutional transformation to ensure capacity to achieve set objectives
 - Review of the organizational structure to optimize the use of personnel;

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the Municipality. The five-year programme responds to the development challenges and opportunities faced by the Municipality by identifying the key performance areas to achieve the five the strategic objectives mentioned above.

In addition to the five-year IDP, the Municipality undertakes an extensive planning and developmental strategy which primarily focuses on a longer-term horizon; 15 to 20 years. This process is aimed at influencing the development path by proposing a substantial programme of public-led investment to restructure current patterns of settlement, activity and access to resources in the Municipality so as to promote greater equity and enhanced opportunity. The strategy specifically targets future developmental opportunities in traditional dormitory settlements. It provides direction to the Municipality's IDP, associated sectoral plans and strategies, and the allocation of resources of the Municipality and other service delivery partners.

This development strategy introduces important policy shifts which have further been translated into seven strategic focus areas/objectives as outlined below:

- Developing dormant areas;
- Enforcing hard development lines so as to direct private investment;
- Maintaining existing urban areas;
- Strengthening key economic clusters;
- Building social cohesion;
- Strong developmental initiatives in relation to the municipal institution as a whole; and
- Sound financial fundamentals.

Lessons learned with previous IDP revision and planning cycles as well as changing environments were taken into consideration in the compilation of the fourth revised IDP, including:

- Strengthening the analysis and strategic planning processes of the Municipality;
- Initiating zonal planning processes that involve the communities in the analysis and planning processes. More emphasis was placed on area-based interventions, within the overall holistic framework;
- Ensuring better coordination through a programmatic approach and attempting to focus the budgeting process through planning interventions; and
- Strengthening performance management and monitoring systems in ensuring the objectives and deliverables are achieved.

The 2019/2020 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table 29 MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

NC072 Umsobomvu - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19		ledium Term F nditure Frame	
R thousand			IVEI	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Basic Services	Provision & maintenance	1										
	of infrastructure & basic											
	services											
	PUBLIC WORKS	1		10 174	3 665	15 413	1 092	1 092	1 092	2 709	11 379	11 914
	WORKSHOP	5										
	HOUSING SERVICES	5			2							
	WATER TREATMENT	6										
	WORKS											
	WATER	1		50 384	15 706	19 212	26 531	30 128	30 128	25 759	17 209	18 149
	SEWERAGE	1		14 349	15 738	9 021	19 413	18 834	18 834	25 750	28 062	31 738
	WASTE WATER	3										
	TREATMENT WORKS											
	SOLID WASTE	3		6 773	7 453	6 567	6 812	6 493	6 493	6 715	6 968	7 354
	ELECTRICITY	4		33 486	34 968	39 157	37 593	38 384	38 384	49 128	43 661	46 683
	REFUSE DUPM	2										
Municipal Institutional	Social Services											
Development and												
Transformation												
	PARKS & RECREATION	2				3 900		50	50	77	82	82
	TRAFFIC SERVICES	13		3 902	3 341	9 455	9 927	9 989	9 989	10 490	11 017	11 569
	MUSEUM	12		5	1	6	6	6	6	6	6	6
	LIBRARIES	8		1 543	1 901	1 680	1 480	1 480	1 480	1 480	1 649	1 649
	CEMETERIES	9		326	23	30	32	32	32	34	36	38
	PROPERTY SERVICES	15		309	3 859	316	333	375	375	396	419	443
	ASSESSMENT RATES	8		8 361	8 881	10 060	10 664	11 280	11 280	11 957	12 674	13 434
Local Economic	Tourism											
Development												
	LED AND IDP	3										
Municipal Financial	To effectively manage the											
Viability and Management	revenue and expenditure											
	FINANCE	17		3 988	3 215	7 779	7 930	8 434	8 434	8 520	8 626	8 676
Good Governance and	Council											
Public Participation												
	MAYOR											
	COUNCIL EXPENSES	17		29 229	30 508	39 760	44 259	44 665	44 665	49 894	54 078	58 741
	MUNICIPAL MANAGER	17										
	CORPORATE SERVICE	17		10	34	69	39	39	39	42	44	47
Allocations to other prioriti			2	400.000	400.000	400 404	400 444	474 004	474.004	400.055	405.000	040 500
iotal Revenue (excluding ca	apital transfers and contributi	uns)	1	162 839	129 293	162 424	166 111	171 281	171 281	192 955	195 906	210 522

MAY 2019

Table 30 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure

NC072 Umsobomvu - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	8/19	2019/20 Medium Term Revenue & Expenditure Framework			
R thousand			rei	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
Basic Services	Provision & maintenance	1											
	of infrastructure & basic												
	services												
	PUBLIC WORKS	1		17 276	13 734	13 221	12 487	12 992	12 992	14 580	14 720	15 039	
	WORKSHOP	5		412	468	473	505	722	722	794	846	902	
	HOUSING SERVICES	5		578	791	847	2 747	2 735	2 735	1 515	1 628	1 738	
	WATER TREATMENT	6					1 230	1 362	1 362	4 662	4 766	4 836	
	WORKS												
	WATER	1		32 990	25 450	27 681	26 196	25 708	25 708	27 839	27 218	23 282	
	SEWERAGE	1		14 016	9 863	11 666	11 893	12 157	12 157	12 931	13 208	13 276	
	WASTE WATER	3											
	TREATMENT WORKS												
	SOLID WASTE	3		11 315	5 886	9 232	9 434	9 530	9 530	9 102	9 352	9 569	
	ELECTRICITY	4		25 542	27 674	26 038	26 989	28 532	28 532	32 180	34 003	36 089	
	REFUSE DUPM	2											
Municipal Institutional	Social Services												
Development and													
Transformation													
	PARKS & RECREATION	2		932	2 755	2 840	3 067	3 109	3 109	3 397	3 596	3 798	
	TRAFFIC SERVICES	13		2 140	3 316	9 737	9 694	9 770	9 770	9 363	9 598	10 597	
	MUSEUM	12		515	566	605	625	647	647	712	742	777	
	LIBRARIES	8		1 209	1 460	1 769	1 480	1 987	1 987	2 242	2 364	2 513	
	CEMETERIES	9		1 441	969	1 790	1 840	1 842	1 842	815	864	915	
	PROPERTY SERVICES	15		1 641	2 338	4 317	4 589	3 640	3 640	4 533	4 836	5 109	
	ASSESSMENT RATES	8	8 1	7 024	972	1 825	2 975	2 975	2 975	3 005	2 010	2 070	
Local Economic	Tourism												
Development	LED AND IDP	3								265	210	207	
Municipal Financial	To effectively manage the												
Viability and Management	revenue and expenditure												
	functions of the												
	municipality												
	FINANCE	17		10 789	16 150	17 978	18 895	20 129	20 129	22 256	22 561	22 919	
Good Governance and	Council												
Public Participation													
	MAYOR			2 858	3 510	3 205	3 395	4 092	4 092	3 751	3 981	4 240	
	COUNCIL EXPENSES	17	8 1	8 016	7 890	8 851	9 195	9 303	9 303	10 726	11 409	12 040	
	MUNICIPAL MANAGER	17		2 012	1 854	3 319	3 487	2 984	2 984	4 564	4 856	5 202	
	CORPORATE SERVICE	17		7 249	4 997	4 904	5 137	4 668	4 668	5 416	5 542	5 914	
Allocations to other prioriti	es												
Total Expenditure			1	147 957	130 644	150 296	155 860	158 883	158 883	174 649	178 309	181 032	

Table 31 MBRR Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

Strategic Objective	Goal	Goal Code		2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19		ledium Term R enditure Frame	
		oout	Ref	Audited	Audited	Audited	Original	Adjusted	Full Year		Budget Year	·····
R thousand				Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22
Basic Services	Provision & maintenance	1										
	of infrastructure & basic											
	services											
	PUBLIC WORKS	1		33 957	3 260	17 371		5 908	5 908	2 617	11 287	11 823
	WORKSHOP	5										
	HOUSING SERVICES	5										
	WATER TREATMENT	6										
	WORKS											
	WATER	1		162 298	3 614	4 000	10 781	9 618	9 618	9 416		
	SEWERAGE	1		5 052	5 657		10 000	10 000	10 000	16 320	18 000	21 000
	WASTE WATER	3										
	TREATMENT WORKS											
	SOLID WASTE	3		29								
	ELECTRICITY	4		7 535	6 192	6 635	3 000	3 836	3 836	10 000	1 920	2 026
	REFUSE DUPM	2										
		4										
Municipal Institutional	Social Services											
Development and												
Transformation												
	PARKS & RECREATION	2				8 966	200	200	200	260		
	TRAFFIC SERVICES	13						28	28			
	MUSEUM	12										
	LIBRARIES	8								200		
	CEMETERIES	9				250	142	362	362	640		
	PROPERTY SERVICES	15		4 383	4 691							
	ASSESSMENT RATES	8										
		17										
Local Economic	Tourism											
Development												
	LED AND IDP	3										
		7										
Municipal Financial	To effectively manage the											
Viability and Management	revenue and expenditure											
	functions of the											
	municipality											
	FINANCE	17		515	2 967	3 510	1 535	1 535	1 535	1 595		
Good Governance and	Council											
Public Participation												
	MAYOR											
	COUNCIL EXPENSES	17		20								
	MUNICIPAL MANAGER	17										
	CORPORATE SERVICE	17		219						188		
		16										
Allocations to other priorit	ies		3									
Total Capital Expenditure			1	214 008	26 379	40 732	25 657	31 486	31 486	41 236	31 207	34 849

NC072 Umsobomvu - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

2.3 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

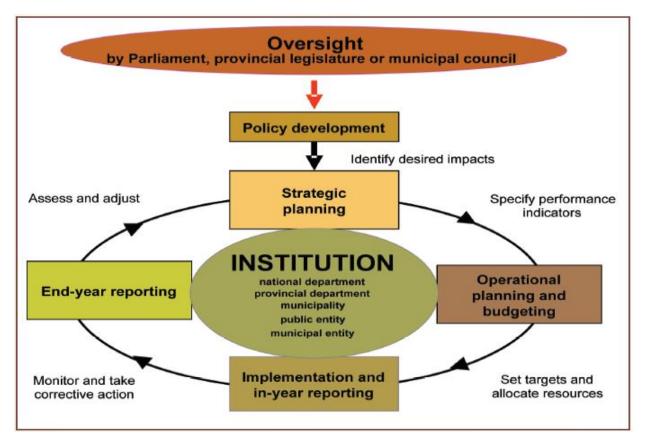


Figure 4 Planning, budgeting and reporting cycle

The performance of the Municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The Municipality therefore has adopted one integrated performance management system which encompasses:

• Planning (setting goals, objectives, targets and benchmarks);

- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the Municipality in its integrated performance management system are aligned to the *Framework of Managing Programme Performance Information* issued by the National Treasury:

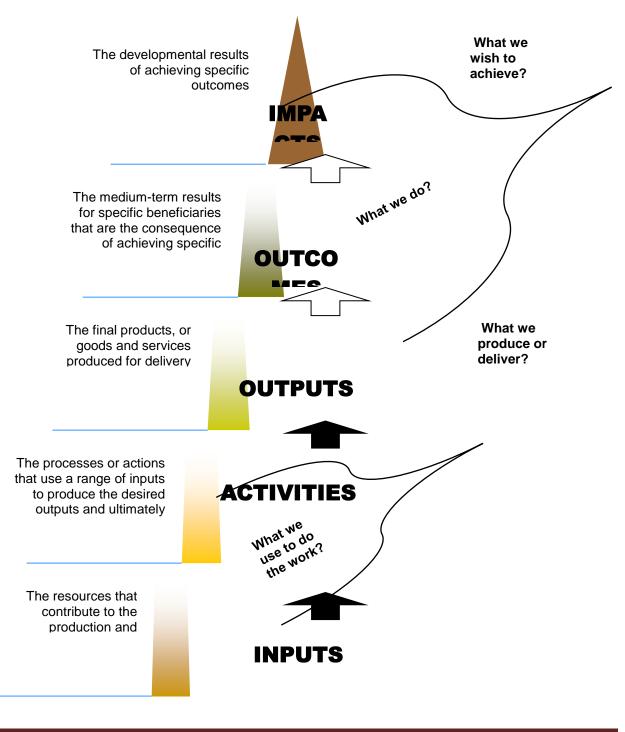


Figure 5 Definition of performance information concepts

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 32 MBRR Table SA7 - Measurable performance objectives

NC072 Umsobomvu - Supporting Table SA7 Measureable performance objectives

Magnet person of Signet Person of Signet Person of Si	NC072 Umsobomvu - Supporting Table Description	Unit of measurement	2015/16	2016/17	2017/18	Current Year	2018/19		2019/20 Medium			
Constant			Audited	Audited	Audited	Original	Adjusted	Full Year	Tarm	Budget Year	Budget Year	
	Council		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22	
Addit and Amplements managements Addit and amplements Model and amplements <	Council and Municipal Manager											
Approof of a plane in tabel Approof of a plane in tabel Approof a plane in tabel BOD PL BOD PL B		Annual report and	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Disk of a set of			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		100.0%	
Bit of and analysis Hode analysis Hode analysis analysis Hode analysis analysis <td></td>												
Bases Proces 100,00 </td <td></td>												
Marce Assessed of SQBP bases 100.75	Approval of final budget											
Standard Strategy Diversion of the control of the contro of the control	Mayor											
Designed field and and approximate in the owner approximate i	Approval of SDBIP	Approval of SDBIP before	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Excission problem of an operation of an												
Image: section of generation of set- difficult of generation of method integrated yields (and yields) (a yields) (b of comparison of method integrated yields) (b of method integrated yi												
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State State <th< td=""><td></td><td>No of performance</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>		No of performance										
Trans No of the instance of the instan	Municipality comply with all relevant legislation	No of compliance	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Clear Add International parameters international parameters internatinters international parameters international parameter												
Improvement Solutional grant scattering Solutiscattering Solutional grant scatteri		% of Root sauses of	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Display angle of wild for the file provides of provides of works of the formation of												
Sub-function of general scattering of gener												
Sub- Proceeding system *** proceeding system *** proceeding system 100.0% <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>												
Import and selection s. 6st second minima of 00% 00.0% <td></td>												
Display and problems Yeak as a set an angeonalize Yeak as a set an angeonalize 100.0% <	Improved revenue collection											
Areat Bargement Compliance with GRAP 100.0% </td <td></td>												
Sub-bardies 2- (sees)												
Instal measure/ description Image instal measure/ description Image instal measure/ description Image instal measure/ description Image instal measure/ description Sub-function 3 - (man) Concents Service Concents Servic	Sub-function 2 - (name)	Complance with GRAP	100.078	100.078	100.078	100.078	100.078	100.078	100.078	100.078	100.076	
Install measury, decryption Image: measury decryption												
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Opposite Services Sub-function 1 canabi manufacture of maintermate (p) maps. The perturbative speed (p) maintermate (p) maps. The perturbative speed (p) maintermate (p) maps. The perturbative speed (p) mapes. The perturbative speed (p) ma	Composite Semilare											
Sub-function 1 - Langel Stratted and guider HP of Control Contrel Control Control Control Control Control Control Control Contr		-										
Targeted skill divelopment The % of backget speent 100.0%	Sub-function 1 - (name)											
Effective and under molecular No of LLF meetings 400.0% 400.0% 400.1% 100.0%												
Effective and lighting HH policies Revision of all HR 100.0%												
Load Economic Development Networked DDP CP reviewed annually built decompony jobs 100.0% 100.0% 100.0% 100.0% <td>Effective and update HR policies</td> <td></td>	Effective and update HR policies											
Reviewed IDP ODP reviewed annually financement for according development by low of oreactes signed maintenance budget 100.0% <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>												
Enhancement of excorame development Employment (Insue), bb creation initiatives Value of contracts signed No of temporary jobs 1000.0% 1000.0% 1000.0% 100.0%		IDD reviewed enough	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Employment Introduct plob creation initiatives No of temporary jobs 1000.0% 1000.0% 100.00 100.0% 100.0%			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Maintenance of halls and facilities % of maintenance budget % of conditional cpial manet % of conditional cpial grants spanit/all funding grants spanit/all funding grant spanit/all funding grant spanit/all funding grantspanit			1000.0%	1000.0%	1000.0%	10.00	10.00	10.00	10.00	10.00	10.00	
Maintenance of halls and facilities % of maintenance budget % of conditional cpial manet % of conditional cpial grants spanit/all funding grants spanit/all funding grant spanit/all funding grant spanit/all funding grantspanit		-										
Function 2 - (name) Sub-function 1 - (name) Sub-function 2 - (name) Image: Societytion Sub-function 2 - (name) Image: Societytion Sub-function 3 - (name) Image: Societytion Sub-function 4 - (name) Image: Societytion Image: Societytion Image: Societytion Sub-function 4 - (name) Image: Societytion Sub-function 4 - (name) Image: Societytion Image: Societytion Image: Societytion Societytion Image: Societytion Image: Societytion Image: Societytion Societytion		0/ - f i - t t t t	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Sub-function 1 - (name) insert messure/s description Image: set messure/s description Ima		% of maintenance budget										
Sub-function 1 - (name) insert messure/s description Image: set messure/s description Ima												
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Insert measure/s description Image: Insert measure/s description Image:												
Insert measure's description Image: Insert measure's description Image:	Sub-function 2 - (name) Insert measure/s description	-										
Technical Services Reads and Stormwater Sub-function 1 - (name) % of conditional cpital grants spent(All funding) 100.0% <t< td=""><td>Sub-function 3 - (name)</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Sub-function 3 - (name)											
Roads and Stormwater Sub-function 1 - (name) % of conditional grant spending- Capital % of conditional critial grants spent(All funding) 100.0%												
Sub-function 1 - (name) % of conditional cpital grants spent(All funding) % of conditional cpital grants spent(All funding) 100.0% <th1< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th1<>												
Improvement in conditional grant spending- Capital % of conditional cpital grants spent(All funding) 100.0%												
Induction of a gain spenduly Capital grants spend(All funding) grants spend(All funding) grants spend(All funding) 100.0%	. ,	% of conditional cpital	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
% of maintenance of municipal roads % of maintenance budget on municipal roads spent 100.0% </td <td></td>												
Maintenance of municipal roads numunicipal roads spent No municipal roads Kilometes of roads 200.0% 200.0% 200.0% 2.00 <td></td> <td></td> <td>100.0%</td> <td>100.0%</td> <td>100.0%</td> <td>100.0%</td> <td>100.0%</td> <td>100.0%</td> <td>100.0%</td> <td>100.0%</td> <td>100.0%</td>			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Maintenance of multicipal roads (Reseal) Maintenance of senitation services Kilometres of roads % of maintenance budget 200.0% 100.0% 200.0% 100.0% 20.0% 100.0% 2.00		-										
Maintenance of refuse removal services % of maintenance budget 100.0%												
Maintenance of sanitation services % of maintenance budget 100.0% <td></td>												
Maintenance of water connections % of maintenance budget 100.0%												
New water connections No of new water 10000.0% 10000.0% 100.00 100	Maintenance of water assets											
Maintenace of electricity network % of maintenance budget 100.0%	New water connections	No of new water										
New electricity connections No of new electricity 10000.0% 10000.0% 1000.0% 100.00			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Sub-function 3 - (name) Sub-function Su	New electricity connections											
Insert measure/s description Sub-function 3 - (name) Insert measure/s description	Replacement of existing electricity meters	No of electricity meters	1000.0%	1000.0%	1000.0%	10.00	10.00	10.00	10.00	10.00	10.00	
Sub-function 3 - (name) Image: Control in the contr	Maintenance of stormwater services	% of maintenance budget	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Insert measure/s description	Insert measure/s description											
And so on for the rest of the Votes	Insert measure/s description											
And so on for the rest of the Votes												
	And so on for the rest of the Votes											

Table 33 MBRR Table SA8 - Performance indicators and benchmarks

NC072 Umsobomvu - Supporting Table SA8 Performance indicators and benchmarks

NC072 Umsobomvu - Supporting Table		2015/16	2016/17	2017/18		Current Ye	ear 2018/19		2019/20 Medium Term Revenue & Expenditure Framework			
Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
Borrowing Management												
Credit Rating												
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Ex penditure	1.7%	2.1%	0.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	3.6%	4.0%	1.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Borrow ed funding of 'ow n' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	55.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Safety of Capital	°											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Liquidity												
Current Ratio	Current assets/current liabilities	0.8	0.9	29.4	2.3	1.9	1.9	1.9	3.6	4.2	6.2	
Current Ratio adjusted for aged debtors	Current assets less debtors > 90	0.8	0.9	29.4	2.3	1.9	1.9	1.9	3.6	4.2	6.2	
Liquidity Ratio	days/current liabilities Monetary Assets/Current Liabilities	0.5	0.4	3.6	1.1	0.7	0.7	0.7	1.4	1.7	2.6	
Revenue Management	monoidry Asseis/Outletil Lidbillies	0.0	U.4	3.0	1.1	U./	U./	0.7	1.4	1.7	2.0	
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		47.3%	58.2%	69.5%	76.0%	75.6%	75.6%	75.6%	77.8%	77.8%	
Current Debtors Collection Rate (Cash	Uning	47.3%	58.2%	69.5%	76.0%	75.6%	75.6%	75.6%	77.8%	77.8%	77.9%	
receipts % of Ratepayer & Other revenue)												
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	15.0%	20.2%	90.9%	17.1%	17.2%	17.2%	17.2%	27.0%	36.5%	45.3%	
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old											
Creditors Management												
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))											
Creditors to Cash and Investments		209.4%	235.4%	14.6%	37.6%	55.4%	55.4%	55.4%	35.6%	28.0%	10.8%	
Other Indicators												
	Total Volume Losses (kW)											
	Total Cost of Losses (Rand '000)											
Electricity Distribution Losses (2)	% Volume (units purchased and											
	generated less units sold)/units											
	purchased and generated											
	Total Volume Losses (kł)											
	Total Cost of Losses (Rand '000)											
Water Distribution Losses (2)	% Volume (units purchased and											
	generated less units sold)/units											
	purchased and generated											
Employ ee costs	Employ ee costs/(Total Revenue - capital revenue)	36.3%	38.1%	36.2%	37.6%	38.3%	38.3%	38.3%	37.4%	37.2%	36.9%	
Remuneration	Total remuneration/(Total Revenue - capital revenue)	39.3%	41.5%	39.1%	40.5%	41.2%	41.2%		40.2%	40.0%	39.8%	
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	2.8%	3.0%	3.9%	2.3%	2.7%	2.7%		3.1%	3.0%	2.8%	
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	29.1%	29.2%	19.4%	18.1%	18.2%	18.2%	18.2%	20.1%	17.9%	13.4%	
IDP regulation financial viability indicators												
i. Debt cov erage	(Total Operating Revenue - Operating Grants)/Debt service payments due	18.9	20.2	31.6	33.3	33.3	33.3	31.4	32.3	32.5	34.4	
ii.O/S Service Debtors to Revenue	within financial year) Total outstanding service debtors/annual	28.2%	35.4%	174.1%	33.2%	33.4%	33.4%	33.4%	52.3%	71.0%	88.3%	
iii. Cost coverage	revenue received for services (Available cash + Investments)/monthly	2.2	2.4	2.0	2.5	1.6	1.6	1.6	2.4	3.9	5.3	
III. OUSI CUV Elage	fixed operational expenditure	۷.۷	2.4	2.0	2.0	1.0	1.0	1.0	۷.4	3.9	0.0	

2.3.1 Performance indicators and benchmarks

2.3.1.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long-term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. As with all other municipalities, Umsobomvu Municipality's borrowing strategy is primarily informed by the affordability of debt repayments. The structure of the Municipality's debt portfolio is dominated by annuity loans. The following financial performance indicators have formed part of the compilation of the 2019/20 MTREF:

- Capital charges to operating expenditure are a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing is 0 per cent in 2019/20 as the municipality has finally met its financial obligation in the 2018/19 financial year.
- Borrowing funding of own capital expenditure measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing. The average over MTREF is zero per cent which substantiates the above-mentioned statement that the Municipality has met its financial obligation.

The Municipality's debt profile provides some interesting insights on the Municipality's future borrowing capacity. Firstly, the use of amortising loans leads to high debt service costs at the beginning of the loan, which declines steadily towards the end of the loan's term.

The Municipality has raised mainly amortising loans over the past five years, hence effectively 'front-loading' its debt service costs.

In summary, various financial risks could have a negative impact on the future borrowing capacity of the municipality. In particular, the continued ability of the Municipality to meet its revenue targets and ensure its forecasted cash flow targets are achieved will be critical for in order for the municipality to remain financially viable.

2.3.1.2 Safety of Capital

- The debt-to-equity ratio is a financial ratio indicating the relative proportion of equity and debt used in financing the municipality's assets. The indicator is based on the total of loans, creditors, overdraft and tax provisions as a percentage of funds and reserves.
- The gearing ratio is a measure of the total long-term borrowings over funds and reserves.

2.3.1.3 Liquidity

- *Current ratio* is a measure of the current assets divided by the current liabilities and as a benchmark the Municipality has set a limit of 1, hence at no point in time should this ratio be less than 1. For the 2019/20 MTREF the current ratio is 3.65, 4.19 and 6.20 for the two outer years of the MTREF. The municipality needs to seriously implement it credit control as this shows that the outstanding debtors of the municipality are extremely high.
- The liquidity ratio is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. For the 2019/20 financial year the ratio is 1.29 and as part of the financial planning strategy it has been stabilized at 1.65 in the 2020/21 financial year. This needs to be considered a pertinent risk for the municipality

as any under collection of revenue will translate into serious financial challenges for the Municipality.

2.3.1.4 Revenue Management

• As part of the financial sustainability strategy, an aggressive revenue management framework has been implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

2.3.1.5 Creditors Management

• The Municipality has managed to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a 100 per cent compliance rate to this legislative obligation. This has had a favourable impact on suppliers' perceptions of risk of doing business with the Municipality, which is expected to benefit the Municipality in the form of more competitive pricing of tenders, as suppliers compete for the Municipality's business.

2.3.1.6 Other Indicators

- Employee costs as a percentage of operating revenue continues to decrease over the MTREF. This is primarily owing to the high increase in bulk purchases which directly increase revenue levels, as well as increased allocation relating to operating grants and transfers.
- Similar to that of employee costs, repairs and maintenance as percentage of operating revenue is also decreasing owing directly to cost drivers such as bulk purchases increasing far above inflation. In real terms, repairs and maintenance has increased as part of the Municipality's strategy to ensure the management of its asset base.

2.3.2 Free Basic Services: basic social services package for indigent households

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy of the Municipality. With the exception of water, only registered indigents qualify for the free basic services.

For the 2019/2020 financial year 1735 registered indigents have been provided for in the budget with this figured remaining the same throughout the MTREF. In terms of the Municipality's indigent policy registered households are entitled to 6k² fee water, 50 kwh of electricity, sanitation and free waste removal equivalent to removal once a week, as well as a discount on their property rates.

Further detail relating to the number of households receiving free basic services, the cost of free basic services, highest level of free basic services as well as the revenue cost associated with the free basic services is contained in Table 27 MBRR A10 (Basic Service Delivery Measurement) on page 44.

Note that the number of households in informal areas that receive free services and the cost of these services (e.g. the provision of water through stand pipes, water tankers, etc) are not taken into account in the table noted above.

2.3.3 Providing clean water and managing waste water

The Municipality is the Water Services Authority for the entire municipality in terms of the Water Services Act, 1997 and acts as water services provider. The total water supply of is extracted and treated by the municipality, from rivers and boreholes.

The Department of Water Affairs conducts an annual performance rating of water treatment works, presenting a Blue Drop or Green Drop award respectively to potable water treatment works and waste water treatment works that meet certain criteria of excellence.

- The infrastructure at most of the waste water treatment works is old and insufficient to treat the increased volumes of waste water to the necessary compliance standard;
- Shortage of skilled personnel makes proper operations and maintenance difficult;
- Electrical power supply to some of the plants is often interrupted which hampers the purification processes; and
- There is a lack of proper regional catchment management, resulting in storm water entering the sewerage system.

The following are some of the steps that have been taken to address these challenges:

- Infrastructure shortcomings are being addressed through the capital budget in terms of a 5-year upgrade plan;
- The filling of vacancies has commenced and the Waste Water Division will embark on an in-house training programme, especially for operational personnel;
- The Electricity Division is to install dedicated power supply lines to the plants; and
- The Division is working in consultation with the Department of Water Affairs to address catchment management.

2.4 Overview of budget related-policies

The Municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

2.4.1 Review of credit control and debt collection procedures/policies

The Collection Policy as approved by Council in May 2018 is currently under review. While the adopted policy is credible, sustainable, manageable and informed by affordability and value for money there has been a need to review certain components to achieve a higher collection rate. Some of the possible revisions will include the lowering of the credit periods for the down payment of debt and include a 60/40 collection on all prepaid sales, where 60% will go to the consumer and 40% to the outstanding debt. In addition, emphasis will be placed on speeding up the indigent registration process to ensure that credit control and debt collection efforts are not fruitlessly wasted on these debtors.

The 2019/20 MTREF has been prepared on the basis of achieving an average debtors' collection rate of 77 per cent on current billings. In addition, the collection of debt in excess of 90 days has been prioritised as a pertinent strategy in increasing the Municipality's cash levels. In addition, a payment incentive scheme has been implemented and has delivered significant results in the recovery of older debt.

2.4.2 Asset Management, Infrastructure Investment and Funding Policy

A proxy for asset consumption can be considered the level of depreciation each asset incurs on an annual basis. Preserving the investment in existing infrastructure needs to be considered a significant strategy in ensuring the future sustainability of infrastructure and the Municipality's revenue base. Within the framework, the need for asset renewal was considered a priority and hence the capital programme was determined based on renewal of current assets versus new asset construction.

Further, continued improvements in technology generally allows many assets to be renewed at a lesser 'real' cost than the original construction cost. Therefore, it is considered prudent to allow for a slightly lesser continual level of annual renewal than the average annual depreciation. The Asset Management Policy is therefore considered a strategic guide in ensuring a sustainable approach to asset renewal, repairs and maintenance and is utilised as a guide to the selection and prioritisation of individual capital projects. In addition, the policy prescribes the accounting and administrative policies and procedures relating to property, plant and equipment (fixed assets).

2.4.3 Budget Adjustment Policy

The adjustments budget process is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the financial management practices of municipalities. To ensure that the Municipality continues to deliver on its core mandate and achieves its developmental goals, the mid-year review and adjustment budget process will be utilised to ensure that underperforming functions are identified and funds redirected to performing functions.

2.4.4 Supply Chain Management Policy

The Supply Chain Management Policy was adopted by Council in March 2019. An amended policy will be considered by Council in due course of which the amendments have been extensively consulted on.

2.4.5 Budget Policy

The Budget Policy aims to empower senior managers with an efficient financial and budgetary amendment and control system to ensure optimum service delivery within the legislative framework of the MFMA and the Municipality's system of delegations. The Budget Policies was adopted by Council in March 2019.

2.4.6 Cash Management and Investment Policy

The Municipality's Cash Management and Investment Policy was adopted by Council in March 2019. The aim of the policy is to ensure that the Municipality's surplus cash and investments are adequately managed, especially the funds set aside for the cash backing of certain reserves. The policy details the minimum cash and cash equivalents required at any point in time and introduce time frames to achieve certain benchmarks.

2.4.7 Tariff Policies

The Municipality's tariff policies provide a broad framework within which the Council can determine fair, transparent and affordable charges that also promote sustainable service delivery. The policies have been approved on various dates and a consolidated tariff policy was adopted in March 2018.

2.4.8 Financial Modelling and Scenario Planning Policy

The Financial Modelling and Scenario Planning Policy has directly informed the compilation of the 2019/2020 MTREF with the emphasis on affordability and long-term sustainability. The policy dictates the approach to longer term financial modelling. The outcomes are then filtered into the budget process. The model and scenario planning outcomes are taken to Council every November and then translate into recommendations for the budget guidelines that inform the compilation of the next MTREF. One of the salient features of the policy is the emphasis on financial sustainability. Amongst others, the following has been modelled as part of the financial modelling and scenario planning process:

- Approved 2018/19 Adjustments Budget;
- Cash Flow Management Interventions, Initiatives and Strategies (including the cash backing of reserves);
- Economic climate and trends (i.e. Inflation, household debt levels, indigent factors, growth, recessionary implications);
- Loan and investment possibilities;
- Performance trends;
- Tariff Increases;
- The ability of the community to pay for services (affordability);
- Policy priorities;
- Improved and sustainable service delivery; and
- Debtor payment levels.

All the above policies are available on the Municipality's website, as well as the following budget related policies:

- Property Rates Policy;
- Funding and Reserves Policy;
- Borrowing Policy;
- Budget Policy; and
- Basic Social Services Package (Indigent Policy).

2.5 Overview of budget assumptions

2.5.1 External factors

Domestically, after five years of strong growth, during which about 400 jobs were created, our economy shrank by an estimated 1.8 per cent last. It is expected that recovery from this deterioration will be slow and uneven, and that growth for 2019 will be .5 per cent rising to .7 per cent by 2022.

Owing to the economic slowdown, financial resources are limited due to reduced payment levels by consumers. This has resulted in declining cash inflows, which has necessitated restrained expenditure to ensure that cash outflows remain within the affordability parameters of the Municipality's finances.

2.5.2 General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2019/20 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on Municipality's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration. Employee related costs comprise 33 per cent of total operating expenditure in the 2019/20 MTREF and therefore this increase above inflation places a disproportionate upward pressure on the expenditure budget.

2.5.3 Credit rating outlook

Table 34 Credit rating outlook

No credit rating has been done by the Municipality

2.5.4 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The Municipality engages in a number of financing arrangements to minimise its interest rate costs and risk. However, for Umsobomvu Municipality the 2019/2020 MTREF is based on the fact that we have paid off all our loans in 2018/19.

2.5.5 Collection rate for revenue services

The base assumption is that tariff and rating increases will increase at a rate slightly higher that CPI over the long term. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term.

The rate of revenue collection is currently expressed as a percentage (77 per cent) of annual billings. Cash flow is assumed to be 77 per cent of billings, plus an increased collection of arrear debt from the revised collection and credit control policy. The performance of arrear collections will however only be considered a source of additional cash in-flow once the performance has been carefully monitored.

2.5.6 Growth or decline in tax base of the municipality

Debtors' revenue is assumed to increase at a rate that is influenced by the consumer debtors' collection rate, tariff/rate pricing, real growth rate of the Municipality, household formation growth rate and the poor household change rate.

Household formation is the key factor in measuring municipal revenue and expenditure growth, as servicing 'households' is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings. In addition, the change in the number of poor households influences the net revenue benefit derived from household formation growth, as it assumes that the same costs incurred for servicing the household exist, but that no consumer revenue is derived as the 'poor household' limits consumption to the level of free basic services.

2.5.7 Salary increases

According to the collective agreement salaries/wages will increase by 6.5 per cent in the 2019/20 financial year.

2.5.8 Impact of national, provincial and local policies

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and, in this regard, various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Creating jobs;
- Enhancing education and skill development;
- Improving Health services;
- Rural development and agriculture; and
- Fighting crime and corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

2.5.9 Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 100 per cent is achieved on operating expenditure and 100 per cent on the capital programme for the 2019/20 MTREF of which performance has been factored into the cash flow budget.

2.6 Overview of budget funding

2.6.1 Medium-term outlook: operating revenue

The following table is a breakdown of the operating revenue over the medium-term:

	Cu	rrent year 2018/	19	2019/20 Medium Term Revenue & Expenditure Framework						
Expenditure by type	Original Budget	Adjusted Budget	Full year Forecast		% Increase (Decrease)	Budget year +1 2020/2021	Budget year +2 2021/2022			
Employee Related Costs	53 559 816.00	54 349 503.00	54 349 503.00	57 789 525.00	6.33%	61 244 060.00	64 908 011.00			
Remuneration of Councillors	4 129 563.00	4 129 563.00	4 129 563.00	4 397 986.00	6.50%	4 661 865.00	4 941 577.00			
Debt Impaired	11 387 767.00	11 387 767.00	11 387 767.00	11 387 766.00	0.00%	11 387 766.00	11 387 766.00			
Depreciation & Asset Impairment	25 827 264.00	25 827 264.00	25 827 264.00	31 138 647.00	20.57%	29 504 291.00	23 621 849.00			
Finance Charges	-	-	-	-		-	-			
Bulk Purchases	21 948 017.00	23 300 000.00	23 300 000.00	27 890 750.00	19.70%	28 703 103.00	30 842 320.00			
Other Materials										
Contacted Services	1 191 016.00	1 191 016.00	1 191 016.00	1 274 387.00	7.00%	1 363 594.00	1 459 046.00			
Transfers and Grants	-	-	-	-		-	-			
Other Expenditure	37 797 354.00	38 677 804.00	38 677 804.00	40 749 900.00	5.36%	41 424 639.00	43 851 383.00			
Loss on Disposable PPE	20 000.00	20 000.00	20 000.00	20 000.00	0.00%	20 000.00	20 000.00			
Total Expenditure	155 860 797.00	158 882 917.00	158 882 917.00	174 648 961.00	9.92%	178 309 318.00	181 031 952.00			

The following graph is a breakdown of the operational revenue per main category for the 2019/20 financial year.

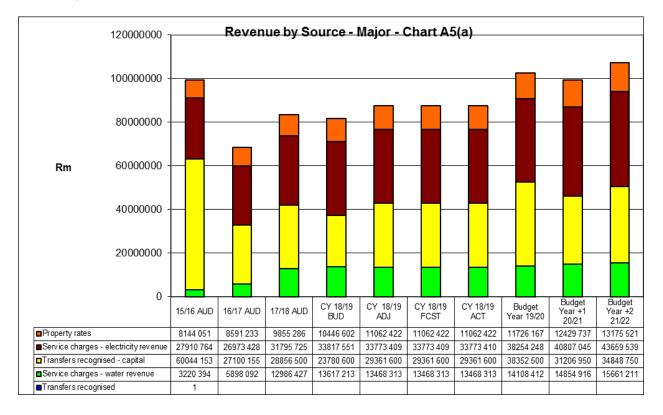


Figure 6 Breakdown of operating revenue over the 2019/20 MTREF

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The Municipality derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc).

The revenue strategy is a function of key components such as:

- Growth in the Municipality and economic development;
- Revenue management and enhancement;
- Achievement of a 77 per cent annual collection rate for consumer revenue;
- National Treasury guidelines;
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval;
- Achievement of full cost recovery of specific user charges;
- Determining tariff escalation rate by establishing/calculating revenue requirements;
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA), and
- And the ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

The proposed tariff increases for the 2019/20 MTREF on the different revenue categories are:

Table 36 Proposed tariff increases over the medium-term

Revenue	2019/20	2020/21	2021/22	2019/20	2020/21	2021/22
Category	Proposed	Proposed	Proposed	Additional	Additional	Total
	Tariff Increase	Tariff Increase	Tariff Increase	Revenue for	Revenue	Budgeted
				Each 1% Tariff	Owing To 1%	Revenue
				Increase	Tariff Increase	
	%	%	%	R'000	R'000	R'000
Property Rates	6.00%	6.00%	6.00%	R 664	R 704	R 746
Sanitation	6.00%	6.00%	6.00%	R 569	R 605	R 646
Solid Waste	6.00%	6.00%	6.00%	R 201	R 230	R 363
Water	6.00%	6.00%	6.00%	R 640	R 747	R 806
Electricity	13.07%	7.00%	7.00%	R 4 481	R 2 553	R 2853
Total				R 6 555	R 4839	R 5414

Revenue to be generated from property rates is R 11.726 million in the 2019/20 financial year and increases to R 13.176 million by 2021/22 which represents 7.59 per cent of the operating revenue base of the Municipality. It remains relatively constant over the medium-term. With the implementation of the Municipal Property Rates Act the basis of rating significantly changed.

The Municipality is still in a process of further data verification and validation relating to the valuation roll. As the levying of property rates is considered a strategic revenue source a general valuation process was undertaken in the 2014/15 financial year. The outcome of this initiative is closely monitored and reported on a regular basis as part of the quarterly performance reporting.

Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the Municipality totalling R79.388 million for the 2019/20 financial year and increasing to R89.639 million by 2021/22. For the 2019/20 financial year services charges amount to 51.35 per cent of the total revenue base and decreases by 0.21 and 0.11 per cent per annum over the medium-term. This decrease can mainly be attributed to the increase in the bulk prices of electricity and water.

Operational grants and subsidies amount to R53.501 million, R57.815 million and R62.449 million for each of the respective financial years of the MTREF, or 34.61, 35.10 and 35.55 per cent of operating revenue. The percentage of the total operational grants and transfers in relation to the total operating revenue is increasing owing to the increases in revenue relating to services charges.

Investment revenue contributes marginally to the revenue base of the Municipality.

The tables below provide detail investment information and investment particulars by maturity.

Table 37 MBRR SA15 – Detail Investment Information

NC072 Umsobomvu - Supporting	Table SA15 Investment particulars by type

		2015/16	2016/17	2017/18	Cu	rrent Year 2018	8/19		edium Term R	
Investment type	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Expe Budget Year 2019/20	nditure Frame Budget Year +1 2020/21	,
R thousand						5				
Parent municipality Securities - National Government Listed Corporate Bonds Deposits - Bank Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endow ment Policies (sinking) Repurchase Agreements - Banks Municipal Bonds		6 292	837	1 115	1 518	1 518	1 518	2 088	2 658	3 228
Municipality sub-total	1	6 292	837	1 115	1 518	1 518	1 518	2 088	2 658	3 228
Entities Securities - National Government Listed Corporate Bonds Deposits - Bank Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endowment Policies (sinking) Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		6 292	837	1 115	1 518	1 518	1 518	2 088	2 658	3 228

Table 38 MBRR SA16 – Investment particulars by maturity

NC072 Umsobomvu - Supporting Table	SA16	Investment partic	culars by maturity											
Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months	1									·		
Parent municipality														
CAPITAL REPLACEMENT 1					variable					87	4			91
HOUSING DEVELOPMENT					variable					160	8			168
HOUSING DEVELOPMENT					variable					25	1			26
CAPITAL REPLACEMENT 4					variable					163	9			172
CAPITAL REPLACEMENT					variable					14	1			15
CAPITAL REPLACEMENT 5					variable					584	34			618
CAPITAL REPLACEMENT 6			ļ		variable					484	514	(6 000)	6 000	998
Municipality sub-total										1 518		(6 000)	6 000	2 088
Entities														
Elittes														
														-
														_
														-
														-
														-
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1									1 518		(6 000)	6 000	2 088

For the medium-term, the funding strategy has been informed directly by ensuring financial sustainability and continuity. Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2019/20 medium-term capital programme:

Table 39 Sources of capital revenue over the MTREF

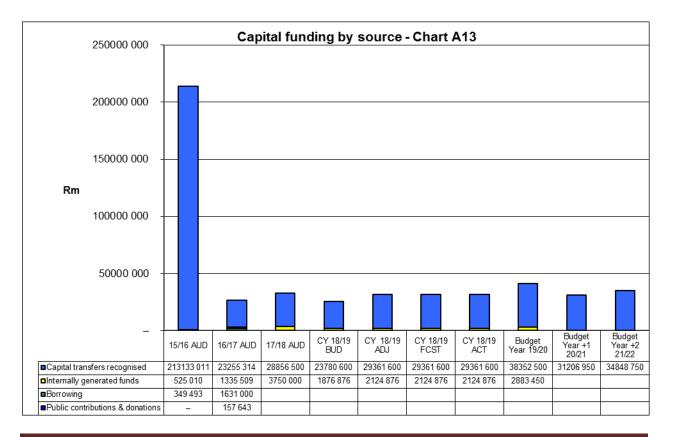


Figure 7 Sources of capital revenue for the 2019/20 financial year

Capital grants and receipts equates to 93.01 per cent of the total funding source which represents R38.353 million for the 2019/20 financial year and decrease to R34.849 million by 2021/22. Grants are decreasing by 9.14 per cent over the medium-term.

Borrowing still remains an insignificant funding source for the capital programme over the medium-term. As explained earlier, the borrowing capacity of the Municipality has no intentions of borrowing capital over the MTREF.

The following table is a detailed analysis of the Municipality's borrowing liability.

Table 40 MBRR Table SA 17 - Detail of borrowings

NC072 Umsobomvu - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	8/19		edium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality										
Annuity and Bullet Loans		1.050	0.007	070						
Long-Term Loans (non-annuity)		1 256	2 367	979						
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances Financial deriv ativ es										
Other Securities		4 050	0 007							
Municipality sub-total	1	1 256	2 367	979	-	-	-	-	-	-
Entition										
Entities Annuity and Bullet Loans										
•										
Long-Term Loans (non-annuity) Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Fre labilities Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives Other Securities										
Entities sub-total	1		_	-	_	_	_	-	-	-
Entities sub-total		-	-	-	-	-	-	-	-	-
Total Borrowing	1	1 256	2 367	979	-	-	-	-	-	-
Unspent Borrowing - Categorised by type										
Parent municipality										
Parent municipality Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock										
Long-Term Loans (annuity /reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit										
Long-Term Loans (annuity /reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases										
Long-Term Loans (annuity /reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities										
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier										
Long-Term Loans (annuity /reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities										
Long-Term Loans (annuity /reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances										
Long-Term Loans (annuity /reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives										
Long-Term Loans (annuity /reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial deriv atives Other Securities										
Long-Term Loans (annuity /reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives	1		_	_	_	_	-	_		
Long-Term Loans (annuity /reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total	1		-	_	_	_	-	-	-	
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial deriv ativ es Other Securities Municipality sub-total	1	_	-	_	-	_	-	-	-	
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total	1		-	-	-	-	-	-	-	
Long-Term Loans (annuity /reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Bankers Acceptances Financial deriv atives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock	1	-	-	-	-	-	-	-	-	
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit	1		-	_	-	-	-	-	-	
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial deriv atives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases	1	-	-	_	-	-	-	-	-	-
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Bankers Acceptances Financial deriv ativ es Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities	1	-	-	-	-	-	-	-		
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Bankers Acceptances Financial deriv ativ es Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier	1	-	-	-	-	-	-	-	-	
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Bankers Acceptances Financial deriv atives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds	1	-	-	-	-	-	-	-	-	
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds	1			-		-	-	-		
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Bankers Acceptances Financial deriv atives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds	1	-		-	-	-	-	-		
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances	1			-	-		-	-		
Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Bankers Acceptances Financial deriv atives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial deriv atives	1	-	-	-	-	-	-	-	-	

The following graph illustrates the decrease in outstanding borrowing for the 2015/16 to 2021/22 period.

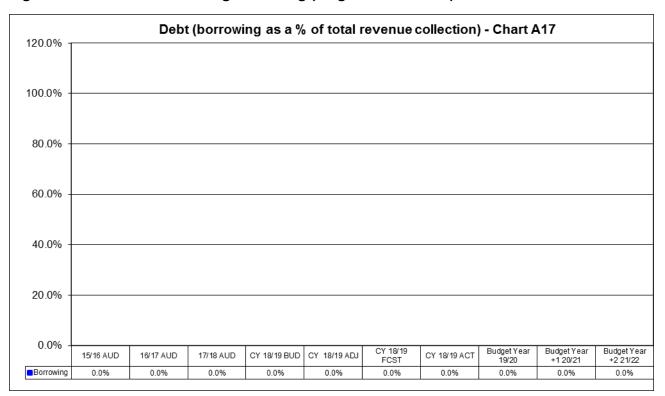


Figure 8 Growth in outstanding borrowing (long-term liabilities)

Table 41 MBRR Table SA 18 - Capital transfers and grant receipts

NC072 Umsobomvu - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19		ledium Term F Inditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
RECEIPTS:	1, 2				-					
Operating Transfers and Grants										
National Government:		37 803	38 483	43 409	47 796	46 796	46 796	52 022	56 167	60 801
Local Government Equitable Share		34 931	36 658	39 760	44 259	44 259	44 259	49 477	53 603	58 209
Finance Management		1 932	1 825	1 900	1 970	1 970	1 970	1 970	1 970	1 970
Mig Admin - Pmu			-	749	567	567	567	575	594	622
EPWP Incentive			-	1 000	1 000	-	-			
Municipal Systems Improvement		940	-							
Integrated National Electrification Programme										
Other transfers/grants [insert description]										
Provincial Government:		1 542	1 900	1 679	1 479	1 479	1 479	1 479	1 648	1 648
Sport and Recreation		1 542	1 900	1 679	1 479	1 479	1 479	1 479	1 648	1 648
Other transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total Operating Transfers and Grants	5	39 345	40 383	45 088	49 275	48 275	48 275	53 501	57 815	62 449
Capital Transfers and Grants										
National Government:		59 338	25 375	28 857	23 781	29 362	29 362	38 353	31 207	34 849
Municipal Infrastructure Grant (MIG)		13 237	10 989	18 222	10 781	10 781	10 781	10 916	11 287	11 823
Integrated National Electrification Programme		1 184	38	6 635	3 000	3 836	3 836	10 000	1 920	2 026
Water Services Operating Subsidy				4 000	10 000	10 000	10 000	16 320	18 000	21 000
Electicity Effecience Demand Grant		3 242	6 554							
Regional Bulk Infrastructure		39 547	6 840			3 745	3 745			
EPWP Incentive		2 128	954			1 000	1 000	1 117		
Provincial Government:		-	1 568	-	-	-	-	-	-	-
Other capital transfers/grants [insert										
description]			1 568							
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		706	158	-	-	-	-	-	-	-
[insert description]		449	158							
		257								
Total Capital Transfers and Grants	5	60 044	27 100	28 857	23 781	29 362	29 362	38 353	31 207	34 849
TOTAL RECEIPTS OF TRANSFERS & GRANTS		99 389	67 483	73 944	73 056	77 637	77 637	91 853	89 022	97 298

2.6.2 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understanding ability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words, the *actual collection rate* of billed revenue., and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Table 42 MBRR Table A7 - Budget cash flow statement

Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19			ledium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		9 254	8 242	8 870	8 357	8 407	8 407	8 407	9 381	9 944	10 540
Service charges		16 349	25 430	39 401	47 392	46 667	46 667	46 667	52 361	55 604	59 257
Other revenue		21 520	10 574	15 549	14 507	15 303	15 303	15 303	15 923	16 609	17 281
Gov ernment - operating	1	57 164	42 925	45 088	49 275	48 275	48 275	48 275	53 501	57 815	62 449
Government - capital	1	41 802	30 437	28 857	23 781	29 362	29 362	29 362	38 353	31 207	34 849
Interest		2 707	2 967	2 434	2 796	2 796	2 796	2 796	2 978	3 129	3 289
Dividends									-	-	-
Payments											
Suppliers and employees		(80 910)	(96 228)	(104 671)	(115 741)	(121 648)	(121 648)	(121 648)	(122 249)	(127 130)	(135 126)
Finance charges		(1 814)	(1 152)	(119)	· · · · ·	· · · · ·	· · · · ·	. ,	· –	·	-
Transfers and Grants	1	, í	, , ,	· · ·					-	-	-
NET CASH FROM/(USED) OPERATING ACTIVIT	IES	66 072	23 194	35 408	30 367	29 162	29 162	29 162	50 248	47 177	52 539
CASH FLOWS FROM INVESTING ACTIVITIES				~~~~~~						1	
Receipts											
Proceeds on disposal of PPE			175						-	-	-
Decrease (Increase) in non-current debtors									-	-	_
Decrease (increase) other non-current receivable	es l								-	_	_
Decrease (increase) in non-current investments									-	_	_
Payments											
Capital assets		(64 579)	(26 363)	(34 622)	(25 657)	(31 486)	(31 486)	(31 486)	(41 236)	(31 207)	(34 849)
NET CASH FROM/(USED) INVESTING ACTIVITI	ES	(64 579)	(26 188)	(34 622)	(25 657)	(31 486)	(31 486)	(31 486)	(41 236)	(31 207)	(34 849)
CASH FLOWS FROM FINANCING ACTIVITIES		(° ° ′ ′ ′				(, ,	
Receipts											
Short term loans									_	_	_
Borrowing long term/refinancing			1 631							_	
Increase (decrease) in consumer deposits			1 001	170	140	140	140	140	135	120	123
Payments				170	140	140	140	140	100	120	125
Repayment of borrowing		(693)	(770)	(979)						_	_
NET CASH FROM/(USED) FINANCING ACTIVIT	IES	(693)	861	(809)	140	140	140	140	- 135	- 120	- 123
NET INCREASE/ (DECREASE) IN CASH HELD		800	(2 134)	(24)	4 849	(2 184)	(2 184)	(2 184)	9 147	16 090	17 813
Cash/cash equivalents at the year begin:	2	18 448	19 248	17 114	17 091	17 091	17 091	17 091	14 906	24 053	40 143
Cash/cash equivalents at the year end:	2	19 248	17 114	17 091	21 940	14 906	14 906	14 906	24 053	40 143	57 955

NC072 Umsobomvu - Table A7 Budgeted Cash Flows

The approved 2019/2020 MTREF provide for a further net increase in cash of R9.157 million for the 2019/20 year resulting in an overall projected positive cash position of R24.063 million at year end.

2.6.3 Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 86 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Description	Ref	2014/15	2015/16	2016/17		Current Ye	ar 2017/18			ledium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Cash and investments available											
Cash/cash equivalents at the year end	1	18 448	19 248	17 114	29 943	17 091	17 091	17 091	21 989	29 273	41 642
Other current investments > 90 days		(0)	(0)	(0)	0	0	0	0	1	1	1
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		18 448	19 248	17 114	29 943	17 091	17 091	17 091	21 990	29 274	41 642
Application of cash and investments											
Unspent conditional transfers		9 715	-	-	-	_	-	-	-	-	_
Unspent borrowing		-	-	-	-	-	-		-	-	-
Statutory requirements	2										
Other working capital requirements	3	(15 929)	28 741	25 406	(95 645)	(85 620)	(85 620)	(85 620)	(10 280)	(13 961)	(17 637
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(6 214)	28 741	25 406	(95 645)	(85 620)	(85 620)	(85 620)	(10 280)	(13 961)	(17 637
Surplus(shortfall)		24 661	(9 493)	(8 292)	125 588	102 711	102 711	102 711	32 269	43 235	59 279

Table 43 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 86 – Funding a Municipal Budget. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded". Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.

2.6.4 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding

compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table 44 MBRR SA10 – Funding compliance measurement

NC072 Umsobomvu Supporting Table SA10 Funding measurement

Description	MFMA	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19			ledium Term F nditure Frame	
Description	section	INCI	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
			Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2019/20	+1 2020/21	+2 2021/22
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	19 248	17 114	17 091	21 940	14 906	14 906	14 906	24 053	40 143	57 955
Cash + investments at the yr end less applications - R'000	18(1)b	2	(10 658)	(9 846)	102 361	32 269	25 100	25 100	25 100	49 395	76 441	114 106
Cash year end/monthly employee/supplier payments	18(1)b	3	2.2	2.4	2.0	2.5	1.6	1.6	1.6	2.4	3.9	5.3
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	14 513	(1 351)	12 128	10 250	12 398	12 398	12 398	18 306	17 597	29 490
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	1.1%	14.0%	(0.5%)	(6.7%)	(6.0%)	(6.0%)	3.0%	0.1%	0.4%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	67.4%	64.6%	72.6%	76.0%	75.6%	75.6%	75.6%	77.3%	77.3%	77.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	58.6%	19.7%	16.4%	15.5%	15.6%	15.6%	15.6%	14.3%	13.5%	12.7%
Capital payments % of capital expenditure	18(1)c;19	8	30.2%	99.9%	85.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	55.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	33.7%	488.4%	(79.9%)	0.0%	0.0%	0.0%	71.0%	43.9%	32.4%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.5%	0.6%	0.9%	0.6%	0.7%	0.7%	0.9%	0.8%	0.8%	0.7%
Asset renew al % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Supporting indicators				1					8		
% incr total service charges (incl prop rates)	18(1)a		7.1%	20.0%	5.5%	(0.7%)	0.0%	0.0%	9.0%	6.1%	6.4%
% incr Property Tax	18(1)a		5.5% (3.4%)	14.7% 17.9%	6.0% 6.4%	5.9% (0.1%)	0.0% 0.0%	0.0%	6.0% 13.3%	6.0% 6.7%	6.0% 7.0%
% incr Service charges - electricity revenue % incr Service charges - water revenue	18(1)a 18(1)a		(3.4%) 83.1%	120.2%	4.9%	(0.1%) (1.1%)	0.0%	0.0%	4.8%	5.3%	5.4%
% incr Service charges - sanitation revenue	18(1)a		12.4%	(8.4%)	4.3%	(6.5%)	0.0%	0.0%	6.8%	6.7%	6.8%
% incr Service charges - refuse revenue % incr in	18(1)a 18(1)a		9.2% 0.0%	(11.5%) 0.0%	3.6% 0.0%	(4.9%) 0.0%	0.0% 0.0%	0.0%	3.3% 0.0%	3.6% 0.0%	5.5% 0.0%
% incr in Total billable revenue	18(1)a 18(1)a	54 081	0.0% 57 900	0.0% 69 473	0.0% 73 310	0.0% 72 833	0.0% 72 833	0.0% 72 833	0.0% 79 388	0.0% 84 225	0.0% 89 639
Service charges		54 081	57 900	69 473	73 310	72 833	72 833	72 833	79 388	84 225	89 639
Property rates		8 144	8 591	9 855	10 447	11 062	11 062	11 062	11 726	12 430	13 176
Service charges - electricity revenue Service charges - water revenue		27 911 3 220	26 973 5 898	31 796 12 986	33 818 13 617	33 773 13 468	33 773 13 468	33 773 13 468	38 254 14 108	40 807 14 855	43 660 15 661
Service charges - sanitation revenue		8 355	9 393	8 600	8 968	8 387	8 387	8 387	8 956	9 561	10 207
Service charges - refuse removal		6 450	7 044	6 235	6 461	6 142	6 142	6 142	6 343	6 573	6 936
Service charges - other Rental of facilities and equipment		- 759	- 357	- 276	- 291	- 333	- 333	- 333	- 351	- 371	- 391
Capital ex penditure ex cluding capital grant funding		875	2 967	11 876	1 877	2 125	2 125	2 125	2 883	-	-
Cash receipts from ratepayers	18(1)a	47 123	44 245	63 820	70 256	70 377	70 377	70 377	77 665	82 157	87 078
Ratepayer & Other revenue	18(1)a	69 955	68 508	87 948	92 495	93 084	93 084	93 084	100 532	106 314	112 654
Change in consumer debtors (current and non-current) Operating and Capital Grant Revenue	18(1)a	54 104 92 346	5 200 60 332	100 796 73 944	(97 030) 73 056	(97 030) 77 637	(97 030) 77 637	(97 030) 77 637	17 321 91 853	18 330 89 022	19 470 97 298
Capital expenditure - total	20(1)(vi)	214 008	26 379	40 732	25 657	31 486	31 486	31 486	41 236	31 207	34 849
Capital expenditure - renew al	20(1)(vi)	-	-	-	-	-	-		-	-	-
Supporting benchmarks											
Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline DoRA operating grants total MFY		4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA capital grants total MFY											
Provincial operating grants											
Provincial capital grants District Municipality grants											
Total gazetted/advised national, provincial and district grants									-	-	-
Av erage annual collection rate (arrears inclusive)											
DoRA operating				1							
List operating grants											
									-	-	-
DoRA capital											
List capital grants											
Trend									- 1	-	-
Change in consumer debtors (current and non-current)		54 104	5 200	100 796	(97 030)	17 321	18 330	19 470	-	-	-
Total Operating Revenue	r - 1	102 795	102 193	133 568	142 330	141 919	141 919	141 919	154 602	404.000	175 673
Total Operating Expenditure		147 957	130 644	150 296	155 861	158 883	158 883	158 883	174 649	164 699 178 309	181 032
<u>Total Operating Expenditure</u> Operating Performance Surplus/(Deficit)									174 649 (20 047)		
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012)		147 957	130 644	150 296	155 861	158 883	158 883	158 883	174 649	178 309	181 032
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue		147 957	130 644 (28 451)	150 296	155 861	158 883 (16 964)	158 883	158 883 (16 964)	174 649 (20 047)	178 309	181 032
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue		147 957	130 644 (28 451) (0.6%) 5.5%	150 296 (16 728) 30.7% 14.7%	155 861 (13 530) 6.6% 6.0%	158 883	158 883 (16 964) 0.0% 0.0%	158 883 (16 964) 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0%	178 309 (13 610) 6.5% 6.0%	181 032 (5 359) 6.7% 6.0%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Toperty Rates Revenue % Increase in Electricity Revenue		147 957	130 644 (28 451) (0.6%) 5.5% (3.4%)	150 296 (16 728) 30.7% 14.7% 17.9%	155 861 (13 530) 6.6% 6.0% 6.4%	158 883 (16 964) (0.3%) 5.9% (0.1%)	158 883 (16 964) 0.0% 0.0% 0.0%	158 883 (16 964) 0.0% 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3%	178 309 (13 610) 6.5% 6.0% 6.7%	181 032 (5 359) 6.7% 6.0% 7.0%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges		147 957	130 644 (28 451) (0.6%) 5.5%	150 296 (16 728) 30.7% 14.7%	155 861 (13 530) 6.6% 6.0%	158 883 (16 964) (0.3%) 5.9%	158 883 (16 964) 0.0% 0.0%	158 883 (16 964) 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0%	178 309 (13 610) 6.5% 6.0%	181 032 (5 359) 6.7% 6.0%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Toperty Rates Revenue % Increase in Electricity Revenue		147 957	130 644 (28 451) (0.6%) 5.5% (3.4%)	150 296 (16 728) 30.7% 14.7% 17.9%	155 861 (13 530) 6.6% 6.0% 6.4%	158 883 (16 964) (0.3%) 5.9% (0.1%)	158 883 (16 964) 0.0% 0.0% 0.0%	158 883 (16 964) 0.0% 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3%	178 309 (13 610) 6.5% 6.0% 6.7%	181 032 (5 359) 6.7% 6.0% 7.0%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Employee Costs		147 957	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%) 4.4%	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 15.0% 24.1%	155 861 (13 530) 6.6% 6.0% 6.4% 5.5% 3.7% 10.7%	(0.3%) 5.9% (0.1%) (0.7%) 1.9% 1.5%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3%	178 309 (13 610) 6.5% 6.0% 6.7% 6.1% 2.1% 6.0%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 1.5% 6.0%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating University		147 957	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%)	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 15.0% 24.1% (10.2%)	155 861 (13 530) 6.6% 6.0% 6.4% 5.5% 3.7% 10.7% 7.3%	158 883 (16 964) (0.3%) 5.9% (0.1%) (0.7%) 1.9%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1%	178 309 (13 610) 6.5% 6.0% 6.7% 6.1% 2.1%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 1.5%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Employee Costs		147 957	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%) 4.4%	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 15.0% 24.1%	155 861 (13 530) 6.6% 6.0% 6.4% 5.5% 3.7% 10.7%	(0.3%) 5.9% (0.1%) (0.7%) 1.9% 1.5%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3%	178 309 (13 610) 6.5% 6.0% 6.7% 6.1% 2.1% 6.0%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 1.5% 6.0%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Rules & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Buk Purchases Average Cost Per Budgeted Employ ee Position (Remuneration) Average Cost Per Councillor (Remuneration) Rath % of PPE		0.5%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 0.6%	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 15.0% 24.1% (10.2%) 243123.9196 0.9%	155 861 (13 530) 6.6% 6.4% 5.5% 3.7% 10.7% 7.3% 269144.804 0 0.6%	158 883 (16 964) (0.3%) 5.9% (0.1%) (0.7%) 1.9% 1.5% 4.4% 0.7%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8%	178 309 (13 610) 6.5% 6.0% 6.7% 6.1% 2.1% 6.0% 7.0% 0.8%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 1.5% 6.0% 7.0% 0.7%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Total Operating Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Employee Costs % Increase in Electricity Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Councillor (Remuneration) R&M % of PPE Asset Renewal and R&M as a % of PPE		0.5% 0.0%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 0.6% 5.0%	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 15.0% 24.1% 24.1% 243123.9196 0 0.9% 1.0%	155 861 (13 530) 6.6% 6.0% 6.4% 5.5% 3.7% 10.7% 7.3% 269144.804 0 0.6% 5.0%	158 883 (16 964) 5.9% (0.1%) (0.7%) 1.9% 1.5% 4.4% 0.7% 6.0%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0%	178 309 (13 610) 6.5% 6.7% 6.7% 6.1% 2.1% 6.0% 7.0% 0.8% 6.0%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 1.5% 6.0% 7.0% 0.7% 6.0%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Rules & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Buk Purchases Average Cost Per Budgeted Employ ee Position (Remuneration) Average Cost Per Councillor (Remuneration) Rath % of PPE		0.5%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 0.6%	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 15.0% 24.1% (10.2%) 243123.9196 0.9%	155 861 (13 530) 6.6% 6.4% 5.5% 3.7% 10.7% 7.3% 269144.804 0 0.6%	158 883 (16 964) (0.3%) 5.9% (0.1%) (0.7%) 1.9% 1.5% 4.4% 0.7%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8%	178 309 (13 610) 6.5% 6.0% 6.7% 6.1% 2.1% 6.0% 7.0% 0.8%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 1.5% 6.0% 7.0% 0.7%
Desting Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Bulk Purchases Average Cost Per Gudgeted Employee Position (Remuneration) Average Cost Per Councillor (Remuneration) Rat % of PPE Debt Impairment % of Total Billable Revenue Capital Revenue Capital Revenue		0.5% 0.0% 58.6%	130 644 (28 451) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 0.6% 5.0% 19.7% 1 336	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 15.0% 24.1% 24.1% 243123.9196 0 0.9% 1.0%	155 861 (13 530) 6.6% 6.0% 6.4% 5.5% 3.7% 10.7% 7.3% 269144.804 0 0.6% 5.0%	158 883 (16 964) 5.9% (0.1%) (0.7%) 1.9% 1.5% 4.4% 0.7% 6.0%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0%	178 309 (13 610) 6.5% 6.7% 6.7% 6.1% 2.1% 6.0% 7.0% 0.8% 6.0%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 1.5% 6.0% 7.0% 0.7% 6.0%
Descriting Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Total Uperating Expenditure % Increase in Total Uperating Expenditure % Increase in Electricity Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Councillor (Remuneration) R&M % of PPE Asset Renewal and R&M as a % of PPE Debt Impairment % of Total Billable Revenue Capital Revenue Internally Funded & Other (R'000) Borrowing (R'000)		0.5% 0.0% 58.6% 525 349	130 644 (28 451) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 0.6% 5.0% 19.7% 1.336 1.631	150 296 (16 728) 14.7% 17.9% 20.0% 15.0% 24.1% (10.2%) 243123.8196 0 0.9% 1.0% 16.4% 14.4%	155 861 (13 530) 6.6% 6.4% 5.5% 10.7% 7.3% 269144.804 0 0.6% 5.0% 15.5%	158 883 (16 964) (0.3%) 5.9% (0.1%) (0.7%) 1.9% 1.5% 4.4% 0.7% 6.0% 15.6% 2 125 -	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 -	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 -	178 309 (13 610) 6.5% 6.7% 6.7% 6.1% 2.1% 6.0% 7.0% 0.8% 6.0% 13.5%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 6.0% 7.0% 0.7% 6.0% 12.7%
Descriting Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Electricity Revenue % Increase in Erboryty Rates & Services Charges Expenditure % Increase in Erboryty Rates & Services Charges Expenditure % Increase in Electricity Buk Purchases % Increase in Electricity Buk Purchases % Increase In Electricity Buk Purchases % Increase In Electricity Buk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Councillor (Remuneration) Average Cost Per Councillor (Remuneration) Average Renewal and R&M as a % of PPE Debt Impairment % of Total Billable Revenue Capital Revenue Internally Funded & Other (R'000) Borrow ing (R'000) Grant Funding and Other (R'000)		147 957 (45 162) 0.5% 0.0% 58.6% 525 349 213 133	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 0.6% 5.0% 19.7% 1 336 1 631 23 413	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 15.0% 24.1% (10.2%) 243123.9166 0 0.0% 1.0% 16.4% 3 750 	155 861 (13 530) 6.6% 6.4% 6.4% 7.5% 259144.804 0 0.6% 5.0% 15.5% 1 877 	158 883 (16 964) (0.3%) 5.9% (0.1%) 1.9% 1.5% 4.4% 0.7% 6.0% 15.6% 2.125 2.9362	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 2 29 362	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 6.3% 6.3% 6.3% 290399.6231 0 0.8% 7.0% 14.3% 2 883 	178 309 (13 610) 6.5% 6.0% 6.1% 2.1% 6.0% 7.0% 0.8% 6.0% 13.5% - 	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 7.0% 7.0% 0.7% 6.0% 12.7% 12.7%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Councillor (Remuneration) Borrow (R (000) Borrow (R (000) Gorrow ing (R (000) Garnet Funding and Other (R'000) Borrow ing (% of Non Grant Funding Borrow ing (% of Non Grant Funding		147 957 (45 162) 0.5% 0.0% 58.6% 525 349 213 133 60.0%	130 644 (28 451) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 0.6% 5.0% 19.7% 1 336 1 631 23 413 45.0%	150 296 (16 728) 14.7% 17.9% 20.0% 15.0% 24.1% (10.2%) 243123.9196 0 0.9% 1.0% 16.4% 3 750 -28.857 100.0% 0.0%	155 861 (13 530) 6.6% 6.4% 5.5% 10.7% 7.3% 269144.804 0.6% 5.6% 15.5% 1.877 - 23 781 100.0%	158 883 (16 964) 5.9% (0.1%) (0.7%) 1.9% 1.5% 1.9% 4.4% 0.7% 6.0% 0.7% 6.0% 2.125 - 29.362 100.0% 0.0%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 29 362 100.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% - 38 353 100.0% 0.0%	178 309 (13 610) 6.5% 6.0% 6.7% 6.0% 7.0% 0.8% 6.0% 13.5% - - 31 207 0.0%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 1.5% 6.0% 7.0% 0.7% 6.0% 12.7% - - - 34 849 0.0%
Desting Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Erlectricity Buk Purchases % Increase in Enderbity Buk Purchases % Increase in Electricity Buk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Councilior (Remuneration) R&M % of PPE Asset Renewal and R&M as a % of PPE Debt Inpairment % of Total Billable Revenue Capital Reverue Internally Funded & Other (R'000) Borrowing (R'000) Internally Generated funds % of Non Grant Funding Borrowing % of Non Grant Funding Borrowing % of Total Funding		0.5% 0.0% 58.6% 213 133 60.0%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% (11.7%) 4.4% 5.0% 19.7% 1.336 1.631 23.413 45.0%	150 296 (16 728) 14.7% 14.7% 17.9% 20.0% 24.1% (10.2%) 243123.9196 0 0.9% 1.0% 16.4% 3 750 	155 861 (13 530) 6.6% 6.6% 6.4% 5.5% 269144.804 0 0.6% 5.5% 26915 26915 7.3% 270 270 270 270 270 270 270 270 270 270	158 883 (16 694) (0.3%) 5.9% (0.1%) (0.7%) 1.9% 1.5% 4.4% 0.7% 6.0% 15.6% 2.125 - 29.362 2.00.0%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 2 9 362 2000	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 - 38 353 100.0%	178 309 (13 610) 6.5% 6.0% 6.7% 6.1% 2.1% 6.0% 7.0% 7.0% 0.8% 6.0% 13.5%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 7.0% 7.0% 7.0% 0.7% 6.0% 12.7%
Descriting Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Bulk Purchases Average Cost Per Sudgeted Employee Position (Remuneration) Average Cost Per Councillor (Remuneration) R&M % of PPE Asset Renewal and R&M as a % of PPE Debit Inpairment % of Total Billable Revenue Capital Revenue Internally Funded & Other (R'000) Borrowing (R'000) Grant Funding and Other (R'000) Internally Generated funds % of Non Grant Funding Borrowing % of Non Grant Funding Grant Funding % of Total Funding Grant Funding % of Total Funding		147 957 (45 162) 0.5% 0.0% 58.6% 525 349 213 133 60.0% 40.0% 99.6%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 0.6% 5.0% 1.336 1.631 2.3.413 45.0% 88.8%	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 24.1% (10.2%) 243123.9196 0 0.9% 1.0% 16.4% 3 750 	155 861 (13 530) 6.6% 6.4% 5.5% 10.7% 7.3% 269144.804 0 0.6% 5.5% 269157 7.3% 10.7% 7.3% 269157 7.3% 10.7% 7.3% 269157 7.3% 10.7% 7.3% 269157 10.7% 7.3% 269157 0.0% 6.6% 6.6% 6.4% 5.5% 0.0% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 269157 273 10.7% 7.3% 273 10.7% 7.3% 269157 273 10.7% 7.3% 273 10.7% 7.3% 273 10.7% 7.3% 273 10.7% 7.3% 273 10.7% 7.3% 273 10.7% 7.3% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.7% 273 10.0% 273 273 10.0% 273 273 10.0% 273 273 10.0% 273 273 10.0% 273 273 10.0% 273 273 10.0% 273 273 273 273 273 273 273 273 273 273	158 883 (16 664) (0.3%) 5.9% (0.1%) (0.7%) 1.9% 4.4% 0.7% 6.0% 15.6% 2.125 2.9.362 100.0% 9.33%	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 29 362 100.0% 9.3%	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 	178 309 (13 610) 6.5% 6.7% 6.7% 6.7% 6.7% 7.0% 7.0% 0.8% 6.0% 13.5% - 31207 0.0% 0.0% 100.0%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 1.5% 6.0% 7.0% 7.0% 7.0% 7.0% 7.0% 7.0% 7.0% 7
Desting Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Erlectricity Buk Purchases % Increase in Enderbity Buk Purchases % Increase in Electricity Buk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Councilior (Remuneration) R&M % of PPE Asset Renewal and R&M as a % of PPE Debt Inpairment % of Total Billable Revenue Capital Reverue Internally Funded & Other (R'000) Borrowing (R'000) Internally Generated funds % of Non Grant Funding Borrowing % of Non Grant Funding Borrowing % of Total Funding		147 957 (45 162) 0.5% 0.0% 58.6% 525 349 213 133 60.0%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% 4.4% 8.1% 0.6% 5.0% 19.7% 1 336 1 631 23 413 45.0% 88.8% 26 379 23 255	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 15.0% 24.1% (10.2%) 243123.9196 0 0.9% 1.0% 16.4% 3 750 	155 861 (13 530) 6.6% 6.4% 5.5% 10.7% 7.3% 26914.804 0 0.6% 5.0% 5.0% 15.5% 1 877 - 23 781 100.0% 92.7% 25 667 23 781	158 883 (16 964) 5.9% (0.1%) (0.7%) 1.9% 1.5% 1.9% 4.4% 0.7% 6.0% 0.7% 6.0% 2.125 - 29.362 100.0% 0.0%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 29 362 100.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% - 38 353 100.0% 0.0%	178 309 (13 610) 6.5% 6.0% 6.7% 6.0% 7.0% 0.8% 6.0% 13.5% - - 31 207 0.0%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 1.5% 6.0% 7.0% 0.7% 6.0% 12.7% - - - 34 849 0.0%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Bulk Purchases Average Cost Per Education (Remuneration) Average Cost Per Councillor (Remuneration) R&M % of PPE Asset Renewal and R&M as a % of PPE Debt Impairment % of Total Blable Revenue Capital Revenue Internally Generated funds % of Non Grant Funding Borrowing (R000) Grant Funding and Other (R'000) Borrowing % of Non Grant Funding Capital Programme (R'000) Asset Renewal Asset Renewal		147 957 (45 162) 0.5% 0.0% 58.6% 525 349 213 133 60.0% 40.0% 99.6%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 0.6% 5.0% 19.7% 1 336 1 6331 23 413 23 413 23 413 25.0% 88.8%	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 24.1% (10.2%) 243123.9196 0 0.9% 1.0% 16.4% 3 750 	155 861 (13 530) 6.6% 6.4% 6.5% 3.7% 10.7% 7.3% 269144.00 0.6% 5.0% 15.5% 1.877 2.3 781 100.0% 0.0% 92.7%	158 883 (16 964) (0.3%) 5.9% (0.1%) 1.9% 1.5% 4.4% 0.7% 6.0% 15.6% 2 125 29.362 100.0% 93.3% 31 486	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 29 362 100.0% 0.0% 0.0% 33.3%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 6.3% 6.3% 6.3% 7.0% 14.3% 2883 3835 100.0% 93.0% 41 236	178 309 (13 610) 6.5% 6.0% 6.1% 2.1% 6.0% 7.0% 7.0% 0.8% 6.0% 13.5% - 	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 7.0% 7.0% 7.0% 0.7% 6.0% 12.7% 6.0% 12.7% 34 849 0.0% 0.0% 100.0%
Description Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Electricity Revenue % Increase in Electricity Revenue % Increase in Eroperty Rates & Services Charges Exenditure % Increase in Electricity Buk Purchases % Increase in Electricity Buk Purchases Av erage Cost Per Budgeted Employ ee Position (Remuneration) Av erage Cost Per Councillor (Remuneration) R&M % of PPE Asset Renewal and R&M as a % of PPE Debt Impairment % of Total Billable Revenue Capital Revenue Internally Funded & Other (R*000) Borrowing (% 01Non Grant Funding Borrowing % of Non Grant Funding Grant Funding % of Total Funding Grant Funding % of Total Funding Capital Exeenditure Total Capital Programme (R*000) Asset Renew al Asset Renew al % of Total Capital Expenditure Cash		147 957 (45 162) 0.5% 0.0% 58.6% 525 349 213 133 60.0% 40.0% 9.9.% 214 008 - 0.0%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 1.17%) 4.4% 8.1% 0.6% 5.0% 19.7% 1.336 1.631 23.413 23.413 23.438% 26.379 23.225 88.2%	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 15.0% 24.1% (10.2%) 243123.8196 0 0.9% 1.0% 1.0% 1.0% 5.0% 243123.8196 0.9% 1.0% 243123.8196 0.9% 1.0% 243123.8196 0.0% 0.0% 0.0%	155 661 (13 530) 6.6% 6.4% 5.5% 7.3% 26914.404 0 0.6% 5.5% 26914.404 0 0.6% 5.5% 1.877 - 23781 100.0% 0,0% 0.27%	158 883 (16 964) 5.9% (0.1%) 1.9% 1.5% 4.4% 0.7% 6.0% 15.6% 2 125 - 2 9362 93.3%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 2 9 362 93.3%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 29 362 93.3%	174 649 (20 047) 24 053 8.9% 6.0% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 	178 309 (13 610) 6.5% 6.0% 6.7% 2.1% 6.0% 7.0% 0.8% 6.0% 13.5% 0.8% 6.0% 13.5% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 1.5% 6.0% 7.0% 0.7% 6.0% 12.7% 1.27% 1.27% 1.27% 1.27% 1.00% 100.0%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Councillor (Remuneration) Borrow ing (Yot00) Garotta Revenue Internally Funded & Other (R'000) Borrow ing (Yot00) Garotta Funding		147 957 (45 162) 0.5% 0.0% 58.6% 525 349 213 133 60.0% 40.0% 99.6% 214 008 -	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% 4.4% 8.1% 0.6% 5.0% 19.7% 1 336 1 631 23 413 45.0% 88.8% 26 379 23 255	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 15.0% 24.1% (10.2%) 243123.9196 0 0.9% 1.0% 16.4% 3 750 	155 861 (13 530) 6.6% 6.4% 5.5% 10.7% 7.3% 269144.804 0 0.6% 5.0% 5.0% 15.5% 1 877 - 23 781 100.0% 92.7%	158 883 (16 964) 5.9% (0.1%) (0.7%) 1.9% 1.5% 4.4% 0.7% 6.0% 15.6% 2 125 - 29 362 2 100.0% 0.0% 93.3%	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 29 362 100.0% 0.0% 0.0% 93.3% 31 486 29 362	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 29 362 2100.0% 0.0% 0.0% 0.0% 3.1 486 29 362	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 - 38 353 100.0% 9.3.0% 9.3.0%	178 309 (13 610) 6.5% 6.7% 6.7% 6.7% 6.7% 6.7% 6.0% 7.0% 7.0% 6.0% 13.5% 7.0% 7.0% 7.0% 7.0% 7.0% 7.0% 7.0% 7.0	181 032 (5 359) 6.7% 6.0% 7.0% 6.0% 7.0% 0.7% 6.0% 12.7% - - - - - 34 849 0.0% 0.0% 100.0% 34 849 34 849
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Electricity Rates Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Electricity Revenue % Increase in Electricity Rules & Services Charges Expenditure % Increase in Electricity Bulk Purchases % Increase in Electricity Bulk Purchases Average Cost Per Edugeted Employ ee Position (Remuneration) Average Cost Per Councillor (Remoneration) Borrowing (Net Otal Billable Revenue Debt Impairment % of Total Billable Revenue Borrowing (% Of Non Grant Funding Borrowing % of Non Grant Funding Borrowing % of Non Grant Funding Gantal Expenditures Cash Cash Leveneditures Cash		147 957 (45 162) 0.5% 0.0% 58.6% 213 133 60.0% 40.0% 99.6% 99.6% - 0.0% 67.4%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% 4.4% 8.1% (11.7%) 4.4% 8.1% 0.6% 5.0% 19.7% 1 336 1 631 23 413 45.0% 88.8% 26 379 23 255 88.2% 64.6%	150 296 (16 728) 14.7% 14.7% 17.9% 20.0% 15.0% 24.1% (10.2%) 243123.9196 0 0.9% 1.0% 16.4% 3 750 - 28857 100.0% 88.5% 40 732 - 0.0% 72.6%	155 861 (13 530) 6.6% 6.4% 5.5% 10.7% 7.3% 269144.804 0 0.6% 5.5% 269144.804 0 0.6% 5.5% 11.877 - 23.781 100.0% 92.7% 25.657 23.781 92.7%	158 883 (16 694) (0.3%) 5.9% (0.1%) 1.9% 1.5% 4.4% 0.7% 6.0% 15.6% 2 125 - 29 362 100.0% 93.3% 31 486 29 33% 75.6%	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 29 362 100.0% 93.3% 31 486 29 3.3%	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 2 93 622 100.0% 93.3% 31 486 29 33.%	174 649 (20 047) 24 053 8.9% 6.0% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 	178 309 (13 610) 6.5% 6.0% 6.7% 6.0% 7.0% 2.1% 6.0% 7.0% 6.0% 13.5% 7.0% 0.0% 0.0% 0.0% 0.0% 0.0% 100.0% 31 207 31 207 7100.0%	181 032 (5 359) 6.7% 6.0% 7.0% 6.0% 7.0% 7.0% 0.7% 6.0% 12.7% 7.0% 0.0% 10.0% 34 849 100.0% 77.3%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Excenditure % Increase in Total Operating Expenditure % Increase in Electricity Bulk Purchases Average Cost Per Evalgeted Employee Position (Remuneration) Average Cost Per Councillor (Remuneration) R&W of PPE Asset Renew al and R&M as a % of PPE Debt Impairment % of Total Billable Revenue Casita Revenue Internally Funded & Other (R'000) Borrowing (R'000) Grant Funding Moder (R'000) Internally Expenditure Cast Resenvel Asset Renew al Cash Receipts % of Rate Payer & Other Cash		147 957 (45 162) 0.5% 0.0% 58.6% 525 349 243 133 60.0% 40.0% 99.6% 99.6% 99.6% 67.4% 0	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% 4.4% 8.1% 11.7%) 4.4% 5.0% 19.7% 1.336 1.631 23.413 45.0% 55.0% 88.8% 26.379 23.255 88.2% 64.6% 0	150 296 (16 728) 30.7% 14.7% 17.9% 20.0% 15.0% 24.1% (10.2%) 243123.9196 0 0.9% 1.0% 1.0% 3.750 - - 28.857 100.0% 0.0% 88.5% 40 732 - 0.0% 72.6% 0	155 861 (13 530) 6.6% 6.4% 5.5% 10.7% 7.3% 269144.804 0 0.6% 5.5% 15.5% 1 877 - 23 781 100.0% 92.7% 25 657 23 781 92.7% 0.6% 0 6 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	158 883 (16 964) 5.9% (0.1%) 1.9% 1.5% 4.4% 0.7% 6.0% 15.6% 2 125 - 2 9322 100.0% 0.0% 93.3% 31 486 29.362 93.3%	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 29 362 100.0% 93.3% 31 486 29 362 93.3% 75.6% 0	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 29 362 29 362 93.3% 31 486 29 362 93.3% 75.6% 0	174 649 (20 047) 24 063 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 - 38 353 100.0% 93.0% 8.353 100.0% 93.0% 77.3% 0 0	178 309 (13 610) 6.5% 6.7% 6.7% 6.7% 6.7% 6.7% 6.0% 7.0% 0.8% 6.0% 13.5% - - - 31 207 31 207 100.0% 77.3% 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	181 032 (5 359) 6.7% 6.0% 7.0% 6.0% 7.0% 0.7% 6.0% 12.7% - - - - - 34 849 0.0% 0.0% 0.0% 100.0% 34 849 100.0% 0.77.3% 0 77.3% 0
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Bulk Purchases Average Cost Per Education (Remuneration) Average Cost Per Councillor (Remuneration) R&M % of PPE Asset Renewal and R&M as a % of PPE Debt Impairment % of Total Bulibable Revenue Eartist Exercentiture Eartist Exercentiture Garant Funding and Other (R'000) Borrowing % of Non Grant Funding Borrowing % of Non Grant Funding Grant Euroditure Cash Receipts % of Rate Payer & Other		147 957 (45 162) 0.5% 0.0% 58.6% 213 133 60.0% 213 133 60.0% 214 008 214 008 0.0% 67.4% 0 1.7%	130 644 (28 451) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 0.6% 5.0% 19.7% 1 336 1 631 23.413 4.34 55.0% 88.8% 26.379 23.255 88.2% 64.6% 0	150 296 (16 728) 14.7% 17.9% 20.0% 15.0% 24.1% (10.2%) 23123,9196 0 0.9% 10.0% 16.4% 3 750 	155 861 (13 530) 6.6% 6.4% 5.5% 10.7% 7.3% 269144.804 0.6% 5.0% 269144.804 0.6% 5.0% 15.5% 1 877 - 23 781 100.% 92.7% 25 657 23 781 92.7% 0.0%	158 883 (16 964) (0.3%) 5.9% (0.1%) (0.7%) 1.9% 1.5% 4.4% 0.7% 4.4% 0.7% 5.6% 2 125 - 29 362 100.0% 9.3% 31486 29 3.3% 0 75.6% 0 0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 2 9362 100.0% 93.3% 31 486 2 93.2% 93.3% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 38 353 100.0% 93.0% 41 236 38 353 93.0% 0 0 0.0%	178 309 (13 610) 6.5% 6.7% 6.7% 6.1% 2.1% 6.0% 7.0% 0.8% 6.0% 13.5% - 31207 0.0% 100.0% 31 207 31 207 100.0% 0.0%	181 032 (5 359) 6.7% 6.0% 7.0% 6.4% 1.5% 6.0% 7.0% 0.7% 6.0% 12.7% - 34 849 0.0% 0.0% 100.0% 77.3% 0 0.0%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Buik Purchases Average Cost Per Edugeted Employee Position (Remuneration) Average Cost Per Councillor (Remuneration) R&M % of PPE Asset Renewal and R&M as a % of PPE Debit Impairment % of Total Billable Revenue Capital Revenue Internally Generated funds % of Non Grant Funding Borrowing (R000) Grant Funding word Total Funding Capital Programme (R'000) Internally Generated funds % of Non Grant Funding Capital Programme (R'000) Asset Renewal Asset Renewal Asset Renewal % of Total Capital Expenditure Cash Receipts % of Rate Payer & Other Cash Receipts % of Rate Payer & Other		147 957 (45 162) 0.5% 0.0% 58.6% 213 133 60.0% 99.6% 99.6% 214 008 - 0.0% 67.4% 0 1.7% 0.0%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% 4.4% 8.1% 0.6% 5.0% 19.7% 1 336 1 631 23 413 45.0% 55.0% 88.8% 26 379 23 255 88.2% 64.6% 0 2.1%	150 296 (16 728) 14.7% 17.9% 20.0% 24.1% (10.2%) 243123.9196 0 0.9% 16.4% 3 750 - - 28 857 100.0% 88.5% 40 732 - 0.0% - 72.6% 0 0.0%	155 861 (13 530) 6.6% 6.4% 5.5% 269144.804 0 0.6% 5.5% 269144.804 0 0.6% 5.5% 1 877 - 23 781 100.0% 92.7% 25 657 23 781 92.7% 0.0% 0.0% 0.0%	158 883 (16 694) (0.3%) 5.9% (0.1%) 1.9% 4.4% 0.7% 5.6% 2 125 - 29362 100.0% 0.0% 93.3% 31 486 29 362 93.3% 75.6% 0 0.0%	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 5.6% 2 125 - 29 362 100.0% 0.0% 93.3% 31 486 29 33% 75.6% 0 0.0%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 2 93 625 - 2 93 625 - 2 93 635 - 2 94 - 2 94 - 2 94 645 - 2 94 - 2 94 - 2 94 - 2 93 635 - 2 94 - 2 94 - 2 9 - 2 - 2 9 - 2 9 - 2 9 - 2 9 - 1 9 - 9 - 9 - 9 - 9 - 9 - 9 - 9 - 9	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 	178 309 (13 610) 6.5% 6.7% 6.7% 6.7% 6.0% 7.0% 2.1% 6.0% 7.0% 6.0% 13.5% 7.0% 0.0% 0.0% 0.0% 100.0% 77.3% 0 0.0% 0.0% 0.0%	181 032 (5 359) 6.7% 6.0% 7.0% 6.0% 7.0% 7.0% 0.7% 6.0% 12.7% 7.0% 0.0% 0.0% 0.0% 0.0% 100.0% 77.3% 0 0.0% 0.0% 0.0%
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Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Bulk Purchases Average Cost Per Sudgeted Employ ee Position (Remuneration) Nerage Cost Per Councillor (Remuneration) R&M % of PPE Asset Renewal and R&M as a % of PPE Debt Impairment % of Total Billable Revenue Capital Revenue Internally Generated funds % of Non Grant Funding Borrowing (R000) Grant Funding and Other (R'000) Borrow Ing & of Total Funding Capital Programme (R'000) Asset Renewal & of Total Capital Expenditure Cash Receipts % of Rate Payer & Other Cash Receipts % of Rate Payer & Other Cash Receipts % of Capital Expenditure Easercosing <		147 957 (45 162) 0.5% 0.0% 58.6% 213 133 60.0% 99.6% 99.6% 214 008 - 0.0% 67.4% 0 1.7% 0.0%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% 4.4% 8.1% 0.6% 5.0% 19.7% 1 336 1 631 23 413 45.0% 55.0% 88.8% 26 379 23 255 88.2% 64.6% 0 2.1%	150 296 (16 728) 14.7% 17.9% 20.0% 24.1% (10.2%) 243123.9196 0 0.9% 16.4% 3 750 - - 28 857 100.0% 88.5% 40 732 - 0.0% - 72.6% 0 0.0%	155 861 (13 530) 6.6% 6.4% 5.5% 269144.804 0 0.6% 5.5% 269144.804 0 0.6% 5.5% 1 877 - 23 781 100.0% 92.7% 25 657 23 781 92.7% 0.0% 0.0% 0.0%	158 883 (16 694) (0.3%) 5.9% (0.1%) 1.9% 4.4% 0.7% 5.6% 2 125 - 29362 100.0% 0.0% 93.3% 31 486 29 362 93.3% 75.6% 0 0.0%	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 5.6% 2 125 - 29 362 100.0% 0.0% 93.3% 31 486 29 33% 75.6% 0 0.0%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 2 93 625 - 2 93 625 - 2 93 635 - 2 94 - 2 94 - 2 94 645 - 2 94 - 2 94 - 2 94 - 2 93 635 - 2 94 - 2 94 - 2 9 - 2 - 2 9 - 2 9 - 2 9 - 2 9 - 1 9 - 9 - 9 - 9 - 9 - 9 - 9 - 9 - 9	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 	178 309 (13 610) 6.5% 6.7% 6.7% 6.7% 6.0% 7.0% 2.1% 6.0% 7.0% 6.0% 13.5% 7.0% 0.0% 0.0% 0.0% 100.0% 77.3% 0 0.0% 0.0% 0.0%	181 032 (5 359) 6.7% 6.0% 7.0% 6.0% 7.0% 7.0% 0.7% 6.0% 12.7% 7.0% 0.0% 0.0% 0.0% 0.0% 100.0% 77.3% 0 0.0% 0.0% 0.0%
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Revenue % Increase in Total Operating Expenditure % Increase in Electricity Bulk Purchases Average Cost Per Guudiet Employee Position (Remuneration) Average Cost Per Councillor (Remuneration) R&M % of PPE Debt Impairment % of Total Billable Revenue Capital Revenue Capital Revenue Grant Funding Borrowing (R000) Grant Funding Grant Funding <t< td=""><td></td><td>147 957 (45 162) 0.5% 0.0% 58.6% 214 008 9.9.6% 214 008 </td><td>130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 1.3% 5.0% 1.831 23 413 23 413 23 413 23 45.0% 55.0% 64.6% 0 2.1% 55.0% (9.846) 0.0%</td><td>150 296 (16 728) 30,7% 14,7% 17,9% 20,0% 24,1% (10,2%) 243123,196 0 0,9% 1,0% 1,0% 243123,196 0 0,9% 1,0% 1,0% 243123,196 0,0% 1,0% 243123,196 0,0% 0,0% 0,0% 0,0% 0,0% 0,0% 0,0% 0,0</td><td>155 661 (13 530) 6,6% 6,2% 5,5% 10,7% 7,3% 269144,004 0 0,6% 15,5% 269144,004 0 0,6% 15,5% 1877 - 23781 100,0% 0,0% 0,0% 0,0% 0,0% 0,0% 0,0% 0</td><td>158 883 (16 964) (0.3%) 5.9% (0.1%) 1.9% 1.5% 4.4% 0.7% 6.0% 15.6% 2 125 - 2 9362 93.3% 75.6% 0.0% 0.0% 0.0% 0.0% 0.0%</td><td>158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 2 932 100.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.</td><td>158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 2 93 625 - 2 93 625 - 2 93 635 - 2 94 - 2 94 - 2 94 645 - 2 94 - 2 94 - 2 94 - 2 93 635 - 2 94 - 2 94 - 2 9 - 2 - 2 9 - 2 9 - 2 9 - 2 9 - 1 9 - 9 - 9 - 9 - 9 - 9 - 9 - 9 - 9</td><td>174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 </td><td>178 309 (13 610) 6.5% 6.0% 6.7% 6.0% 7.0% 0.8% 6.0% 13.5% 0.0% 13.5% 13.5% 13.5% 100.0% 77.3% 0 0 0,0% 0.0% 0.0% 77.3% 0</td><td>181 032 (5 359) 6.7% 6.0% 7.0% 6.0% 7.0% 0.7% 6.0% 12.7% 0.0% 12.7% 100.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0</td></t<>		147 957 (45 162) 0.5% 0.0% 58.6% 214 008 9.9.6% 214 008 	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% (11.7%) 4.4% 8.1% 1.3% 5.0% 1.831 23 413 23 413 23 413 23 45.0% 55.0% 64.6% 0 2.1% 55.0% (9.846) 0.0%	150 296 (16 728) 30,7% 14,7% 17,9% 20,0% 24,1% (10,2%) 243123,196 0 0,9% 1,0% 1,0% 243123,196 0 0,9% 1,0% 1,0% 243123,196 0,0% 1,0% 243123,196 0,0% 0,0% 0,0% 0,0% 0,0% 0,0% 0,0% 0,0	155 661 (13 530) 6,6% 6,2% 5,5% 10,7% 7,3% 269144,004 0 0,6% 15,5% 269144,004 0 0,6% 15,5% 1877 - 23781 100,0% 0,0% 0,0% 0,0% 0,0% 0,0% 0,0% 0	158 883 (16 964) (0.3%) 5.9% (0.1%) 1.9% 1.5% 4.4% 0.7% 6.0% 15.6% 2 125 - 2 9362 93.3% 75.6% 0.0% 0.0% 0.0% 0.0% 0.0%	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 2 932 100.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 2 93 625 - 2 93 625 - 2 93 635 - 2 94 - 2 94 - 2 94 645 - 2 94 - 2 94 - 2 94 - 2 93 635 - 2 94 - 2 94 - 2 9 - 2 - 2 9 - 2 9 - 2 9 - 2 9 - 1 9 - 9 - 9 - 9 - 9 - 9 - 9 - 9 - 9	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 	178 309 (13 610) 6.5% 6.0% 6.7% 6.0% 7.0% 0.8% 6.0% 13.5% 0.0% 13.5% 13.5% 13.5% 100.0% 77.3% 0 0 0,0% 0.0% 0.0% 77.3% 0	181 032 (5 359) 6.7% 6.0% 7.0% 6.0% 7.0% 0.7% 6.0% 12.7% 0.0% 12.7% 100.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0
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Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Electricity Revenue % Increase in Data Operating Expenditure % Increase in Deporty Rates & Services Charges Expenditure % Increase in Deporty Rates & Services Charges Average Cost Per Education (Remuneration) Average Cost Per Councillor (Remuneration) R&W of PPE Asset Renewal and R&M as a % of PPE Debt Inpairment % of Total Billable Revenue Casital Revenue Internally Funded & Other (R'000) Borrow ing (R'000) Grant Funding Mod Other (R'000) Internally Funded & Other (R'000) Borrow ing Vol Total Funding Casital Expenditure Total Capital Frogramme (R'000) Asset Renewal Asset Renewal Asset Renewal Asset Renewal Asset Renewal Capital Expenditure Cash Deoresits % of Capital Expenditure		147 957 (45 162) 0.5% 0.0% 58.6% 213 133 60.0% 214 008 - 0.0% 67.4% 0 1.7% 0.0% (10 658) 0.0% (10 658) 0.0% 102 795 147 957 (45 162)	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% 4.4% 8.1% 0.6% 5.0% 19.7% 1 336 1 631 23 413 23 413 23 413 23 45.0% 55.0% 88.8% 26 379 23 255 88.2% 64.6% 0 2.1% 55.0% (9 846) 0.0% 0.0%	150 296 (16 728) 30,7% 14,7% 17,9% 20,0% 15,0% 24,1% (10,2%) 243123,916 0 0,9% 1,0% 243123,916 0 0,9% 1,0% 1,0% 1,0% 0,0% 40,732 	155 861 (13 330) 6.6% 6.4% 5.5% 10.7% 7.3% 26914.804 0 0.6% 5.0% 5.5% 1.877 - 23 781 92.7% 23 781 92.7% 76.0% 0.0% 25 657 23 781 92.7% 76.0% 0.0% 3.2 269 0.0% 3.2 269 0.0% 8.8%	158 883 (16 964) (0.3%) 5.9% (0.1%) (0.7%) 1.9% 1.5% 4.4% 0.7% 6.0% 15.6% 2 125 - 2 9352 100.0% 0.0% 93.3% 75.6% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 10.3%	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 5.6% 2 125 - 2 9 362 93.3% 75.6% 0 0.0% 93.3% 75.6% 0 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	158 883 (16 864) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 2 125 - 2 9 362 93.3% 75.6% 0 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 	178 309 (13 610) 6.5% 6.7% 6.7% 6.7% 6.7% 6.7% 6.7% 7.0% 7.0% 7.0% 0.8% 6.0% 13.5% 7.0% 13.5% 7.0% 0.0% 0.0% 0.0% 0.0% 77.3% 0.0% 77.3% 0.0% 0.0% 77.3% 77.3% 0.0% 77.3%	181 032 (5 359) 6.7% 6.0% 7.0% 6.0% 7.0% 6.0% 12.7% 7.0% 0.7% 6.0% 12.7% 7.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Electricity Revenue % Increase in Total Operating Expenditure % Increase in Electricity Bulk Purchases Average Cost Per Sougeted Employ ee Position (Remuneration) Naverage Cost Per Councillor (Remuneration) Raff Revenue Debit Impairment % of Total Billable Revenue Capital Revenue Internally Generated funds % of Non Grant Funding Borrowing (R000) Grant Funding and Other (R'000) Borrow ing (% of Total Funding Capital Programme (R'000) Asset Renewal A Asset Renewal X % of Total Expenditure Cash Receipts % of Rate Payer & Other Cash Receipts % of Capital Expenditure Cash Receipts % of Capital Expenditure Cash Receipts % of Capital Expenditure		147 957 (45 162) 0.5% 0.0% 58.6% 213 133 60.0% 214 008 - 0.0% 67.4% 0 - 0.0% 1.7% 0.0% (10 658) 0.0% 0.0% 0.0%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% 8.1% (11.7%) 4.4% 8.1% 1.336 1.631 23.413 45.0% 55.0% 88.8% 26.379 23.255 88.2% 64.6% 0 (9.846) 0.0% 0.0% 0.0%	150 296 (16 728) 14.7% 14.7% 17.9% 20.0% 24.1% (10.2%) 243123.9196 0 0.9% 1.0% 16.4% 3 750 0 0.9% 1.0% 88.5% 40 732 0.0% 40 732 0.0% 72.6% 0 0.0% 102.361 17.3% 0.3% 133.568 150.286 (16 728) 102.361	155 861 (13 530) 6.6% 6.4% 5.5% 269144.804 0 0.6% 5.5% 269144.804 0 0.6% 5.5% 1 877 - 23 781 100.0% 92.7% 0.0% 92.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	158 883 (16 694) (0.3%) 5.9% (0.1%) 1.9% 4.4% 0.7% 5.6% 2 125 - 29362 100.0% 0.0% 93.3% 75.6% 0 0.0% 0.0% 2 125 - 29362 100.0% 0.0% 0.0% 0.0% 0.0% 0.0% 10.3%	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 2 93 625 - 2 93 625 - 2 93 635 - 2 94 635 - 2 94 635 - 2 9 - 2 95 - 2 9 - 2 9 - 2 9 - 2 9 - 2 9 - 2 9 - 2 9 - 2 9 - 2 9 - 2 9 - 2 9 - 2 9 - 2 9 -	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 38 353 100.0% 0.0% 93.0% 77.3% 0 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	178 309 (13 610) 6.5% 6.7% 6.7% 6.7% 6.7% 7.0% 7.0% 7.0% 7.0% 7.0% 7.0% 7.0% 0.0% 0	181 032 (5 359) 6.7% 6.0% 7.0% 6.0% 7.0% 7.0% 7.0% 7.0% 7.0% 7.0% 7.0% 0.0% 0
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Electricity Revenue % Increase in Electricity Revenue % Increase in Total Operating Expenditure % Increase in Electricity Bulk Purchases % Increase in Electricity Bulk Purchases Average Cost Per Guudieut (Remuneration) Average Cost Per Councillor (Remuneration) Average Cost Per Councillor (Remuneration) R&M % of PPE Debt Impairment % of Total Billable Revenue Capital Revenue Capital Revenue Grant Funding and Other (R'000) Internatily Funded & Other (R'000) Borrowing (R'000) Grant Funding Gorant Funding Grant Funding & of Total Funding Grant Funding & of Total Funding Stant Exceendure Cash Cash Reverue all Chotal Capital Programme (R'000) Asset Renewal % of Chala Daylar & Other Cash Cash Coverage Ratio Earorwing Groredit		147 957 (45 162) 0.5% 0.0% 58.6% 249 213 136 0.0% 40.0% 9.9.6% 214 008 9.9.6% 214 008 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% 4.4% 8.1% 0.6% 5.0% 19.7% 1 336 1 631 23 413 23 413 23 413 23 450% 55.0% 26 379 23 255 88.8% 64.6% 0 2.1% 55.0% (9 846) 0.0% 0.0%	150 296 (16 728) 30,7% 14,7% 17,9% 20,0% 15,0% 24,1% (10,2%) 243123,8196 0 0,9% 1,0% 243123,8196 0 0,9% 1,0% 10,4% 3,750 - - 2,8857 100,0% 0,0% 72,6% 0,0% 72,6% 0,0% 102,361 17,3% 0,3% 133,568 150,296 (16,728) 103,3568 150,296 (16,728) 133,568 150,296 (16,728) 12,3568 150,296 (16,728) 12,3568 150,296 (16,728) 13,568 150,296 (16,728) 12,3568 150,296 (16,728) 13,568 150,296 (16,728) 13,568 150,296 (16,728) 13,568 150,296 (16,728) 13,568 150,296 (16,728) 13,568 150,296 (16,728) 13,568 150,296 (16,728) 13,568 150,296 (16,728) 13,568 150,296 (16,728) 13,568 150,296 (16,728) 13,568 150,296 (16,728) 13,568 150,296 (16,728) 10,576 (16,728	155 661 (13 530) 6,6% 6,4% 5,5% 10,7% 7,3% 269144,004 0,0% 5,5% 15,5% 23,7% 100,0% 0,6% 92,7% 23,781 92,7% 76,0% 0,0% 0,0% 0,0% 0,0% 0,0% 0,0% 0,0%	158 883 (16 964) (0.3%) 5.9% (0.1%) 1.9% 1.5% 4.4% 0.7% 6.0% 15.6% 2 125 - 2 9362 93.3% 75.6% 0.0% 93.3% 75.6% 0.0% 0.0% 0.0% 1.3% 141919 158 883 (16 964) 25 100 1	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 15.6% 2 125 - 2 9362 93.3% 75.6% 0 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	158 883 (16 864) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 2 125 - 2 9 362 93.3% 75.6% 0 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.0% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 	178 309 (13 610) 6.5% 6.7% 6.7% 6.7% 6.7% 6.7% 6.7% 7.0% 7.0% 7.0% 0.8% 6.0% 13.5% 7.0% 13.5% 7.0% 0.0% 0.0% 0.0% 0.0% 77.3% 0.0% 77.3% 0.0% 0.0% 77.3% 77.3% 0.0% 77.3%	181 032 (5 359) 6.7% 6.0% 7.0% 6.0% 7.0% 0.7% 6.0% 12.7% 0.0% 12.7% 7.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0
Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue % Increase in Total Operating Revenue % Increase in Property Rates Revenue % Increase in Property Rates & Services Charges Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Total Operating Expenditure % Increase in Electricity Buik Purchases Average Cost Per Edugeted Employee Position (Remuneration) Average Cost Per Councillor (Remuneration) R&M % of PPE Asset Renewal and R&M as a % of PPE Debt Impairment % of Total Bitable Revenue Capital Revenue Internally Funded & Other (R'000) Borrow ing (R'000) Grant Funding Capital Revenue Capital Programme (R'000) Borrow ing % of Total Capital Expenditure Cash Receipts % of Capital Expenditure		147 957 (45 162) 0.5% 0.0% 58.6% 213 133 60.0% 214 008 - 0.0% 67.4% 0 - 0.0% 1.7% 0.0% (10 658) 0.0% 0.0% 0.0%	130 644 (28 451) (0.6%) 5.5% (3.4%) 7.1% 8.1% (11.7%) 4.4% 8.1% 1.336 1.631 23.413 45.0% 55.0% 88.8% 26.379 23.255 88.2% 64.6% 0 (9.846) 0.0% 0.0% 0.0%	150 296 (16 728) 14.7% 14.7% 17.9% 20.0% 24.1% (10.2%) 243123.9196 0 0.9% 1.0% 16.4% 3 750 0 0.9% 1.0% 88.5% 40 732 0.0% 40 732 0.0% 72.6% 0 0.0% 102.361 17.3% 0.3% 133.568 150.286 (16 728) 102.361	155 861 (13 530) 6.6% 6.4% 5.5% 269144.804 0 0.6% 5.5% 269144.804 0 0.6% 5.5% 1 877 - 23 781 100.0% 92.7% 0.0% 92.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	158 883 (16 694) (0.3%) 5.9% (0.1%) 1.9% 4.4% 0.7% 5.6% 2 125 - 29362 100.0% 0.0% 93.3% 75.6% 0 0.0% 0.0% 2 125 - 29362 100.0% 0.0% 0.0% 0.0% 0.0% 0.0% 10.3%	158 883 (16 664) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0	158 883 (16 964) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 2 125 - 2 9362 93.3% 75.6% 0 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%	174 649 (20 047) 24 053 8.9% 6.0% 13.3% 9.9% 6.3% 15.1% 290399.6231 0 0.8% 7.0% 14.3% 2 883 3.53 100.0% 93.0% 93.0% 77.3% 0 0 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.	178 309 (13 610) 6.5% 6.0% 6.7% 6.0% 7.0% 0.8% 6.6% 13.5% 0.0% 13.5% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0	181 032 (5 359) 6.7% 6.0% 7.0% 6.6% 7.0% 7.0% 6.0% 12.7% 7.0% 0.7% 6.0% 12.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0

2.6.4.1 Cash/cash equivalent position

The Municipality's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality's forecast cash position is negative, for any year of the medium-term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short-term debt at the end of the financial year. The forecasted cash and cash equivalents for the 2019/20 MTREF shows R24.053 million, R40.143 million and R57.955 million for each respective financial year.

2.6.4.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table 14, on page 36. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

2.6.4.3 Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the Municipality to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts. As part of the 2019/20 MTREF the municipalities improving cash position causes the ratio to move upwards. As indicated above the Municipality aims to achieve at least one month's cash coverage in the medium term, and then gradually move towards two months' coverage. This measure will have to be carefully monitored going forward.

2.6.4.4 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2019/20 MTREF the indicative outcome is a surplus of R18.306 million, R17.597 million and R29.490 million.

It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

2.6.4.5 Property Rates/service charge revenue as a percentage increase less macro inflation target

The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in 'revenue', which will include both the change in the tariff as well as any assumption about real growth such as new property development, services consumption growth etc.

The factor is calculated by deducting the maximum macro-economic inflation target increase (which is currently 3 - 6 per cent). The result is intended to be an approximation of the real increase in revenue. From the table above, it can be seen that the percentage growth totals 0.5 and remains the same throughout the MREF. Considering the lowest percentage tariff increase in relation to revenue generated from rates and services charges is 6 per cent, with the increase in electricity at 6.88 per cent it is to be expected that the increase in revenue will not exceed the inflation target figures. However, the outcome is lower than it might be due to the slowdown in the economy and a reduction in consumption patterns. This trend will have to be carefully monitored and managed with the implementation of the budget.

2.6.4.6 Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 77 per cent for each of the respective financial years. Given that the assumed collection rate was based on a 77 per cent performance target, the cash flow statement has been conservatively determined. In addition, the risks associated with objections to the valuation roll need to be clarified and hence the conservative approach, also taking into consideration the cash flow challenges experienced in the current financial year. This measure and performance objective will have to be meticulously managed. Should performance with the mid-year review and adjustments be positive in relation to actual collections of billed revenue, the adjustments budget will be amended accordingly.

2.6.4.7 Debt impairment expense as a percentage of billable revenue

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. The provision has been appropriated at 14.35, 13.14 and 12.74 per cent over the MTREF. Considering the debt incentive scheme and the municipality's revenue management strategy's objective to collect outstanding debtors of 90 days, the provision is well within the accepted leading practice.

2.6.4.8 Capital payments percentage of capital expenditure

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. It can be seen that a 2 per cent timing discount has been factored into the cash position forecasted over the entire financial year. The municipality aims to keep this as low as possible through strict compliance with the legislative requirement that debtors be paid within 30 days.

2.6.4.9 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been be excluded. Further details relating to the borrowing strategy of the Municipality can be found on page 67.

2.6.4.10 Transfers/grants revenue as a percentage of Government transfers/grants available The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The Municipality has budgeted for all transfers.

2.6.4.11 Consumer debtors change (Current and Non-current)

The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic. There are 2 measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position. Both measures show a relatively stable trend in line with the Municipality's policy of settling debtors' accounts within 30 days.

2.6.4.12 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected. Details of the Municipality's strategy pertaining to asset management and repairs and maintenance are contained in Table 44 MBRR SA34C on page 91.

2.6.4.13 Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for 'repairs and maintenance' budgets. Further details in this regard are contained in Table 45 MBRR SA34b on page 92.

2.7 Expenditure on grants and reconciliations of unspent funds Table 45 MBRR SA19 - Expenditure on transfers and grant programmes

Description	Ref	2015/16	2016/17	2017/18	Cur	rent Year 2018	/19		edium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		37 803	38 483	43 409	47 796	46 796	46 796	52 022	56 167	60 801
Local Government Equitable Share		34 931	36 658	39 760	44 259	44 259	44 259	49 477	53 603	58 209
Finance Management		1 932	1 825	1 900	1 970	1 970	1 970	1 970	1 970	1 970
MIG ADMIN - PMU		1 332	- 1025	749	567	567	567	575	594	622
EPWP Incentive			_	1 000	1 000	- 501	- 501	515	004	022
Municipal Systems Improvement		940	_	1 000	1 000	_				
Integrated National Electrification Programme		010								
Other transfers/grants [insert description]										
Provincial Government:		1 542	1 900	1 679	1 479	1 479	1 479	1 479	1 648	1 648
Sport and Recreation		1 542	1 900	1 679	1 479	1 479	1 479	1 479	1 648	1 648
Other transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total operating expenditure of Transfers and G	rants	39 345	40 383	45 088	49 275	48 275	48 275	53 501	57 815	62 449
Capital expenditure of Transfers and Grants										
National Government:		59 338	25 375	28 857	23 781	29 362	29 362	38 353	31 207	34 849
Municipal Infrastructure Grant (MIG)		13 237	10 989	18 222	10 781	10 781	10 781	10 916	11 287	11 823
Integrated National Electrification Programme		1 184	38	6 635	3 000	3 836	3 836	10 000	1 920	2 026
Water Services Operating Subsidy				4 000	10 000	10 000	10 000	16 320	18 000	21 000
Electicity Effecience Demand Grant		3 242	6 554							
Regional Bulk Infrastructure		39 547	6 840			3 745	3 745			
EPWP Incentive		2 128	954			1 000	1 000	1 117		
Provincial Government:		-	1 568	-	-	-	-	-	-	-
Other capital transfers/grants [insert										
description]			1 568							
District Municipality:		-	_	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		706	158	-	-	-	-	-	-	-
[insert description]		449 257	158							
Total capital expenditure of Transfers and Gran	ts	60 044	27 100	28 857	23 781	29 362	29 362	38 353	31 207	34 849

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Table 46 MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds

Description	Ref	2015/16	2016/17	2017/18	Cui	rrent Year 2018	/19		ledium Term R nditure Frame	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Operating transfers and grants:	1,3								0 0 0 0	
National Government:										
Balance unspent at beginning of the year										
Current year receipts		37 803	38 483	43 409	47 796	46 796	46 796	52 022	56 167	60 801
Conditions met - transferred to revenue		37 803	38 483	43 409	47 796	46 796	46 796	52 022	56 167	60 801
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts		1 542	1 900	1 679	1 479	1 479	1 479	1 479	1 648	1 648
Conditions met - transferred to revenue		1 542	1 900	1 679	1 479	1 479	1 479	1 479	1 648	1 648
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current y ear receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-		-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current y ear receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		39 345	40 383	45 088	49 275	48 275	48 275	53 501	57 815	62 449
Total operating transfers and grants - CTBM	2	-	-	-	-		-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current y ear receipts		59 338	25 375	28 857	23 781	29 362	29 362	38 353	31 207	34 849
Conditions met - transferred to revenue		59 338	25 375	28 857	23 781	29 362	29 362	38 353	31 207	34 849
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current y ear receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current y ear receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:									0 0 0 0 0	
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		59 338	25 375	28 857	23 781	29 362	29 362	38 353	31 207	34 849
Total capital transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		98 684	65 758	73 944	73 056	77 637	77 637	91 853	89 022	97 298
TOTAL TRANSFERS AND GRANTS - CTBM	1	-	-	-	-	-	-	-	-	-

2.8 Councillor and employee benefits

Table 47 MBRR SA22 - Summary of councillor and staff benefits

NC072 Umsobomyu - Supporting Table SA22 Summary councillor and staff benefits

NC072 Umsobomvu - Supporting Table S	5 A 2 2	Summary co	ouncillor and	staff benefi	s					
Summary of Employee and Councillor remuneration	Ref	2015/16	2016/17	2017/18	Cui	rrent Year 2018	/19		ledium Term F nditure Frame	
		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22
Councillors (Political Office Bearers plus Othe	1	A	В	с	D	E	F	G	н	1
Basic Salaries and Wages	T	2 700	2 994	3 194	3 417	3 417	3 417	3 639	3 858	4 089
Pension and UIF Contributions Medical Aid Contributions										
Motor Vehicle Allowance		186	166	177	190	190	190	202	214	227
Cellphone Allow ance		209	269	488	523	523	523	557	590	625
Housing Allow ances Other benefits and allow ances										
Sub Total - Councillors		3 095	3 429	3 859	4 130	4 130	4 130	4 398	4 662	4 942
% increase	4		10.8%	12.6%	7.0%	-	-	6.5%	6.0%	6.0%
Senior Managers of the Municipality Basic Salaries and Wages	2	3 431	3 660	3 626	5 109	5 109	5 109	5 400	5 767	6 113
Pension and UIF Contributions Medical Aid Contributions										
Overtime Performance Bonus		457	389		806	806	806	847	910	964
Motor Vehicle Allowance	3	834	457	548	648	623	623	648	623	623
Cellphone Allow ance Housing Allow ances	3 3	7	8	9						
Other benefits and allow ances	3			_						
Payments in lieu of leave Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		4 729	4 513	4 183	6 563	6 538	6 538	6 895	7 300	7 701
% increase Other Municipal Staff	4		(4.6%)	(7.3%)	56.9%	(0.4%)	-	5.5%	5.9%	5.5%
Basic Salaries and Wages		24 184	25 803	31 448	33 802	34 392	34 392	36 431	38 596	40 935
Pension and UIF Contributions Medical Aid Contributions		4 196	4 440	5 583 960	6 072 1 028	6 104 1 060	6 104 1 060	6 524 1 288	6 920	7 340 1 448
Overtime		758 1 459	863 1 667	960 1 902	2 035	2 035	2 035	2 167	1 365 2 299	2 439
Performance Bonus	_							858	910	964
Motor Vehicle Allow ance Cellphone Allow ance	3 3	7	393		76	76	76	55	83	86
Housing Allow ances	3	372	372	377	404	401	401	408	428	449
Other benefits and allow ances Pay ments in lieu of leav e	3	367 1 732	386 1 752	658 2 662	737 2 234	813 2 322	813 2 322	844 1 670	895 1 760	949 1 867
Long service awards										
Post-retirement benefit obligations Sub Total - Other Municipal Staff	6	(470) 32 604	(1 204) 34 472	609 44 199	609 46 997	609 47 812	609 47 812	649 50 895	688 53 944	729 57 207
% increase	4	02 004	5.7%	28.2%	6.3%	1.7%	-	6.4%	6.0%	6.0%
Total Parent Municipality	1	40 428	42 414	52 241	57 689	58 479	58 479	62 188	65 906	69 850
Board Members of Entities			4.9%	23.2%	10.4%	1.4%	-	6.3%	6.0%	6.0%
Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime Performance Bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances	3 3 3									
Other benefits and allow ances Board Fees Pay ments in lieu of leav e Long service aw ards	3									
Post-retirement benefit obligations Sub Total - Board Members of Entities	6	-	-	-	-	-		_	-	-
% increase	4		-	-	-	-	-	-	-	-
Senior Managers of Entities										
Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions										
Overtime Performance Bonus	1									
Motor Vehicle Allow ance Cellphone Allow ance Housing Allow ances Other benefits and allow ances	3 3 3 3									
Payments in lieu of leave Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Entities % increase	4	-	Ξ	-	_	_	-	-	_	_
Other Staff of Entities	1		_	-	-	_	-	_	_	-
Basic Salaries and Wages Pension and UIF Contributions										
Medical Aid Contributions Ov ertime Performance Bonus										
Motor Vehicle Allow ance	3									
Cellphone Allow ance Housing Allow ances	3 3									
Other benefits and allow ances	3									
Payments in lieu of leave	1									
Long service awards Post-retirement benefit obligations	6									
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-
% increase	4		-	-	-		-	-	-	-
Total Municipal Entities	+			-	-		-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		40 428	42 414	52 241	57 689	58 479	58 479	62 188	65 906	69 850
% increase TOTAL MANAGERS AND STAFF	4 5,7	37 333	4.9% 38 985	23.2% 48 382	10.4% 53 560	1.4% 54 350	- 54 350	6.3% 57 790	6.0% 61 244	6.0% 64 908
	, <i>J</i> ,.	5. 000		10 002	20 000	04 000	04 000	000		

Table 48 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)

NC072 Umsobomvu - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref		Salary		1	Performance		Total
		No.		Contribution		Bonuses	benefits	Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4							-
Chief Whip			344 915		50 596			395 511
Executive Mayor			647 049		252 800			899 849
Deputy Executive Mayor								_
Ex ecutiv e Committee			1 034 743		151 788			1 186 531
Total for all other councillors			1 612 518		303 576			1 916 094
Total Councillors	8	-	3 639 225	-	758 760			4 397 985
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1 172 261		144 000	184 277		1 500 538
Chief Finance Officer			1 045 703		136 594	165 522		1 347 819
Corporate Services Manager			1 033 723		147 843	165 419		1 346 985
Technical Services Manager			1 114 496		72 000	166 109		1 352 605
Chief Operations Officer			1 033 723		147 843	165 419		1 346 985
			1 000 120		111 010	100 110		-
ist of each offical with packages >= senior manager								
								-
								-
								-
								_
								_
								_
								_
								-
								-
								-
								-
								-
								-
								-
Total Senior Managers of the Municipality	8,10		5 399 906		648 280	846 746		6 894 932
A Heading for Each Entity	6,7							
List each member of board by designation	-,.							
								-
								-
								-
								_
								_
								-
								-
								-
								-
								-
								-
								-
	1							- 1
								-
Fotal for municipal entities	8,10	-	_		_			
Fotal for municipal entities	8,10	-	_		-			_

Table 49 MBRR SA24 – Summary of personnel numbers

NC072 Umsobomvu - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2017/18		Cu	rent Year 201	8/19	Bu	dget Year 201	9/20
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)										
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	4	-	4	5	-	5	5	-	5
Other Managers	7	8	4	4	8	4	4	8	4	4
Professionals		32	25	7	32	25	7	32	25	7
Finance		10	10	-	10	10	-	10	10	-
Spatial/town planning		1	1	-	1	1	-	1	1	-
Information Technology		-		-						
Roads		-	-	-						
Electricity		2	2	-	2	2	-	2	2	-
Water		1	1	-	1	1	-	1	1	-
Sanitation										
Refuse										
Other		18	11	7	18	11	7	18	11	7
Technicians		11	9	2	11	9	2	11	9	2
Finance										
Spatial/town planning		_	_	_						
Information Technology		_	_	_						
Roads		_	_	_						
Electricity		_	_	_						
Water		_	_	_						
Sanitation		_	_	_						
Refuse		_	_	_						
Other		11	9	2	11	9	2	11	9	2
Clerks (Clerical and administrative)		13	10	3	14	14	_	14	14	_
Service and sales workers		35	31	4	35	31	4	35	31	4
Skilled agricultural and fishery workers		-	_	_		01			01	
Craft and related trades		_	_	_						
Plant and Machine Operators		7	- 7	_	7	7	_	7	7	_
Elementary Occupations		89	86	- 3	89	86	- 3	89	86	- 3
TOTAL PERSONNEL NUMBERS	9	199	172	27	201	176	25	201	176	25
% increase	,	133	112		1.0%	2.3%	(7.4%)		-	-
Total municipal employees headcount	6, 10									
Finance personnel headcount	8, 10	34	31	3	39	33	6	39	33	6
Human Resources personnel headcount	8, 10	, ,	141	24	162	143	19	160	143	19

2.9 Monthly targets for revenue, expenditure and cash flow <u>Table 50 MBRR SA25 - Budgeted monthly revenue and expenditure</u>

NC072 Umsobomvu - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	-	-		-		Budget Ye	ar 2019/20						Medium Tern	n Revenue and Framework	d Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue By Source																
Property rates		3 413	772	755	749	740	749	723	760	758	916	690	701	11 726	12 430	13 176
Service charges - electricity revenue		3 866	3 219	2 833	2 705	2 607	3 037	2 705	2 325	2 018	3 721	3 247	5 969	38 254	40 807	43 660
Service charges - water revenue		1 098	815	752	1 133	1 259	2 036	2 197	2 098	915	577	627	601	14 108	14 855	15 661
Service charges - sanitation revenue		746	746	746	746	746	746	746	746	746	746	746	747	8 956	9 561	10 207
Service charges - refuse revenue		529	529	529	529	529	529	529	529	529	529	529	528	6 343	6 573	6 936
Rental of facilities and equipment		21	19	37	21	34	47	25	28	17	47	29	28	351	371	391
Interest earned - external investments		29	45	48	50	46	47	49	49	50	51	52	54	570	570	570
Interest earned - outstanding debtors		185	593	230	105	445	185	464	78	230	223	231	377	3 345	3 554	3 776
Dividends received		_	-	_	_	-	-	-	-	-	-	_	-	-	-	-
Fines, penalties and forfeits		667	567	567	579	778	877	573	572	672	672	572	648	7 743	8 134	8 543
Licences and permits		189	199	211	155	197	250	281	166	204	207	295	292	2 644	2 777	2 916
Agency services		29	29	29	29	29	29	29	29	29	29	29	46	359	377	396
Transfers and subsidies		21 710				18 246				13 544			_	53 501	57 815	62 449
Other revenue		45	53	51	3 617	40	41	61	78	62	186	2 396	72	6 701	6 876	6 992
Gains on disposal of PPE													-	_	-	-
Total Revenue (excluding capital transfers and	cont	32 528	7 587	6 786	10 415	25 695	8 573	8 382	7 457	19 772	7 903	9 442	10 062	154 602	164 699	175 673
Expenditure By Type																
Employ ee related costs		4 717	4 812	4 817	4 768	4 764	4 907	4 822	4 851	4 883	4 778	4 708	4 962	57 790	61 244	64 908
Remuneration of councillors		367	367	367	367	367	367	367	367	367	367	367	366	4 398	4 662	4 942
Debt impairment		949	949	949	949	949	949	949	949	949	949	949	949	11 388	11 388	11 388
Depreciation & asset impairment		2 152	2 152	2 152	2 152	2 152	2 152	2 152	2 152	2 152	2 152	2 152	7 464	31 139	29 504	23 622
Finance charges													-	-	-	-
Bulk purchases		1 838	2 848	2 872	1 532	1 552	1 550	1 686	1 587	1 433	2 539	2 521	5 934	27 891	28 703	30 842
Other materials													-	-	-	-
Contracted services		106	106	106	106	106	106	106	106	106	106	106	107	1 274	1 364	1 459
Transfers and subsidies													-	-	-	-
Other expenditure		1 737	3 674	2 733	3 509	4 305	2 866	2 626	5 548	2 821	2 192	3 214	5 525	40 750	41 425	43 851
Loss on disposal of PPE													20	20	20	20
Total Expenditure	-	11 866	14 908	13 996	13 383	14 195	12 896	12 708	15 560	12 711	13 082	14 017	25 327	174 649	178 309	181 032
Surplus/(Deficit)		20 662	(7 321)	(7 209)	(2 967)	11 499	(4 324)	(4 326)	(8 103)	7 061	(5 179)	(4 575)	(15 264)	(20 047)	(13 610)	(5 359)
Transfers and subsidies - capital (monetary																
allocations) (National / Provincial and District)		15 560				13 082				9 711			_	38 353	31 207	34 849
Transfers and subsidies - capital (monetary																
allocations) (National / Provincial Departmental																
Agencies, Households, Non-profit Institutions,																
Private Enterprises, Public Corporatons, Higher																
Educational Institutions)													-	-	-	-
Transfers and subsidies - capital (in-kind - all)													-	-	-	-
Surplus/(Deficit) after capital transfers &		36 222	(7 321)	(7 209)	(2 967)	24 582	(4 324)	(4 326)	(8 103)	16 772	(5 179)	(4 575)	(15 264)	18 306	17 597	29 490
contributions			. ,		,		. ,					. ,				
Taxation													-	-		-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	36 222	(7 321)	(7 209)	(2 967)	24 582	(4 324)	(4 326)	(8 103)	16 772	(5 179)	(4 575)	(15 264)	18 306	17 597	29 490

Table 51 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

NC072 Umsobomvu - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	-			-		Budget Ye	ar 2019/20						Medium Tern	n Revenue and Framework	I Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue by Vote																
Vote 1 - EXECUTIVE & COUNCIL		20 089	3	3	225	16 884	3	4	5	12 535	12	149	(16)	49 894	54 078	58 741
Vote 2 - FINANCE & ADMIN		4 322	900	900	4 121	1 548	903	869	922	1 398	1 200	2 963	869	20 914	21 762	22 600
Vote 3 - COMMUNITY SERVICES		1 463	777	788	806	1 482	1 127	864	750	1 257	889	918	967	12 086	12 788	13 343
Vote 4 - TECHNICAL SERVICES		6 655	5 906	5 095	5 264	5 781	6 540	6 645	5 780	4 582	5 803	5 412	46 596	110 060	107 278	115 838
Vote 5 - [NAME OF VOTE 5]													-	-	-	-
Vote 6 - [NAME OF VOTE 6]													-	-	-	-
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													_	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	-
Vote 10 - [NAME OF VOTE 10]													_	-	-	-
Vote 11 - [NAME OF VOTE 11]													_	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	_	-
Vote 15 - [NAME OF VOTE 15]													_	-	_	-
Total Revenue by Vote		32 528	7 587	6 786	10 415	25 695	8 573	8 382	7 457	19 772	7 903	9 442	48 415	192 955	195 906	210 522
Expenditure by Vote to be appropriated																
Vote 1 - EXECUTIVE & COUNCIL		1 257	1 639	1 460	1 602	1 754	1 496	1 440	2 002	1 484	1 352	1 539	2 016	19 041	20 246	21 482
Vote 2 - FINANCE & ADMIN		2 393	2 978	2 709	2 917	3 145	2 774	2 680	3 529	2 754	2 542	2 815	3 973	35 210	34 949	36 012
Vote 3 - COMMUNITY SERVICES		1 213	1 545	1 394	1 510	1 638	1 433	1 378	1 856	1 421	1 299	1 450	2 171	18 310	19 001	20 545
Vote 4 - TECHNICAL SERVICES		6 982	8 725	8 413	7 332	7 637	7 173	7 190	8 152	7 031	7 870	8 192	17 392	102 088	104 113	102 993
Vote 5 - [NAME OF VOTE 5]		0 502	0 120	0 + 10	1 002	1 001	7 17 5	7 100	0 102	7 001	1 010	0 132		102 000	104 110	102 330
Vote 6 - [NAME OF VOTE 6]													_	_	_	_
Vote 7 - [NAME OF VOTE 7]														_	_	_
Vote 8 - [NAME OF VOTE 8]														_	_	_
Vote 9 - [NAME OF VOTE 9]													_	_	_	-
Vote 9 - [NAME OF VOTE 9]													_	-	-	-
Vote 11 - [NAME OF VOTE 11]													_	_	_	_
Vote 12 - [NAME OF VOTE 12]													_	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	_	_	_
Vote 14 - [NAME OF VOTE 13]													_	-	_	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
				40.075	40.000	44.475	40.070	40.007	45 500	40.004	40.000	40.000	-	-	-	-
Total Expenditure by Vote		11 846	14 888	13 975	13 362	14 175	12 876	12 687	15 539	12 691	13 062	13 996	25 553	174 649	178 309	181 032
Surplus/(Deficit) before assoc.		20 683	(7 301)	(7 189)	(2 947)	11 520	(4 303)	(4 306)	(8 082)	7 082	(5 159)	(4 554)	22 862	18 306	17 597	29 490
Taxation													-	-	- 1	
Attributable to minorities													-	-	- 1	
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	20 683	(7 301)	(7 189)	(2 947)	11 520	(4 303)	(4 306)	(8 082)	7 082	(5 159)	(4 554)	22 862	18 306	17 597	29 490

Table 52 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

NC072 Umsobomvu - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref					·	Budget Ye	ear 2019/20						Medium Tern	n Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue - Functional																
Governance and administration		24 411	903	903	4 346	18 432	906	873	927	13 932	1 211	3 112	852	70 809	75 840	81 341
Executive and council		20 089	3	3	225	16 884	3	4	5	12 535	12	149	(16)	49 894	54 078	58 741
Finance and administration		4 322	900	900	4 121	1 548	903	869	922	1 398	1 200	2 963	869	20 914	21 762	22 600
Internal audit													-	-	-	-
Community and public safety		1 465	777	788	806	1 484	1 127	864	750	1 259	889	918	961	12 086	12 788	13 343
Community and social services		602	0	0	21	506	0	0	1	376	1	14	(2)	1 519	1 690	1 692
Sport and recreation		1	1	1	42	0	0	1	1	1	2	28	0	77	82	82
Public safety		863	776	787	743	978	1 126	863	748	882	885	876	963	10 490	11 017	11 569
Housing													-	-	-	-
Health													-	-	-	-
Economic and environmental services		1 064	2	3	36	895	4	3	3	664	5	25	4	2 709	11 379	11 914
Planning and development													-	-	-	-
Road transport		1 064	2	3	36	895	4	3	3	664	5	25	4	2 709	11 379	11 914
Environmental protection													-	-	-	-
Trading services		6 662	5 905	5 092	5 226	5 785	6 536	6 643	5 777	4 586	5 798	5 386	43 957	107 351	95 899	103 924
Energy sources		3 915	3 372	2 893	2 733	2 723	3 087	2 825	2 347	2 079	3 780	3 307	16 067	49 128	43 661	46 683
Water management		1 425	1 109	866	1 186	1 676	2 128	2 427	2 136	1 175	687	742	10 200	25 759	17 209	18 149
Waste water management		772	830	779	764	809	772	811	757	779	778	780	17 120	25 750	28 062	31 738
Waste management		549	593	554	544	577	549	579	537	554	553	556	570	6 715	6 968	7 354
Other													_	_	_	_
Total Revenue - Functional		33 601	7 587	6 787	10 414	26 596	8 573	8 382	7 457	20 441	7 903	9 441	45 774	192 955	195 906	210 522
Expenditure - Functional									~ ~~~							
Governance and administration		3 650	4 617	4 169	4 520	4 899	4 270	4 120	5 531	4 239	3 893	4 354	5 989	54 251	55 195	57 494
Ex ecutive and council		1 257	1 639	1 460	1 602	1 754	1 496	1 440	2 002	1 484	1 352	1 539	2 016	19 041	20 246	21 482
Finance and administration		2 393	2 978	2 709	2 917	3 145	2 774	2 680	3 529	2 754	2 542	2 815	3 973	35 210	20 248 34 949	36 012
Internal audit		2 393	2 910	2709	2 917	5 145	2114	2 000	5 529	2754	2 342	2 015	5975	- 35 210	54 949	30 012
		1 234	1 566	1 415	1 531	1 659	1 454	1 398	1 877	1 442	1 319	1 471	_ 1 679	18 045		20 338
Community and public safety		8	8						2	1	8	1			3 969	
Community and social services		306	335 285	324	331	340	330 286	323	361 296	329 284	315 275	324	152 299	3 770 3 397	3 969	4 205 3 798
Sport and recreation		269	265 819	280	281	285 907	200	280	296 1 090	264 702	275 605	277 747			8	
Public safety		536		685	793		128	670	8		124	8	1 099	9 363	9 598	10 597 1 738
Housing		122	127	126	125	126	120	126	130	128	124	124	129	1 515	1 628	1/30
Health		4 0 0 0	4 000		4 407	4 000	4.450	4 405	4 000	4.450	1 400	1 400		-	-	-
Economic and environmental services		1 066	1 202	1 141	1 187	1 239	1 158	1 135	1 329	1 153	1 102	1 162	2 764	15 640	15 777	16 148
Planning and development													265	265	210	207
Road transport		1 066	1 202	1 141	1 187	1 239	1 158	1 135	1 329	1 153	1 102	1 162	2 499	15 374	15 566	15 941
Environmental protection														-	-	-
Trading services		5 915	7 521	7 270	6 144	6 396	6 013	6 054	6 820	5 876	6 767	7 028	14 909	86 714	88 547	87 052
Energy sources		2 128	3 162	3 140	1 931	1 987	1 923	2 034	2 082	1 811	2 803	2 832	6 347	32 180	34 003	36 089
Water management		2 165	2 562	2 411	2 436	2 567	2 347	2 309	2 780	2 329	2 295	2 453	5 847	32 501	31 984	28 118
Waste water management		954	1 030	998	1 021	1 048	1 010	994	1 099	1 006	975	1 005	1 790	12 931	13 208	13 276
Waste management		668	767	722	756	794	733	717	859	730	693	738	926	9 102	9 352	9 569
Other													-	-	-	-
Total Expenditure - Functional		11 865	14 906	13 995	13 381	14 193	12 895	12 707	15 557	12 710	13 081	14 015	25 342	174 649	178 309	181 032
Surplus/(Deficit) before assoc.		21 735	(7 320)	(7 208)	(2 967)	12 403	(4 323)	(4 325)	(8 100)	7 731	(5 178)	(4 574)	20 432	18 306	17 597	29 490
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	21 735	(7 320)	(7 208)	(2 967)	12 403	(4 323)	(4 325)	(8 100)	7 731	(5 178)	(4 574)	20 432	18 306	17 597	29 490

NC072 Umsobomvu - Supporting Table	0/120	Duugeteu	montany ou		antare (man									Medium Tern	n Revenue and	Expenditure
Description	Ref						Budget Ye	ar 2019/20						meanum rem	Framework	
			1									~~~~~~		Budget Year	,	Budget Veer
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June	2019/20	+1 2020/21	+2 2021/22
Multi-year expenditure to be appropriated	1															
Vote 1 - EXECUTIVE & COUNCIL													-	-	-	
Vote 2 - FINANCE & ADMIN				1 070			525						-	1 595	-	
Vote 3 - COMMUNITY SERVICES													-	-	-	-
Vote 4 - TECHNICAL SERVICES			3 165	3 754	2 326	2 666	3 670	4 004	3 783	3 658	4 762	4 342	2 222	38 353	31 207	34 849
Vote 5 - [NAME OF VOTE 5]													-	-	-	-
Vote 6 - [NAME OF VOTE 6]													-	-	-	-
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-	- 1
Vote 10 - [NAME OF VOTE 10]													-	-	-	- 1
Vote 11 - [NAME OF VOTE 11]													-	-	-	
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Capital multi-year expenditure sub-total	2	-	3 165	4 824	2 326	2 666	4 195	4 004	3 783	3 658	4 762	4 342	2 222	39 948	31 207	34 849
Single-year expenditure to be appropriated																
Vote 1 - EXECUTIVE & COUNCIL													-	-	-	-
Vote 2 - FINANCE & ADMIN							188						-	188	-	-
Vote 3 - COMMUNITY SERVICES				640	50	410							-	1 100	-	
Vote 4 - TECHNICAL SERVICES													-	-	-	-
Vote 5 - [NAME OF VOTE 5]													-	-	-	-
Vote 6 - [NAME OF VOTE 6]													-	-	-	- 1
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-	
Vote 9 - [NAME OF VOTE 9]													-	-	-	
Vote 10 - [NAME OF VOTE 10]													-	-	-	- 1
Vote 11 - [NAME OF VOTE 11]													-	-	-	- 1
Vote 12 - [NAME OF VOTE 12]													-	-	- 1	- 1
Vote 13 - [NAME OF VOTE 13]													-	-	-	- 1
Vote 14 - [NAME OF VOTE 14]													-	-	-	
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Capital single-year expenditure sub-total	2	-	-	640	50	410	188	-	-	-	-	-	-	1 288	-	-
Total Capital Expenditure	2	-	3 165	5 464	2 376	3 076	4 383	4 004	3 783	3 658	4 762	4 342	2 222	41 236	31 207	34 849

Table 53 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

NC072 Umsobomvu - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Table 54 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

NC072 Umsobomvu - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref			<u> </u>			Budget Ye	ar 2019/20						Medium Tern	n Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital Expenditure - Functional	1															
Governance and administration		-	-	1 070	-	-	713	-	-	-	-	-	-	1 783	-	-
Executive and council													-	-	-	
Finance and administration				1 070			713						-	1 783	-	
Internal audit													-	-	-	-
Community and public safety		-	-	640	50	410	-	-	-	-	-	-	-	1 100	-	
Community and social services				640		410							-	1 050	-	
Sport and recreation					50								-	50	-	-
Public safety													-	-	-	
Housing													-	-	-	
Health													-	-	-	
Economic and environmental services		-	209	236	157	183	196	236	288	301	340	314	157	2 617	11 287	11 823
Planning and development													-	-	-	
Road transport			209	236	157	183	196	236	288	301	340	314	157	2 617	11 287	11 823
Environmental protection													-	-	-	-
Trading services		-	2 956	3 519	2 169	2 482	3 474	3 769	3 495	3 357	4 422	4 028	2 065	35 736	19 920	23 026
Energy sources			900	1 200	580	690	1 300	1 450	780	610	1 100	970	420	10 000	1 920	2 026
Water management			750	850	610	650	950	850	920	870	1 200	1 100	666	9 416	-	
Waste water management			1 306	1 469	979	1 142	1 224	1 469	1 795	1 877	2 122	1 958	979	16 320	18 000	21 000
Waste management													-	-	-	
Other													-	-	-	-
Total Capital Expenditure - Functional	2	_	3 165	5 464	2 376	3 076	4 383	4 004	3 783	3 658	4 762	4 342	2 222	41 236	31 207	34 849
Funded by:																
National Government			3 165	3 754	2 326	2 666	3 670	4 004	3 783	3 658	4 762	4 342	2 222	38 353	31 207	34 849
Provincial Government			0.00	0,04	2 020	2 000	0 070	1004	0,00	0.000	1.1.52	1012		-	-	-
District Municipality													_	_	-	_
Other transfers and grants													_	_	-	_
Transfers recognised - capital			3 165	3 754	2 326	2 666	3 670	4 004	3 783	3 658	4 762	4 342	2 222	38 353	31 207	34 849
Borrowing			0.00	0.104	2 020	2 000	0.070	4 004	0.00	0.000	4.52			00 000	01201	0-1 0-10
Internally generated funds				1 710	50	410	713						_	2 883	-	
	\neg	_	3 165	5 464	2 376	3 076	4 383	4 004	3 783	3 658	4 762	4 342	2 222	41 236	31 207	- 34 849
Total Capital Funding		-	5 100	J 404	2 3/0	30/0	4 303	4 004	J 185	ა თებ	4 / 02	4 042	2 222	41 230	31 207	34 049

Table 55 MBRR SA30 - Budgeted monthly cash flow

NC072 Umsobomvu - Supporting Table SA30 Budgeted monthly cash flow

NC072 Umsobomvu - Supporting Table S	ASU Budge	itea montini	y cash now	/									Medium Tern	n Revenue and	I Expenditure
MONTHLY CASH FLOWS						Budget Ye	ar 2019/20							Framework	
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash Receipts By Source													1		
Property rates	2 731	618	604	599	592	600	579	608	606	733	552	561	9 381	9 944	10 540
Service charges - electricity revenue	967	805	708	676	652	759	676	581	505	930	812	24 445	32 516	34 686	37 111
Service charges - water revenue	736	546	504	759	843	1 364	1 472	1 406	613	387	420	403	9 453	9 953	10 493
Service charges - sanitation revenue	522	522	522	522	522	522	522	522	522	522	522	523	6 269	6 692	7 145
Service charges - refuse revenue	344	344	344	344	344	344	344	344	344	344	344	343	4 123	4 273	4 508
Rental of facilities and equipment	21	19	37	21	34	47	25	28	17	47	29	28	351	371	391
Interest earned - external investments	29	45	48	50	46	47	49	49	50	51	52	54	570	570	570
Interest earned - outstanding debtors	133	427	165	75	320	133	334	56	165	160	166	271	2 408	2 559	2 719
Dividends received												-			
Fines, penalties and forfeits	667	567	567	579	778	877	573	572	672	672	572	648	7 743	8 134	8 543
Licences and permits	189	199	211	155	197	250	281	166	204	207	295	292	2 644	2 777	2 916
Agency services	29	29	29	29	29	29	29	29	29	29	29	46	359	377	396
Transfer receipts - operational	21 710	-	-	-	18 246	-	-	-	13 544	-	-	-	53 501	57 815	62 449
Other revenue	32	38	37	2 604	29	29	44	56	45	134	1 725	52	4 825	4 951	5 034
Cash Receipts by Source	28 110	4 159	3 775	6 412	22 632	5 001	4 927	4 416	17 314	4 215	5 518	27 665	134 144	143 101	152 816
Other Cash Flows by Source															
Transfer receipts - capital	15 560	-	-	-	13 082	-	-	-	9 711	-	-	-	38 353	31 207	34 849
Transfers and subsidies - capital (monetary															
allocations) (National / Provincial Departmental															
Agencies, Households, Non-profit Institutions,															
Private Enterprises, Public Corporatons, Higher															
Educational Institutions) & Transfers and															
subsidies - capital (in-kind - all)												-			
Proceeds on disposal of PPE												-			
Short term loans												-			
Borrowing long term/refinancing												-			
Increase (decrease) in consumer deposits												135	135	120	123
Decrease (Increase) in non-current debtors Decrease (increase) other non-current receivable												-			
Decrease (increase) one non-current receivable Decrease (increase) in non-current investments	5											_			
Total Cash Receipts by Source	43 669	4 159	3 775	6 412	35 714	5 001	4 927	4 416	27 025	4 215	5 518	27 800	172 631	174 428	187 788
······															
Cash Payments by Type	4 717	4 812	4.047	4 700	4 704	4 007	4 000	4.054	4 002	4 778	4 700	(047)	50.044	55 120	58 417
Employ ee related costs	2	2 B	4 817	4 768	4 764	4 907	4 822	4 851	4 883	2 2	4 708	(817)	52 011		
Remuneration of councillors	367	367	367	367	367	367	367	367	367	367	367	366	4 398	4 662	4 942
Finance charges	4 606	0.000	2 650		1 422	4 420	4 555	4 464	4 200	0.040	0.000	- 5 629	05 004	07 700	00.040
Bulk purchases - Electricity	1 696	2 628		1 414	1 433	1 430	1 555	1 464	1 322 111	2 343	2 326		25 891	27 703	29 642
Bulk purchases - Water & Sew er	142	220	222	118	120	120	130	123	111	196	195	305	2 000	1 000	1 200
Other materials	100	100	100	100	100	400	100	100	100	100	100	-	4.074	4 004	4 450
Contracted services	106	106	106	106	106	106	106	106	106	106	106	107	1 274	1 364	1 459
Transfers and grants - other municipalities												-			
Transfers and grants - other	4 707	0.074	0 700	0.500	4 005	0.000	0.000	10	0.004	0.400		-	00.075	07.000	00,400
Other expenditure	1 737	3 674	2 733	3 509	4 305	2 866	2 626	5 548	2 821	2 192	3 214	1 450	36 675	37 282	39 466
Cash Payments by Type	8 765	11 807	10 895	10 281	11 094	9 795	9 607	12 458	9 610	9 981	10 916	7 040	122 249	127 130	135 126
Other Cash Flows/Payments by Type															
Capital assets		3 165	5 464	2 376	3 076	4 383	4 004	3 783	3 658	4 762	4 342	2 222	41 236	31 207	34 849
Repayment of borrowing												-			
Other Cash Flows/Payments												_			
Total Cash Payments by Type	8 765	14 972	16 359	12 658	14 170	14 179	13 611	16 242	13 268	14 743	15 258	9 262	163 485	158 337	169 975
NET INCREASE/(DECREASE) IN CASH HELD	34 904	(10 813)	(12 584)	(6 245)		(9 178)	(8 684)	(11 825)	13 758	(10 528)	(9 740)	18 538	9 147	16 090	17 813
Cash/cash equivalents at the month/year begin:	14 906	49 810	38 998	26 414	20 168	41 712	32 534	23 850	12 025	25 783	15 255	5 515	14 906	24 053	40 143
Cash/cash equivalents at the month/year end:	49 810	38 998	26 414	20 168	41 712	32 534	23 850	12 025	25 783	15 255	5 515	24 053	24 053	40 143	57 955

2.10 Annual budgets and SDBIPs – internal departments

The final SDBIP is attached

2.11 Contracts having future budgetary implications

In terms of the Municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

2.12 Capital expenditure details

The following three tables present details of the Municipality's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table 58 MBRR SA 34a - Capital expenditure on new assets by asset class

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	8/19		edium Term R nditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Yea +2 2021/22
Capital expenditure on new assets by Asset C	lass/S									
Infrastructure		94 563	158	_	-	_	-	-	_	_
Roads Infrastructure		13 905	-	-	-	-	-	-	-	-
Roads		13 905								
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		7 460	-	-	-	-	-	-	-	_
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors		7 460								
MV Substations	l	, 400								
MV Substations MV Switching Stations	I									
MV Switching Stations MV Networks										
	I									
LV Networks	I									
Capital Spares		60.440	450							
Water Supply Infrastructure	1	68 146	158	-	-	-	-	-	-	-
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution		68 146	158							
Distribution Points	1									
PRV Stations										
Capital Spares										
Sanitation Infrastructure		5 052	-	-	-	-	-	-	-	-
Pump Station										
Reticulation		5 052								
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		-	_	-	-	-	_	-	_	_
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares	1									
Rail Infrastructure	1	-	-	-	-	-	-	-	-	-
Rail Lines	1									
Rail Structures	I									
Rail Furniture	Ĭ									
Drainage Collection	Ĭ									
Storm water Conveyance										
Attenuation										
MV Substations	I									
LV Networks	I									
Capital Spares	1									
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps	I									
Piers										
Revetments	I									
Promenades										
Capital Spares										
Information and Communication Infrastructure	l									
	Ĭ	-	-	-	-	-	-	-	-	-
Data Centres	Ĭ									
Core Layers	I									
Distribution Layers										
Capital Spares	1									

Community Assets	4 383	-	- 1	133	133	133	640	- 1	- 1
Community Facilities	4 383	-	-	133	133	133	640	-	-
Halls Centres	4 383								
Crèches									
Clinics/Care Centres									
Fire/Ambulance Stations									
Testing Stations Museums									
Galleries									
Theatres									
Libraries									
Cemeteries/Crematoria				133	133	133	640		
Police Parks									
Public Open Space									
Nature Reserves									
Public Ablution Facilities									
Markets Stalls									
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals									
Capital Spares									
Sport and Recreation Facilities Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities									
Capital Spares									
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments									
Historic Buildings Works of Art									
Conservation Areas									
Other Heritage									
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property									
Unimproved Property Non-revenue Generating	_	-	-	-	-	_	-	-	-
Improved Property	_	_	_	_	_	_	_	_	_
Unimproved Property									
Other assets	-	-	-	-	-	-	-	_	- 1
Operational Buildings	-	-	-	-	-	-	-	-	-
Municipal Offices									
Pay/Enquiry Points Building Plan Offices									
Workshops									
Yards									
Stores									
Laboratories Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing	-	-	-	-	-	-	-	-	-
Staff Housing Social Housing									
Capital Spares									
Biological or Cultivated Assets	_	-	-	-	_	-	-	-	-
Biological or Cultivated Assets									
Intangible Assets	25	189	-	1 486	1 486	1 486	1 633	-	-
Servitudes									
Licences and Rights	25	189	-	1 486	1 486	1 486	1 633	-	-
Water Rights Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications	25	189		1 486	1 486	1 486	1 633		
Load Settlement Software Applications									
Unspecified									
Computer Equipment Computer Equipment	-	-	-	43 43	43 43	43 43	-	-	-
		1.020							
Furniture and Office Equipment Furniture and Office Equipment	555 555	1 930 1 930	-	15 15	15 15	15 15	-	-	-
Machinery and Equipment	114 330	84	-	-	28	28	200	_	_
Machinery and Equipment	114 330	84			28	28	200		
Transport Assets	151	764	-	200	420	420	410	_	_
Transport Assets	151	764		200	420	420	410		
Land	-	-	-	-	-	-	-	-	-
Land									
Zoo's. Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals									
.,									

Table 59 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset Class NC072 Um

vu - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

NC072 Umsobomvu - Supporting Table S	A34t	Capital exp	enditure on	the renewal o	of existing as	sets by asse	t class				
Description	Ref	2015/16	15/16 2016/17 2017/18 Current Year 2018/19					2019/20 Medium Term Revenue & Expenditure Framework			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	·····	Budget Year +2 2021/22	
Capital expenditure on renewal of existing asse	ets by			Outcome	Buuyei	Buuyei	FUIECasi	2019/20	+1 2020/21	+2 2021/22	
Infrastructure		_	_	-	_	-	-	-	-	-	
Roads Infrastructure		-	-	-	-	-	-	-	-	-	
Roads											
Road Structures											
Road Furniture											
Capital Spares											
Storm water Infrastructure		-	-	-	-	-	-	-	-	-	
Drainage Collection											
Storm water Conveyance Attenuation											
Electrical Infrastructure		-	-	-	-	-	-	-	-	-	
Power Plants											
HV Substations											
HV Switching Station											
HV Transmission Conductors											
MV Substations											
MV Switching Stations											
MV Networks											
LV Networks											
Capital Spares											
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-	
Dams and Weirs											
Boreholes											
Reservoirs											
Pump Stations											
Water Treatment Works											
Bulk Mains											
Distribution											
Distribution Points PRV Stations											
Capital Spares											
Sanitation Infrastructure		-	-	-	-	-	-	-	-	_	
Pump Station											
Reticulation											
Waste Water Treatment Works											
Outfall Sewers											
Toilet Facilities											
Capital Spares											
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	
Landfill Sites											
Waste Transfer Stations											
Waste Processing Facilities											
Waste Drop-off Points											
Waste Separation Facilities											
Electricity Generation Facilities											
Capital Spares Rail Infrastructure		_	-	-	_	-	-	-	-	_	
Rail Lines		-	-	-	-	_	_	_	-	_	
Rail Structures											
Rail Furniture											
Drainage Collection											
Storm water Conveyance											
Attenuation											
MV Substations											
LV Networks											
Capital Spares											
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	
Sand Pumps											
Piers											
Revetments											
Promenades											
Capital Spares											
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	
Data Centres											
Core Layers											
Distribution Layers											
Capital Spares	1										

Community Assets				-	-			-		
Community Facilities Halls		-	-	-	-	-	-	-	-	-
Centres Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations Testing Stations										
Museums Galleries										
Theatres										
Libraries Cemeteries/Crematoria										
Police										
Parks Public Open Space										
Nature Reserves										
Public Ablution Facilities Markets										
Stalls Abattoirs										
Airports										
Taxi Ranks/Bus Terminals Capital Spares										
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities										
Outdoor Facilities Capital Spares										
Heritage assets Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings										
Works of Art Conservation Areas										
Other Heritage										
Investment properties			_	_	_		_	-		_
Revenue Generating Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property Unimproved Property										
Other assets Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices Workshops										
Yards										
Stores										
Laboratories Training Centres										
Manufacturing Plant										
Depots										
Capital Spares Housing		-	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		_	-	_	-	-	_	-	_	_
Servitudes										
Licences and Rights Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications Load Settlement Software Applications										
Unspecified										
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment Furniture and Office Equipment		-	-	-	-	_	-	-	-	-
Furniture and Office Equipment										
Machinery and Equipment Machinery and Equipment		-	-	-	_	-	-	-	_	-
Transport Assets Transport Assets		-	-	-	-	-	_	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Libraries Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on renewal of existing Renewal of Existing Assets as % of total capex	1	- 0.0%	- 0.0%	- 0.0%	- 0.0%	- 0.0%	- 0.0%	- 0.0%	- 0.0%	- 0.0%
	1 8	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Table 60 MBRR SA34c - Repairs and maintenance expenditure by asset class

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19		ledium Term R nditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Repairs and maintenance expenditure by Ass	et Cla		Outcome	Outcome	Dudget	Duugei	Torecast	2013/20	1 2020/21	12 202 1/22
		1 355	1 657	3 001	1 409	1 593	1 593	1 880	1 915	1 915
Infrastructure Roads Infrastructure		433	300	1 390	388	482	482	530	535	535
Roads		433	300	1 390	388	482	482	530	535	535
Road Structures		400	000	1 000	000	402	402	000	000	000
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		548	795	1 061	721	761	761	900	930	930
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors		548	716	811	571	611	611	750	780	780
MV Substations		0.0		0.1	0.11	0				
MV Switching Stations										
MV Networks		_	79	250	150	150	150	150	150	150
LV Networks		_	19	200	150	150	150	150	150	100
Capital Spares										
Water Supply Infrastructure		172	541	500	250	300	300	350	350	350
Dams and Weirs		172	04 I	500	200	300	300	350	300	330
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution		172	541	500	250	300	300	350	350	350
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		203	21	50	50	50	50	100	100	100
Pump Station										
Reticulation		203	21	50	50	50	50	100	100	100
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps							_			-
Piers										
Revetments										
Revetments Promenades										
Promenades Capital Spares										
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										

NC072 Umsobomvu - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Community Assets		5	2	5	5	5	5	5	5	5
Community Facilities Halls		5	2	5	5	5	5	5	5	5
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations Testing Stations										
Museums										
Galleries										
Theatres										
Libraries		_		_	-	_	_	-	_	_
Cemeteries/Crematoria Police		5	2	5	5	5	5	5	5	5
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments										
Historic Buildings Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property				_	_			_	_	_
Unimproved Property										
Other assets		371	101	252	295	295	295	388	408	438
Operational Buildings		371	101	252	295	295	295	388	408	438
Municipal Offices		371	101	249	292	292	292	380	400	430
Pay/Enquiry Points				2		2	2			
Building Plan Offices Workshops				3	3	3	3	8	8	8
Yards										
Stores										
Laboratories										
Training Centres Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing Capital Spares										
Biological or Cultivated Assets Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		_	_		_		_	_		_
Servitudes		-	_	-	-	_	_	_	_	_
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment										
Furniture and Office Equipment		1	20	40	37	37	37	98	98	103
Furniture and Office Equipment		1	20	40	37	37	37	98	98	103
Machinery and Equipment		104	159	503	333	333	333	410	415	415
Machinery and Equipment		104	159	503	333	333	333	410	415	415
Transport Assets		1 079	1 172	1 352	1 242	1 612	1 612	1 938	2 021	2 036
Transport Assets		1 079	1 172	1 352	1 242	1 612	1 612	1 938	2 021	2 036
Land Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	_	_	-	-	_	-	-	_
Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals		-	-	_	_	_	_	_	_	_
Total Repairs and Maintenance Expenditure	1	2 916	3 111	5 151	3 320	3 875	3 875	4 719	4 862	4 912
R&M as a % of PPE		0.5%	0.6%	0.9%	0.6%	0.7%	0.7%	0.9%	0.8%	0.8%
R&M as % Operating Expenditure	ğ.	2.0%	2.4%	3.4%	2.1%	2.4%	2.4%	3.0%	2.8%	2.8%

Table 61 MBRR SA34d – Depreciation by asset class NC072 Umsobomvu - Supporting Table SA34d Depreciation by asset class

Description	Ref	2015/16	2016/17	2017/18	Cu	rrent Year 2018	/19		ledium Term F Inditure Frame	
		Audited	Audited	Audited	Original	Adjusted	Full Year		Budget Year	
R thousand	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2019/20	+1 2020/21	+2 2021/22
Depreciation by Asset Class/Sub-class										
Infrastructure		26 734	26 622	24 169	24 169	24 169	24 169	28 351	27 653	22 552
Roads Infrastructure		7 237	7 559	5 619	5 619	5 619	5 619	6 743	6 496	6 495
Roads Road Structures		7 237	7 559	5 619	5 619	5 619	5 619	6 743	6 496	6 495
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	51	51	5
Drainage Collection										
Storm water Conveyance								51	51	51
Attenuation										
Electrical Infrastructure		1 288	1 289	1 333	1 333	1 333	1 333	1 332	1 132	1 11
Power Plants										
HV Substations HV Switching Station										
HV Transmission Conductors		1 288	1 289	1 333	1 333	1 333	1 333	1 332	1 132	1 11
MV Substations		. 200	. 200		1 000			1 002		
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		13 804	13 718	12 764	12 764	12 764	12 764	16 133	15 893	11 08
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations Water Treatment Works								3 210	3 193	3 186
Bulk Mains								5210	5 155	5 100
Distribution		13 804	13 718	12 764	12 764	12 764	12 764	12 923	12 700	7 894
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		3 690	3 690	3 692	3 692	3 692	3 692	3 987	3 975	3 703
Pump Station										
Reticulation		3 690	3 690	3 692	3 692	3 692	3 692	3 987	3 975	3 703
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities Capital Spares										
Solid Waste Infrastructure		715	365	762	762	762	762	106	106	106
Landfill Sites		715	365	762	762	762	762	106	106	100
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines										
Rail Structures Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	_	_	-	-	-	_	_	-
Core Layers										
Distribution Layers										
Capital Spares										

Community Assets		877	353	1 079	1 079	1 079	1 079	354	247	237
Community Facilities Halls		877	353	1 079	1 079	1 079	1 079	354 265	247 210	237 207
Centres								200	210	207
Crèches										
Clinics/Care Centres								25	25	25
Fire/Ambulance Stations										
Testing Stations								26	2	0
Museums								6	1	-
Galleries Theatres										
Libraries								29	9	5
Cemeteries/Crematoria		877	353	1 079	1 079	1 079	1 079	23	Ŭ	5
Police										
Parks								3	1	0
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments										
Historic Buildings										
Works of Art Conservation Areas										
Other Heritage										
		-			-	-	_		_	
Investment properties Revenue Generating		-	-		-	-	-	-	-	-
Improved Property		_	_	_	_			_	_	_
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Other assets		509	849	579	579	579	579	31	14	0
Operational Buildings		509	849	579	579	579	579	31	14	0
Municipal Offices		509	849	579	579	579	579			
Pay/Enquiry Points										
Building Plan Offices								31	14	0
Workshops Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		-	-	-	-	-	-	62	3	0
Servitudes Licences and Rights		-	-	-	-	-	-	62	3	0
Water Rights		-	_	_	_	_	_	02	3	0
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications								62	3	0
Load Settlement Software Applications										
Unspecified										
Computer Equipment		-	-	-	-	-	-	503	373	145
Computer Equipment								503	373	145
Furniture and Office Equipment		-	-	-	-	-	-	456	411	391
Furniture and Office Equipment								456	411	391
Machinery and Equipment		-	-	-	-	-	_	480	354	255
Machinery and Equipment		_	_	_	_			480	354	255
Transport Assets		-	_	-	-	-	_	901	449	41
Transport Assets		-	-	_	-	_	_	901	449	41
				-	_			-	-	_
Land Land		-	-	_	-	-	-	_	_	_
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Depreciation	1	28 120	27 823	25 827	25 827	25 827	25 827	31 139	29 504	23 622

Table 62 MBRR SA34e - Capital expenditure on the upgrading of existing assets by asset Class NC072 Umsobomvu - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref		2016/17	2017/18		rrent Year 2018	·	Expe	edium Term R nditure Frame	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Yea +2 2021/22
Capital expenditure on upgrading of existing asset	s by A					· · ·				
Infrastructure			18 565	_	23 781	29 362	29 362	38 353	31 207	34 849
Roads Infrastructure		-	3 260	-	-	5 908	5 908	2 617	11 287	11 82
Roads			3 260			5 908	5 908	2 617	11 287	11 82
Road Structures										
Road Furniture										
Capital Spares Storm water Infrastructure		-	-	-	-	-	-	-	-	_
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		-	6 192	-	3 000	3 836	3 836	10 000	1 920	2 02
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors			6 192		3 000	3 836	3 836	10 000	1 920	2 02
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		-	3 456	-	10 781	9 618	9 618	9 416	-	-
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution			3 456		10 781	9 618	9 618	9 416		
Distribution Points										
PRV Stations										
Capital Spares					10.000	10.000	10.000	10.000	10.000	
Sanitation Infrastructure		-	5 657	-	10 000	10 000	10 000	16 320	18 000	21 00
Pump Station					10.000			10.000	10.000	
Reticulation			5 657		10 000	10 000	10 000	16 320	18 000	21 00
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points Waste Separation Facilities										
Electricity Generation Facilities Capital Spares										
Rail Infrastructure		-	-	_	-	-	-	-	-	-
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure	1	-	-	-	-	-	-	-	-	-
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										

Community Assets		_	4 691	_	_	-	_	-	-	_
Community Facilities		-	4 691	-	-	-	-	-	-	-
Halls Centres			4 691							
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations Testing Stations										
Museums										
Galleries Theatres										
Libraries										
Cemeteries/Crematoria										
Police Parks										
Public Open Space										
Nature Reserves Public Ablution Facilities										
Markets										
Stalls										
Abattoirs Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities										
Capital Spares										
Heritage assets Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings										
Works of Art Conservation Areas										
Other Heritage										
Investment properties		-	_	-	_	-	-	-	-	-
Revenue Generating		-		-	-	-	-		-	-
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Other assets				-	-			-	-	
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices										
Pay/Enquiry Points Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	_	_	-	-	_
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment										
Furniture and Office Equipment Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	_	-	-	-	-	-	-	
Machinery and Equipment					_	_			_	_
Transport Assets		-	-	-	_	-	-	-	-	_
Transport Assets										
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on upgrading of existing a	1	-	23 255	-	23 781	29 362	29 362	38 353	31 207	34 849
Upgrading of Existing Assets as % of total capex		0.0%	88.2%	0.0%	92.7%	93.3%	93.3%	93.0%	100.0%	100.0%
Upgrading of Existing Assets as % of deprecn"		0.0%	83.6%	0.0%	92.1%	113.7%	113.7%	123.2%	105.8%	147.5%

Table 63 MBRR SA35 – Future financial implications of capital budget

NC072 Umsobomvu - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref		edium Term R nditure Frame			Fore	casts	
R thousand		Budget Year	-	-	Forecast	Forecast	Forecast	Present
Conital aumonditure	4	2019/20	+1 2020/21	+2 2021/22	2022/23	2023/24	2024/25	value
Capital expenditure Vote 1 - EXECUTIVE & COUNCIL	1							
Vote 2 - FINANCE & ADMIN		- 1 783	-	-				
Vote 3 - COMMUNITY SERVICES		1 100	-	-				
Vote 4 - TECHNICAL SERVICES		38 353	- 31 207	_ 34 849				
Vote 5 - [NAME OF VOTE 5]			51207	34 049				
Vote 6 - [NAME OF VOTE 5]		-	-	-				
Vote 7 - [NAME OF VOTE 7]				_				
Vote 8 - [NAME OF VOTE 8]				_				
Vote 9 - [NAME OF VOTE 9]		_	_	_				
Vote 10 - [NAME OF VOTE 10]			_	_				
Vote 11 - [NAME OF VOTE 11]		_	_					
Vote 12 - [NAME OF VOTE 12]								
Vote 13 - [NAME OF VOTE 12]		_	_					
Vote 14 - [NAME OF VOTE 14]			_					
Vote 15 - [NAME OF VOTE 15]			_	_				
List entity summary if applicable		_	_	_				
Total Capital Expenditure		41 236	31 207	34 849	_	_	_	_
			0.201	0.010				
Future operational costs by vote	2							
Vote 1 - EXECUTIVE & COUNCIL								
Vote 2 - FINANCE & ADMIN								
Vote 3 - COMMUNITY SERVICES								
Vote 5 - [NAME OF VOTE 5]								
Vote 6 - [NAME OF VOTE 6]								
Vote 7 - [NAME OF VOTE 7]								
Vote 8 - [NAME OF VOTE 8]								
Vote 9 - [NAME OF VOTE 9]								
Vote 10 - [NAME OF VOTE 10]								
Vote 11 - [NAME OF VOTE 11]								
Vote 12 - [NAME OF VOTE 12] Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14] Vote 15 - [NAME OF VOTE 15]								
List entity summary if applicable								
Total future operational costs		-	-	-	_	-	-	-
Future revenue by source	3							
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Rental of facilities and equipment								
List other revenues sources if applicable								
List entity summary if applicable								
Total future revenue		_	_	_	_	-	-	_
Net Financial Implications		_ 41 236	 31 207	- 34 849	_	-	-	-
Net Financial implications		41 236	31 20/	54 849	-	-	-	-

Table 63 MBRR SA36 - Detailed capital budget per municipal vote

NC072 Umsobomvu - Supporting Table SA36 Detailed capital budget

R thousand															ledium Term R nditure Frame	
Function	Project Description	Project Number	Туре	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	
Parent municipality: List all capital projects grouped by F	unction															
Various																
Electricity -	Electrification Ouboks Electrification - Noupoort	EL 2.2.1					Infrastructure - Electricity Infrastructure - Electricity	Reticulation	University	30 42 00"S - 25 07' 10"E			3 836	10 000	1 920	2 02
Electricity - Electricity -	Purchase New Crane truck						Machinery and Equipment	Electricity Generation Facilities	Upgrade				3 030	10 000	1 920	2.02
	Bulk Water supply Colesberg WTW	W1.3					Infrastructure - Water	Water purification		31 21' 00"E - 24 56" 00"						
Water	Abstraction Orange river	WB1.3					Infrastructure - Water	Water purification		2100 2100 20						
Sanitation	Upgrading of WwTW Colesberg	W1					Infrastructure - Sanitation	Sewerage purification								
	orvalspont Internal Sewerage Netwo						Infrastructure - Sanitation	Sewerage reticulation								
	pgrading of VIP's and Bucket System						Infrastructure - Sanitation	Sewerage reticulation	Upgrade				10 000	16 320	18 000	21 00
	oupoort Bulk Water supply Upgrad						Infrastructure - Water	Bulk Mains					3 745			
Water	rade Kuyasa Main Road Water Pipe	WB 1.3.4					Infrastructure - Water	Bulk Mains								
Water	Carolouspoort Water Pipe Line						Infrastructure - Water	Bulk Mains								
Water	Van der Waltsfontein Pipe Line						Infrastructure - Water	Distribution	Upgrade				5 873	9 416		
Roads	Stormwater drainage	RS1					Infrastructure - Road transport	Storm water								
Roads Noupoort	Noupoort Voortrekker Street	RS3					Infrastructure - Road transport	Roads, Pavements & Bridges								
Roads Norvalspont	Roads Network	RS5					Infrastructure - Road transport	Roads, Pavements & Bridges								
Roads Colesberg	New Oubox Aerterial Road	RS4					Infrastructure - Road transport	Roads, Pavements & Bridges	Upgrade				4 908	1 500		
	Ring Road Kuy asa	PW 1.1					Infrastructure - Road transport	Roads, Pavements & Bridges								
Roads	Ngqandu and Madikane Streets						Infrastructure - Road transport	Roads, Pavements & Bridges	Upgrade						11 287	11 823
	Upgrading of Nerina Street to Concrete	Block Paving					Infrastructure - Road transport	Roads, Pavements & Bridges	Upgrade				1 000	1 117		
	New Vehicles	el					Other Assets	General vehicles								
	Electricity Bulk Water	ei					Other Infrastructure - Water	Other Dams & Reservoirs								
	Colesberg Cemeteries						Community	Cemeteries/Crematoria								
	Noupoort Cemeteries	SPPE1.1					Community	Cerneteries/Crematoria	New				133	640		
	New Bakkie - Parks & Recreation	GITEL.I					Transport Assets	Contectorical Orentational					200	040		
	New Bakkie - Property Services						Transport Assets		New				200	210		
	New Vehicle - Library						Transport Assets		New				220	200		
	Office furniture						Furniture and Office Equipment	Municipal Offices	New				10			
	Compactor	PWPPE1.2					Machinery and Equipment	Plant & equipment								
	100 Houses Noupoort	H2					Other	Other								
Sport and Recreation	Noupoort Sport Complex						Sport and Recreation Facilities	Outdoor Facilities								
Sport and Recreation	Sports Ground Maintanance Machines						Machinery and Equipment	Plant & equipment	New					50		
Finance	Office furniture						Furniture and Office Equipment	Municipal Offices	New				5			
Corporate Services	Time and Attendance Machine						Computer Equipment	Computers - software & programming	New				49			
	New Laptop						Computer Equipment	Computers - software & programming	New					8		
	New Laptop						Computer Equipment	Computer Software and Applications	New					10		
	Welding Machine						Machinery and Equipment	Plant & equipment	New					20		
	Cameras						Machinery and Equipment	Plant & equipment	New					150		
	Automatic Camera System						Machinery and Equipment	Testing Stations	New				28			
	Municipal Financial System	F1 [[1					Intangibles	Computers - software & programming	New				1 480	1 595	24.077	
Parent Capital expenditure									1	1	1	-	31 486	41 236	31 207	34 849
Entities: List all capital projects grouped by E	ntity															
Entity A Water project A																
Electricity project P																
Electricity project B																
Entity Capital expenditure												-	-	-	-	- 1
Total Capital expenditure	1											-	31 486	41 236	31 207	34 84

MAY 2019

Table 64 MBRR SA37 - Projects delayed from previous financial year

None

2.13 Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Municipality's website.

2. Internship programme

The Municipality is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Financial Services Department.

- 3. Budget and Treasury Office The Budget and Treasury Office has been established in accordance with the MFMA.
- 4. Audit Committee An Audit Committee has been established and is fully functional.
- Service Delivery and Implementation Plan The detail SDBIP document is at a final stage and will be finalised after approval of the 2019/20 MTREF in May 2019 directly aligned and informed by the 2019/20 IDP.
- 6. Annual Report Annual report is compiled in terms of the MFMA and National Treasury requirements.
- 7. MFMA Training The MFMA training module in electronic format is presented at the Municipality's internal centre and training is ongoing.
- 8. Policies

An amendment of the Municipal Property Rates Regulations as published in Government Notice 363 of 27 March 2009, was announced in Government Gazette 33016 on 12 March 2010. The ratios as prescribed in the Regulations have been complied with.

2.14 Other supporting documents

Table 65 MBRR SA1 – Supporting detail to budget financial performance

NC072 Umsobomvu - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2015/16	2016/17	2017/18		Current Ye	ear 2018/19			edium Term R nditure Frame	
Description	Ret	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Yea +2 2021/22
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		8 144	8 591	10 128	10 736	11 352	11 352	11 352	12 033	12 755	13 52
less Revenue Foregone (exemptions, reductions and											
rebates and impermissable values in excess of											
section 17 of MPRA)				273	289	289	289	289	307	325	344
Net Property Rates		8 144	8 591	9 855	10 447	11 062	11 062	11 062	11 726	12 430	13 176
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		27 911	26 973	33 797	36 109	36 065	36 065	36 065	40 754	43 607	46 66
less Revenue Foregone (in excess of 50 kwh per											
indigent household per month)					2 291	2 291	2 291	2 291			
less Cost of Free Basis Services (50 kwh per											
indigent household per month)		-	-	2 001	-	-	-		2 500	2 800	3 000
Net Service charges - electricity revenue		27 911	26 973	31 796	33 818	33 773	33 773	33 773	38 254	40 807	43 660
	6										
Service charges - water revenue	6	2 220	5 000	14 781	15 668	15 668	15 668	15 668	16 608	17 605	18 66
Total Service charges - water revenue		3 220	5 898	14 / 01	10 000	13 000	13 000	10 000	10 000	1/ 000	10 00
less Revenue Foregone (in excess of 6 kilolitres per					2.054	2 200	2 200	2 200			
indigent household per month)					2 051	2 200	2 200	2 200			
less Cost of Free Basis Services (6 kilolitres per				1 705					2 500	0.750	2 000
indigent household per month)		- 3 220	- 5 898	1 795	- 13 617	-	- 13 468	13 468	2 500 14 108	2 750 14 855	3 000
Net Service charges - water revenue		3 220	0 0 90	12 986	13 017	13 468	13 400	13 400	14 100	14 000	15 661
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		8 355	9 393	10 447	11 074	11 087	11 087	11 087	11 756	12 461	13 20
less Revenue Foregone (in excess of free sanitation											
service to indigent households)					2 106	2 700	2 700	2 700			
less Cost of Free Basis Services (free sanitation											
service to indigent households)		-	-	1 847	-	-	-		2 800	2 900	3 000
Net Service charges - sanitation revenue		8 355	9 393	8 600	8 968	8 387	8 387	8 387	8 956	9 561	10 207
Service charges - refuse revenue	6										
Total refuse removal revenue		6 450	7 044	7 487	7 936	8 342	8 342	8 342	8 843	9 373	9 936
Total landfill revenue											
less Revenue Foregone (in excess of one removal a											
week to indigent households)					1 475	2 200	2 200	2 200			
less Cost of Free Basis Services (removed once a											
week to indigent households)		-	-	1 251	-	-	-		2 500	2 800	3 000
Net Service charges - refuse revenue		6 450	7 044	6 235	6 461	6 142	6 142	6 142	6 343	6 573	6 936
Other Revenue by source											
Fuel Levy											
Other Revenue		12 058	7 425	5 588	5 619	6 582	6 582	6 582	6 701	6 876	6 992
T-4-1 10th and Davagement	3	10.050	7 10-	F FAA	E 040	A 500	A 700	A 500	A 744		
Total 'Other' Revenue	1	12 058	7 425	5 588	5 619	6 582	6 582	6 582	6 701	6 876	6 992

		3	1		1					3	
EXPENDITURE ITEMS: Employee related costs											
Basic Salaries and Wages	2	27 615	29 463	35 074	38 910	39 500	39 500	39 500	41 831	44 363	47 048
Pension and UIF Contributions Medical Aid Contributions		4 196 758	4 440	5 583 960	6 072 1 028	6 104 1 060	6 104 1 060	6 104 1 060	6 524 1 288	6 920 1 365	7 340 1 448
Overtime		758 1 459	863 1 667	960 1 902	2 035	2 035	2 035	2 035	1 288 2 167	2 299	1 448 2 439
Performance Bonus		-		-	806	806	806	806	858	910	964
Motor Vehicle Allowance		841	849	548	725	700	700	700	703	706	710
Cellphone Allow ance Housing Allow ances		- 372	372	- 386	404	401	401	401	408	428	449
Other benefits and allow ances		397	416	658	737	813	813	813	844	895	949
Payments in lieu of leave		2 166	2 119	2 662	2 234	2 322	2 322	2 322	2 517	2 670	2 832
Long service awards Post-retirement benefit obligations	4	(470)	(1 204)	- 609	609	609	609	609	649	688	729
sub-tota	5	37 333	38 985	48 382	53 560	54 350	54 350	54 350	57 790	61 244	64 908
Less: Employees costs capitalised to PPE		07.000		10.000		51.050	51.050	51.050	57 700		
Total Employee related costs	1	37 333	38 985	48 382	53 560	54 350	54 350	54 350	57 790	61 244	64 908
Contributions recognised - capital List contributions by contract											
List contributions by contract											
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment		00.400	07.000	05 007	05 007	05 007	05.007	05 007	04 400	00 504	00.000
Depreciation of Property , Plant & Equipment Lease amortisation		28 120	27 823	25 827	25 827	25 827	25 827	25 827	31 139	29 504	23 622
Capital asset impairment											
Depreciation resulting from revaluation of PPE	10										
Total Depreciation & asset impairment	1	28 120	27 823	25 827	25 827	25 827	25 827	25 827	31 139	29 504	23 622
Bulk purchases Electricity Bulk Purchases		20 672	22 353	20 078	21 548	22 500	22 500	22 500	25 891	27 703	29 642
Water Bulk Purchases		393	564	750	400	800	800	800	2 000	1 000	1 200
Total bulk purchases	1	21 065	22 917	20 828	21 948	23 300	23 300	23 300	27 891	28 703	30 842
Transfers and grants											
Cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Non-cash transfers and grants	1	-		-							
Total transfers and grants		-	-	_	-	-	-	-	-	-	-
Contracted services List services provided by contract				1 124	1 191	1 191	1 191	1 191	1 274	1 364	1 459
sub-total Allocations to organs of state:	1	-	-	1 124	1 191	1 191	1 191	1 191	1 274		
Electricity Water					1				1 2/4	1 364	1 459
Sanitation									1 2/4	1 364	1 459
0.1									1 2/4	1 364	1 459
Other					4.00	4.100					
Total contracted services		-	-	1 124	1 191	1 191	1 191	1 191	1 274	1 364	1 459
Total contracted services Other Expenditure By Type		-	-			1 191			1 274	1 364	1 459
Total contracted services		-	-	1 124 50 1 200	1 191 50 1 200		1 191 50 1 201	1 191 50 1 201	1 274 50 1 200	1 364 50 1 200	1 459 50 1 200
Total contracted services <u>Other Excenditure By Type</u> Collection costs Contributions to 'other' provisions Consultant fees		-	-	50 1 200 -	50 1 200	50 1 201 –	50 1 201 –	50 1 201 –	1 274 50 1 200 225	1 364 50 1 200 150	1 459 50 1 200 190
Total contracted services Other Excenditure By Type Collection costs Contributions to 'other' provisions Consultant fees Audit fees	3			50 1 200 - 2 809	50 1 200 2 978	50 1 201 - 3 500	50 1 201 - 3 500	50 1 201 - 3 500	1 274 50 1 200 225 3 156	1 364 50 1 200 150 3 346	1 459 50 1 200 190 3 546
Total contracted services <u>Other Expenditure By Type</u> Collection costs Contributions to 'other' provisions Consultant fees Audit fees General expenses <i>Repairs and maintanance</i>	3	21 596	23 012	50 1 200 - 2 809 8 572 5 151	50 1 200 2 978 9 458 3 320	50 1 201 - 3 500 10 201 3 875	50 1 201 - 3 500 10 201 3 875	50 1 201 - 3 500 10 201 3 875	1 274 50 1 200 225 3 156 8 164 4 719	1 364 50 1 200 150 3 346 8 718 4 862	1 459 50 1 200 1 90 3 546 9 298 4 912
Total contracted services Other Excenditure By Type Collection costs Contributions to 'other' provisions Consultant fees Audit fees General expenses Repairs and maintanance Internal Charges - Services charges	3	- 21 596		50 1 200 - 2 809 8 572 5 151 6 656	50 1 200 2 978 9 458 3 320 6 957	50 1 201 - 3 500 10 201 3 875 5 088	50 1 201 - 3 500 10 201 3 875 5 088	50 1 201 _ 3 500 10 201 3 875 5 088	1 274 50 1 200 225 3 156 8 164 4 719 5 961	1 364 50 1 200 150 3 346 8 718 4 862 6 316	1 459 50 1 200 3 546 9 298 4 912 6 656
Total contracted services Other Excenditure By Type Collection costs Constitutions to 'other' provisions Consultant fees Audit fees General expenses General expenses Repairs and maintanance Internal Charges - Services charges Travel and subsistence	3	21 596		50 1 200 2 809 8 572 5 151 6 656 2 753	50 1 200 2 978 9 458 3 320 6 957 2 773	50 1 201 - 3 500 10 201 3 875 5 088 3 098	50 1 201 - 3 500 10 201 3 875 5 088 3 098	50 1 201 - 3 500 10 201 3 875 5 088 3 098	1 274 50 1 200 225 3 156 8 164 4 719 5 961 3 500	1 364 50 1 200 1 50 3 346 8 718 4 862 6 316 3 425	1 459 50 1 200 1 90 3 546 9 298 4 912 6 656 4 080
Total contracted services Other Excenditure By Type Collection costs Contributions to 'other' provisions Consultant fees Audit fees General expenses Repairs and maintanance Internal Charges - Services charges	3	21 596		50 1 200 - 2 809 8 572 5 151 6 656	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250	50 1 201 - 3 500 10 201 3 875 5 088	50 1 201 - 3 500 10 201 3 875 5 088	50 1 201 _ 3 500 10 201 3 875 5 088	1 274 50 1 200 225 3 156 8 164 4 719 5 961	1 364 50 1 200 150 3 346 8 718 4 862 6 316	1 459 50 1 200 3 546 9 298 4 912 6 656
Total contracted services Other Excenditure By Type Collection costs Consultant fees Audit fees General expenses Repairs and maintanance Internal Charges - Services charges Travel and subststence Fuel & Oil IDP review Insurance	3	21 596		50 1 200 - 2 809 8 572 5 151 6 656 2 753 1 398 2 50 1 001	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074	1 274 50 1 200 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125	1 364 50 1 200 150 3 346 8 718 4 862 6 316 3 425 1 565 250 1 182	1 459 50 1 200 3 546 9 298 4 912 6 656 4 080 1 585 250 1 237
Total contracted services Other Excenditure By Type Collection costs Consultant fees Audit fees General expenses Repairs and maintenance Internal Charges - Sarvices charges Travel and subsistence Fuel & Oit IDP review Insurance Legal costs	3	21 596		50 1 200 - 2 809 8 572 5 151 6 656 2 753 1 398 250 1 001 100	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074 100	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100	50 1 201 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 107	1 274 50 1 200 225 3 156 8 164 4 719 5 961 3 500 1 500 1 500 250 1 125 105	1 364 50 1 200 3 346 8 718 4 862 6 316 3 425 1 565 250 1 182 100	1 459 50 1 200 190 3 546 9 298 4 912 6 656 4 080 1 585 250 1 237 100
Total contracted services Other Expenditure By Type Collection costs Constitutions to 'other' provisions Consultant fees Audit fees General expenses Repairs and maintenance Internal Charges - Services charges Travel and subsistence Fuel à Oil IDP review Insurance Logal costs Logal costs Local Economic development Membership Fees	3	21 596		50 1 200 - 2 809 8 572 5 151 6 656 2 753 1 398 250 1 001 100 851 572	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074 100 851 613	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 1074 100 851 613	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613	1 274 500 1 200 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 1 00 871 100 871	1 364 50 1 200 1 50 3 346 8 718 4 862 6 316 5 4 565 2 50 1 182 1 00 871 701	1 459 50 1 200 1 90 3 546 9 298 4 912 6 656 4 980 1 585 250 1 237 100 871 750
Total contracted services Other Excenditure By Type Collection costs Consultant fees Consultant fees Audit fees General expenses Repairs and maintanance Internal Charges - Services charges Travel and subsistence Fuel & Cill IDP review Insurance Legal costs Local Economic development Membership Fees Postage	3	21 596		50 1 200 - 2 809 8 572 5 151 6 656 2 753 1 398 250 1 001 1 001 100 851 572 327	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074 1 074 1 070 100 851 613 3327	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 1 074 1 000 851 613 3 327	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 1 074 1 074 1 074 1 613 3 327	1 274 50 1 200 225 3 156 8 164 4 719 5 961 3 500 1 500 1 500 1 125 100 871 655 366	1 364 50 1 200 150 3 346 8 718 4 862 6 316 3 425 1 565 250 1 182 100 871 701 377	1 459 50 1 200 3 546 9 298 4 912 6 656 4 080 1 585 250 1 237 100 871 750 382
Total contracted services Other Excenditure By Type Collection costs Consultant fees Consultant fees Audit fees General expenses Repairs and maintanance Internal Charges - Services charges Travel and subsistence Fuel & Oil IDP review Insurance Logal costs Logal costs Local Economic development Membership Fees	3	21 596		50 1 200 - 2 809 8 572 5 151 6 656 2 753 1 398 250 1 001 100 851 572	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074 100 851 613	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 1074 100 851 613	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613	1 274 500 1 200 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 1 00 871 100 871	1 364 50 1 200 1 50 3 346 8 718 4 862 6 316 5 4 565 2 50 1 182 1 00 871 701	1 459 50 1 200 1 90 3 546 9 298 4 912 6 656 4 080 1 585 250 1 237 100 871 750
Total contracted services Other Excenditure By Type Collection costs Consultant fees Audit fees General expenses General expenses Internal Charges - Services charges Travel and substatence Fuel & Oil IDP review Insurance Local Economic development Membership Fees Postage Printing & stationery Library programmes expense FMG expense	3	21 596		50 1 200 - - 2 809 8 572 5 151 6 656 2 753 1 388 250 1 001 100 100 851 572 327 213 349 2 000	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074 100 851 613 327 217 217 2 000	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 1074 1074 1074 1074 1074 1074 1074 219 172 2 2000	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000	1 274 500 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 100 871 655 3 66 290 180 2 200	1 364 50 1 200 1 150 3 346 8 718 4 862 6 316 3 425 1 565 2 500 1 182 100 871 701 377 315 195 2 200	1 459 50 1 200 3 546 9 298 4 912 6 656 4 080 1 585 250 1 237 100 871 750 382 345 245 2
Total contracted services Other Expenditure By Type Collection costs Consultant fees Audit fees General expenses Repairs and maintenance Internal Charges - Services charges Travel and subsistence Fuel & Oil IDP review Insurance Logal costs Local Economic development Membership Fees Postage Printing & stationery Library programmes expense FMG expense	3	21 596		50 1 200 - - 2 809 8 572 5 151 6 656 2 753 1 388 250 1 001 1 001 851 572 327 213 349 2 000 1 082	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 1 00 8 61 1 074 1 00 8 61 3 327 217 217 2 000 772	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022	1 274 50 1 200 225 3 156 8 164 4 719 5 961 3 500 1 506 1 500 250 1 125 100 871 655 366 250 1 125 100 871 871 655 366 250 1 20 871 200 1 20 1 20 2 00 1 20 1 20 2 10 2 10	1 364 50 1 200 3 346 8 718 4 862 6 316 3 425 1 565 250 1 182 100 871 701 377 315 195 2 000 1 343	1 459 500 1 200 1 200 3 546 9 298 4 912 6 656 6 656 4 080 1 585 250 1 237 100 871 750 382 345 2100 2 000 1 415
Total contracted services Other Excenditure By Type Collection costs Consultant fees Audit fees General expenses General expenses Internal Charges - Services charges Travel and substatence Fuel & Oil IDP review Insurance Local Economic development Membership Fees Postage Printing & stationery Library programmes expense FMG expense	3	21 596		50 1 200 - - 2 809 8 572 5 151 6 656 2 753 1 398 2 500 1 001 1 000 851 327 213 349 2 000 1 082 591 131	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 1 00 8 51 1 074 1 00 8 851 3 27 2 17 2 17 2 17 2 17 2 17 2 17 1 11	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 1074 1074 1074 1074 1074 1074 1074 219 172 2 2000	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000	1 274 50 1 200 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 100 871 655 366 259 180 2 200 1 260 633 165	1 364 50 1 200 3 346 8 718 4 862 6 316 3 425 2 50 1 182 100 871 701 377 315 155 2 000 1 343 738 165	1 459 500 1 200 1 900 3 546 9 298 4 912 6 656 4 080 1 585 250 1 237 100 871 750 382 345 210 2 000 2 000 1 415 739 165
Total contracted services Other Excenditure By Type Collection costs Consultant fees Consultant fees Audit fees General expenses Repairs and maintanance Internal Charges - Services charges Travel and subsistence Fuel & Cui IDP review Insurance Local Economic development Membership Fees Postage Printing & stationery Library programmes expense Kod expense Store & materials Talephone Uniform	3	21 596		50 1 200 - - 2 809 8 572 5 151 6 656 6 2 753 1 398 250 1 001 100 851 572 327 213 349 2 000 1 082 591 131 103	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 2250 1 074 100 851 613 327 217 2 000 772 593 111 98	50 1 201 - 3 500 10 201 3 876 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98	1 274 500 1 200 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 3 606 290 1 800 2 000 1 280 6 633 165 155	1 364 50 1 200 1 50 3 346 8 718 4 862 6 316 3 425 1 565 2 50 1 182 100 871 701 377 315 2 000 1 343 778 195 2 000 1 343 738 165 2 738	1 459 50 1 200 3 546 9 298 4 912 6 656 4 080 1 585 250 0 1 237 100 871 750 382 345 210 2 200 1 415 739 165 195
Total contracted services Other Excenditure By Type Collection costs Consultant fees Audit fees General expenses Repairs and maintanance Internal Charges - Services charges Travel and subsistence Fued Soli IDP roview Insurance Legal costs Local Economic development Membership Fees Portage Printing & stationery Library programmes expense FMG expense Store & materials Tolephone Unifrom Catering expense	3	21 596		50 1 200 - 2 809 8 572 5 151 6 656 2 753 1 398 250 1 001 1 000 851 572 327 213 349 2 000 1 082 591 131 131 103 432	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 0 1 074 100 851 613 327 217 2 000 772 593 31111 98 432	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 200 1 022 593 111 98 432	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98 432	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98 432	1 274 500 1 200 225 3 156 8 164 4 719 5 961 5 961 5 961 5 961 5 961 1 250 1 125 1 000 8 71 6 55 3 66 2 900 1 260 6 53 3 66 2 900 1 260 6 55 5 55	1 364 50 1 200 1 3 346 8 718 4 862 6 316 5 4 565 2 50 1 182 1 100 8 711 701 377 315 195 2 000 1 343 738 738 185 170 550	1 459 500 1 200 1 900 3 546 9 298 4 912 6 656 4 080 1 585 2500 1 237 100 871 750 382 245 345 210 2 000 1 415 739 2 100 1 415 739 610
Total contracted services Other Excenditure By Type Collection costs Consultant fees Audit fees General expenses Repairs and maintanance Internal Charges - Services charges Travel and subsistence Fuel & Oil IDP review Insurance Legal costs Local Economic development Membership Fees Postage Printing & stationery Library programmes expense FMG expense Store & metrials Telephone Uniform Oralering expense Taining costs Bank charges	3	21 596		50 1 200 - - 2 809 8 572 5 151 6 656 6 2 753 1 398 250 1 001 100 851 572 327 213 349 2 000 1 082 591 131 103	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 2250 1 074 100 851 613 327 217 2 000 772 593 111 98	50 1 201 - 3 500 10 201 3 876 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98	1 274 500 1 200 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 3 606 290 1 800 2 000 1 280 6 633 165 155	1 364 50 1 200 1 50 3 346 8 718 4 862 6 316 3 425 1 565 2 50 1 182 100 871 701 377 315 2 000 1 343 778 195 2 000 1 343 738 165 2 738	1 459 50 1 200 3 546 9 298 4 912 6 656 4 080 1 585 250 0 1 237 100 871 750 382 345 210 2 000 1 415 739 165 739
Total contracted services Other Excenditure By Type Collection costs Consultant fees Audit fees Audit fees Audit fees General expenses Repairs and maintanance Internal Charges - Services charges Travel and subsistence Fuel & Oil IDP review Insurance Legal costs Local Economic development Membership Fees Postage Printing & stationery Library programmes expense FMG expense Store & materials Telephone Uniform Catering expense Taning costs Bank charges Lease charges Identity Suport	3	21 596		50 1 200 - - 2 809 8 572 5 151 6 656 6 2 753 1 398 250 1 001 1 001 851 572 327 213 349 2 000 1 082 591 131 103 432 480	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074 100 851 613 327 217 2 000 772 593 111 98 432 599	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98 432 509	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98 432 509	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98 432 509	1 274 50 1 200 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 100 871 655 366 290 1 871 871 655 366 290 1 80 1 200 633 165 155 555 555 559 1 295 539 1 295 539	1 364 50 1 200 1 50 3 346 8 718 4 862 6 316 3 425 1 565 250 1 182 100 871 701 771 377 315 195 2 000 1 343 738 185 195 2 000 1 343 758 185 195 2 000 1 343 758 185 195 2 000 1 343 758 185 195 2 000 1 343 758 195 195 2 000 1 343 758 195 195 2 000 1 345 195 195 195 195 195 195 195 195 195 19	1 459 500 1 200 1 900 3 546 9 298 4 912 6 656 6 4 080 1 585 250 1 237 1000 871 750 871 750 2000 1 415 739 165 610 606 606 1 567 641
Total contracted services Cher Excenditure By Type Collection costs Consultant fees Audit fees Au			23 012	50 1 200 - - 2 809 8 572 5 151 6 656 2 753 1 388 250 1 001 1001 100 1002 851 572 213 349 2 000 1 082 591 131 133 133 432 480 432 430 1117 550	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074 100 851 613 327 217 2 000 772 593 111 98 432 509 1 173 599	50 1 201 - 3 500 10 201 13 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 918 432 509 1 178 599	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 91 92 509 1 178 599	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 91 84 32 509 1 178 599	1 274 500 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 100 871 655 366 290 1 871 655 366 290 1 871 655 366 290 1 871 1 255 366 290 1 285 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 594 1 295 595 1 295 1 295 595 1 295 1	1 364 50 1 200 1 3 346 8 718 4 862 6 316 3 425 1 565 2 500 1 182 1 184 1	1 459 500 1 200 3 546 9 298 4 912 6 656 4 080 1 585 2500 1 237 1 000 871 750 382 345 210 0 2 000 1 415 739 616 616 606 61567 641 250
Total contracted services Other Excenditure By Type Collection costs Consultant fees Audit fees Audit fees Audit fees General expenses Repairs and maintanance Internal Charges - Services charges Travel and subsistence Fuel & Oil IDP review Insurance Legal costs Local Economic development Membership Fees Postage Printing & stationery Library programmes expense FMG expense Store & materials Telephone Uniform Catering expense Taning costs Bank charges Lease charges Identity Suport	1	21 596		50 1 200 - 2 809 8 572 5 151 6 656 2 753 1 398 250 1 001 1 000 1 000 851 572 327 213 349 2 000 1 082 591 1 31 1 131 1 03 432 480 432 410	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074 100 851 613 327 217 2 000 772 533 511 111 98 432 509 1 173	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98 432 509 1 178	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 593 593 111 98 432 509 1 178	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98 432 509 1 178	1 274 50 1 200 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 100 871 655 366 290 1 871 871 655 366 290 1 80 1 200 633 165 155 555 555 559 1 295 539 1 295 539	1 364 50 1 200 1 50 3 346 8 718 4 862 6 316 3 425 1 565 250 1 182 100 871 701 771 377 315 195 2 000 1 343 738 185 195 2 000 1 343 758 185 195 2 000 1 343 758 185 195 2 000 1 343 758 185 195 2 000 1 343 758 195 195 2 000 1 343 758 195 195 2 000 1 345 195 195 195 195 195 195 195 195 195 19	1 459 500 1 200 1 900 3 546 9 298 4 912 6 656 6 4 080 1 585 250 1 237 1000 871 750 871 750 2000 1 415 739 165 610 606 606 1 567 641
Total contracted services Other Excenditure By Type Collection costs Consultant fees Audit fees Audit fees General expenses Repairs and maintenance Internal Charges - Services charges Travel and subsistence Fuel & Oil IDP review Insurance Legal costs Legal costs Legal costs Legal costs Consultant fees Printing & stationery Library programmes expense FMG expense Store & materials Talephone Uniform Catering expense Training costs Bank charges Lease charges Indigent Support Valuation of properties Total 'Other' Expenditure Repairs and Maintenance			23 012	50 1 200 - - 2 809 8 572 5 151 6 656 2 753 1 388 250 1 001 1001 100 1002 851 572 213 349 2 000 1 082 591 131 133 133 432 480 432 430 1117 550	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074 100 851 613 327 217 2 000 772 593 111 98 432 509 1 173 599	50 1 201 - 3 500 10 201 13 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 918 432 509 1 178 599	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 91 92 509 1 178 599	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 91 84 32 509 1 178 599	1 274 500 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 100 871 655 366 290 1 871 655 366 290 1 871 655 366 290 1 871 1 255 366 290 1 285 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 594 1 295 595 1 295 1 295 595 1 295 1	1 364 50 1 200 1 3 346 8 718 4 862 6 316 3 425 1 565 2 500 1 182 1 184 1	1 459 500 1 200 3 546 9 298 4 912 6 656 4 080 1 585 2500 1 237 1 000 871 750 382 345 210 0 2 000 1 415 739 616 616 606 61567 641 250
Total contracted services Other Excenditure By Type Collection costs Consultant fees Audit fees General expenses Repairs and maintanance Internal Chargas - Services charges Travel and subsistence Fuel & Other Provision Logal costs Local Economic development Membership Fees Printing & stationery Library programmes expense FMG expense Store & materials Telening costs Catering expense Staning costs Bank charges Lease Charges Indigent Support Valuation of properties	1		23 012	50 1 200 - - 2 809 8 572 5 151 6 656 2 753 1 388 250 1 001 1001 100 1002 851 572 213 349 2 000 1 082 591 131 133 133 432 480 432 430 1117 550	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074 100 851 613 327 217 2 000 772 593 111 98 432 509 1 173 599	50 1 201 - 3 500 10 201 13 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 918 432 509 1 178 599	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 91 92 509 1 178 599	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 91 84 32 509 1 178 599	1 274 500 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 100 871 655 366 290 1 871 655 366 290 1 871 655 366 290 1 871 1 255 366 290 1 285 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 594 1 295 595 1 295 1 295 595 1 295 1	1 364 50 1 200 1 3 346 8 718 4 862 6 316 3 425 1 565 2 500 1 182 1 184 1	1 459 500 1 200 3 546 9 298 4 912 6 656 4 080 1 585 2500 1 237 1 000 871 750 382 345 210 0 2 000 1 415 739 616 616 606 61567 641 250
Total contracted services Other Excenditure By Type Collection costs Consultant fees Audit fees General expenses Repairs and maintanance Internal Charges - Services charges Travel and subsistence Fuel & Oil IDP review Insurance Legal costs Local Economic development Membership Fees Postage FMG expense Store & materials Training costs Bank charges Lording expense Training costs Bank charges Leagel costs Cotel Conomic development Membership Fees Postage Printing & stationery Library programmes expense FMG expense Store & materials Totelophone Uniform Catering expense Training costs Bank charges Lease charges Indigent Suport Valuation of properties Total Other "Expenditure Repairs an	1	21 596	23 012 23 012	50 1 200 - - 2 809 8 572 5 151 6 656 6 2 753 1 398 250 1 001 1 000 851 572 327 213 349 2 000 1 082 591 131 103 432 480 480 1 117 560 38 749	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074 100 851 613 327 217 2 000 772 593 111 98 432 509 1 173 559 37 797	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98 432 509 1 178 599 38 678	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98 432 509 1 178 599 38 678	50 1 201 - 3 500 10 201 3 815 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 98 432 509 1 178 599 38 678	1 274 500 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 100 871 655 366 290 1 280 633 165 155 555 539 1 285 641 1 200 40 750	1 364 50 1 200 1 50 3 346 8 718 4 862 6 316 3 425 2 50 1 182 1 565 2 250 1 182 1 00 8 71 7 70 1 343 7 77 3 15 5 2 000 1 343 7 78 1 65 5 1 70 5 50 5 72 1 425	1 459 50 1 200 3 546 9 298 4 912 6 656 4 080 1 585 250 0 1 237 100 871 750 382 345 210 2 000 1 415 739 165 610 606 1 567 641 250 43 851
Total contracted services Other Excenditure By Type Collection costs Consultant fees Audit fees General expenses Repairs and maintanance Internal Charges - Services charges Travel and subsistence Fuel & Oil UDP review Insurance Legal costs Local Economic development Membership Fees Portage State States Trailing & stationery Library programmes expense FMG expense Store & materials Talephone Uniform Catering expense Training costs Bank charges Icale Other ' Expenditure Repairs and Maintenance Employee related costs Other materials	1		23 012	50 1 200 - - 2 809 8 572 5 151 6 656 2 753 1 388 250 1 001 1001 100 1002 851 572 213 349 2 000 1 082 591 131 133 133 432 480 432 430 1117 550	50 1 200 2 978 9 458 3 320 6 957 2 773 1 344 250 1 074 100 851 613 327 217 2 000 772 593 111 98 432 509 1 173 599	50 1 201 - 3 500 10 201 13 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 918 432 509 1 178 599	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 91 92 509 1 178 599	50 1 201 - 3 500 10 201 3 875 5 088 3 098 1 519 250 1 074 100 851 613 327 219 172 2 000 1 022 593 111 91 84 32 509 1 178 599	1 274 500 225 3 156 8 164 4 719 5 961 3 500 1 500 250 1 125 100 871 655 366 290 1 871 655 366 290 1 871 655 366 290 1 871 1 255 366 290 1 285 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 593 1 295 594 1 295 595 1 295 1 295 595 1 295 1 295	1 364 50 1 200 1 3 346 8 718 4 862 6 316 3 425 1 565 2 500 1 182 1 184 1	1 459 500 1 200 3 546 9 298 4 912 6 656 4 080 1 585 2500 1 237 1 000 871 750 382 345 210 0 2 000 1 415 739 616 616 606 61567 641 250

<u>Table 66 MBRR Table SA2 – Matrix financial performance budget (revenue source / expenditure type and department)</u>

NC072 Offisobolitvu - Supporting Table	1	Vote 1 -	Vote 2 -	Vote 3 -	Vote 4 -	Vote 5 -	Vote 6 -	Vote 7 -	Vote 8 -	Vote 9 -	Vote 10 -	Vote 11 -	Vote 12 -	Vote 13 -	Vote 14 -	Vote 15 -	Total
Description	Ref	EXECUTIVE		COMMUNITY	TECHNICAL	[NAME OF	INAME OF	[NAME OF	[NAME OF	[NAME OF	[NAME OF	[NAME OF	[NAME OF	INAME OF	INAME OF	INAME OF	
Description	Rei	& COUNCIL	ADMIN	SERVICES	SERVICES	VOTE 5]	VOTE 6]	VOTE 7]	VOTE 8]	VOTE 9]	VOTE 10]	VOTE 11]	VOTE 12]	VOTE 13]	VOTE 14]	VOTE 15]	
R thousand	1																
Revenue By Source	-																
Property rates			11 726														11 726
Service charges - electricity revenue					38 254												38 254
Service charges - water revenue					14 108												14 108
Service charges - sanitation revenue					8 956												8 956
Service charges - refuse revenue					6 343					ļ							6 343
Rental of facilities and equipment			324		27												351
Interest earned - external investments			570														570
Interest earned - outstanding debtors					3 345												3 345
Dividends received			000	7 400	20												- 7 743
Fines, penalties and forfeits			230	7 493	20												7 743 2 644
Licences and permits Agency services			6	2 639 359													2 644 359
Agency services Other revenue		417	6 088	359 116	79												309 6 701
Transfers and subsidies	1	417	1 970	1 479	575												53 501
Gains on disposal of PPE		43411	1 570	1415	515												55 501
Total Revenue (excluding capital transfers and	i 1 cont	49 894	20 914	12 086	71 707	_	_	-	_	-	_	-	-	-	-	-	154 602
	1	40 004	20014	12 000													104 002
Expenditure By Type		0.700	47.000	44.000	00.000												F7 700
Employee related costs Remuneration of councillors		6 798 4 398	17 362	11 393	22 238												57 790 4 398
Debt impairment		4 396 20	2 427		8 941												4 398
Depreciation & asset impairment		20 31	2 427	329	28 351												31 139
Finance charges		51	2 421	525	20 00 1												51 155
Bulk purchases					27 891												27 891
Other materials					27 001												-
Contracted services			1 274														1 274
Transfers and subsidies																	-
Other expenditure		7 794	11 720	6 588	14 648												40 750
Loss on disposal of PPE					20												20
Total Expenditure		19 041	35 210	18 310	102 088	-	-	-	-	-	-	-	-	-	-	-	174 649
Surplus/(Deficit)		30 853	(14 295)	(6 224)	(30 381)	-	-	-	-	-	-	-	-	-	-	-	(20 047)
I ransters and subsidies - capital (monetary					20.252												20.252
allocations) (National / Provincial and District)					38 353												38 353
Transfers and subsidies - capital (monetary																	
allocations) (National / Provincial Departmental																	
Agencies, Households, Non-profit Institutions,																	
Private Enterprises, Public Corporatons, Higher																	
Educational Institutions)																	-
Transfers and subsidies - capital (in-kind - all)	<u> </u>																-
Surplus/(Deficit) after capital transfers &	1	30 853	(14 295)	(6 224)	7 971	-	-	-	-	-	-	-	-	-	-	-	18 306
contributions	I																

NC072 Umsobomvu - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Table 67 MBRR Table SA3 – Supporting detail to Statement of Financial Position

NC072 Umsobomvu - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description Perfect Addied Addied Addied Addied Addied Addied Addied Addied Display 12 Display 12 <th>NC072 Umsobomvu - Supporting Table S</th> <th>SA3 S</th> <th></th> <th>•</th> <th></th> <th>iancial Posit</th> <th></th> <th>0040/10</th> <th></th> <th>2019/20 N</th> <th>ledium Term R</th> <th>evenue &</th>	NC072 Umsobomvu - Supporting Table S	SA3 S		•		iancial Posit		0040/10		2019/20 N	ledium Term R	evenue &
Audited Ductorse Audited Outcome Audited Outcome Audited Outcome Audited Outcome Audited Ductorse Audited Budget Budget End Status Repure Foresca Fore Foresca Fore Foresca Foresca Foresca Foresca Fore Foresca Foresca	Description	Ref	2015/16	2016/17	2017/18		Current Ye	ar 2018/19		Expe	nditure Frame	work
ASSETS Continuent defausities Control mainties Concurrent learning Concurrent learning Concurent learning Concurrent learning Concurrent learni	Description	Nor				-	-			-	-	-
Calingson Oper unant weather for Calingson Oper unant weather for Calingson Oper unant weather Consumer default is Calingson Deal calingson Consumer default is Calingson Deal cal	R thousand										8	
Other curve investments Part of all overset in depined regions Part of all overset in	Call investment deposits											
Total Cal Investment deposits 2 6 22 77 1115 158			6 292	837	1 115	1 518	1 518	1 518	1 518	2 088	2 658	3 228
Consume abote Part of the diagrammet Part of the diagrammet of the diagramet of the diagrammet of t		2	6 292	837	1 115	1 518	1 518	1 518	1 518	2 088	2 658	3 228
Less. Provision in det Impaired 1 </td <td>Consumer debtors</td> <td></td>	Consumer debtors											
Tode Consumer debors 2 10 24 dial 11 73 59 21 446 21 446 21 446 21 446 33 768 57 086 77 586 Debilingammar debors End consumer End con			10 410	16 403							8	
Debt impairment provision Biodex and to optiming of he year Continuous to provision Biodiative and only provision Biodiative andonly provision Biodiative and only provision Biodiative and only		2	10 410	16 403							ê	La contraction de la c
Balance at he beginning of hy sert Contributions be provision Bid debs within of Balance at not operations. Image: Contributions betwithin of Balance at not operations. Image: Contributions betwithin of Balance at not operations. Image: Contributions betwithin operations. Im								-				
Balance at end of year - - 1138	Balance at the beginning of the year Contributions to the provision				11 388	11 388	11 388	11 388	11 388	11 388	11 388	11 388
PFE at case valuation texct immane bases 3 53 974 527 240 612 317 575 706 <	Balance at end of year		-	-	11 388	11 388	11 388	11 388	11 388	11 388	11 388	11 388
Lass secondinations PPE 3	Property, plant and equipment (PPE)											
Liss: Conventional determinant (PP) 2 500 700 25 827		2	530 974	527 480	612 317	575 706	575 706	575 706	575 706	615 329	645 895	680 744
Likultures Likultures <thlikultures< th=""> Likultures Likultur</thlikultures<>	0	J			25 827	25 827	25 827	25 827	25 827	31 139	29 504	23 622
Current Joint Joint Section Inclusion (order than back overdard) Shot turm location (offer than back overdard) Content joint of other han back overdard) Content joint of other han back overdard) Image of the particular operation opera	Total Property, plant and equipment (PPE)	2	530 974	527 480	586 490	549 879	549 879	549 879	549 879	584 190	616 391	657 122
Short mask of our family able of the family short of the family	LIABILITIES											
Current labilities 1 241 1 048 Image: Control optiminal labilities Image: Control optiminal labiliti	Current liabilities - Borrowing											
Trade and other payables Trade Payables Trade Payables Sector Au	. , , , , , , , , , , , , , , , , , , ,		1 241	1 048								
Trade Payables 5 40 306 40 289 2 500 8 257			1 241	1 048	-	-	-	-	-	-	-	-
Other creditors Unspectroational transfers VAT VAT Add 306 Add 28 Add 306 9 859 9												
Unspect conditional transfers VAT La 330 9859 9859 9859 9859 9859 9859 9859 7523 10 273 13 133 Total Trade and other payables 4 40 305 40 289 2 880 18 117 11 12 12 12 12 202 <td></td> <td>5</td> <td>40 306</td> <td>40 289</td> <td>2 500</td> <td>8 257</td> <td>8 257</td> <td>8 257</td> <td>8 257</td> <td>8 557</td> <td>11 257</td> <td>6 257</td>		5	40 306	40 289	2 500	8 257	8 257	8 257	8 257	8 557	11 257	6 257
Total Trade and other payables 2 40 306 40 289 2 850 18 117 18 117 18 117 18 117 16 081 21 530 19 451 Non current liabilities - Borrowing Borrowing Finance lesses (including PPP asset element) 1 256 2 367 979 - </td <td></td> <td></td> <td></td> <td></td> <td>350</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>					350							
Non current Hiabilities - Borrowing Finance leases (including PPP asset element) Finance leases (including PPP asset element) Fold Non current Hiabilities - Borrowing Provisions - non-current Retirement benefits 4 1256 2367 979 -		2	40 206	40.290	2 950							2
Borowing Finance leases (including PP asset element) Folal Non current Retinement baselities - Borowing) Total Non current Retinement baselities - Borowing (List other major provision items Returned list is rehabilities on Other 1 256 2 367 979 -		2	40 300	40 205	2 050	10 117	10 117	10 117	10 117	10 001	21 330	15 451
Total Non current liabilities - Borrowing Provisions - non-current Retirement benefits List other major provision items 1 256 2 367 979 -	-	4	1 256	2 367	979							
Provisions - non-current Retirement benefits List other major provision items 16 577 16 742 12 251 12 202 </td <td></td> <td></td> <td>4.050</td> <td>0.007</td> <td>070</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>			4.050	0.007	070							
Retirement banefits 16 577 16 77 16 77 16 77 12 202 <	-		1 200	2 307	9/9	-	-	-	-	-	-	-
Refuse landfill site rehabilitation Other Image: Construction of the serves CHANGES IN NET ASSETS Accumulated Surplus/(Deficit) Accumulated Surplus/(Deficit) - opening balance GRAP adjustments Image: Construction of the serves CHANGES IN NET ASSETS Image: Construction of the serves CHAP adjustments Image: Construction of the serves Chapter adjustments Image: Construction of the serves Chart adjustments Image: Construction of the serves Captal replacement Self-insurance Image: Construction of the serves Construction of the serves Image: Construction of the serves Captal replacement Self-insurance Image: Construction of the serves Construction of the serves Image: Construction of the serves Construction of the serves Image: Construction of the serves Captal replacement Self-insurance Image: Construction of the serves			16 577	16 742	12 515	12 202	12 202	12 202	12 202	12 996	13 775	14 602
Oher Image: Constraint of the serves of the se												
Total Provisions - non-current 16 577 16 742 24 908 16 907<					12 393	4 704	4 704	4 704	4 704	4 987	5 286	5 603
Accumulated Surplus/(Deficit) open in the serves image: serves			16 577	16 742	24 908	16 907	16 907	16 907	16 907	17 982	19 061	20 205
Accumulated Surplus/(Deficit) open in the serves image: serves	CHANGES IN NET ASSETS											
GRAP adjustments Image: Constraint of the constraint of	Accumulated Surplus/(Deficit)											
Restated balance 518 908 507 024 688 249 556 489 559 406 559 406 605 838 665 920 732 559 Surplus/(Deficit) 14 882 (1 351) 12 128 10 250 12 398 12 398 12 398 18 306 17 597 29 490 Appropriations to Reserves (28 933) (28 933) 12 128 10 250 12 398 12 398 12 398 18 306 17 597 29 490 Other adjustments (369) 3 543 (10 250) (12 398) (12 398) (12 398) (12 398) (12 398) (12 398) 17 597 29 490 Accumulated Surplus/(Deficit) 1 505 674 700 377 566 489 559 406 559 406 559 406 624 144 683 517 762 049 Reserves Housing Development Fund Self-insurance S			518 908	507 024	688 249	566 489	559 406	559 406	559 406	605 838	665 920	732 559
Appropriations to Reserves 1 (28 933) (369) (10 250) (12 398)			518 908	507 024	688 249	566 489	559 406	559 406	559 406	605 838	665 920	732 559
Transfers from Reserves Depreciation offsets (369) 3 543 (10 250) (12 398) (1				(1 351)	12 128	10 250	12 398	12 398	12 398	18 306	17 597	29 490
Depreciation offsets Other adjustments (369) 3 543 (10 250) (12 398)			(28 933)									
Accumulated Surplus/(Deficit) 1 508 031 505 674 700 377 566 489 559 406 559 406 624 144 683 517 762 049 Reserves Housing Development Fund Capital replacement Self-insurance Capital replacement Signed Sign	Depreciation offsets											
Reserves Image: Constraint of the serves of the serves Image: Constraint of the serves of the serves Image: Constraint of the serves of		1		505 674	700 377					624 144	683 517	762 049
Capital replacement Self-insurance Image: Capital replacement Self-insurace Image: Capital replacement S	Reserves											
Self-insurance Other reserves Revaluation Total Reserves 2												
Other reserves Image: Constraint of the serves Image: Constraint of the serves Image: Constraint of the serves Total Reserves 2												
Total Reserves 2	Other reserves											
		2	_	_	_	_	_	_	_	-	-	_
	TOTAL COMMUNITY WEALTH/EQUITY											

Table 68 MBRR Table SA9 – Social, economic and demographic statistics and assumptions

NC072 Umsobomvu - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	UCIAI,	economic and demographic statistics and a Basis of calculation		2007 Survey	2011 Census	2015/16	2016/17	2017/18	Current Year 2018/19		edium Term R nditure Frame	
	Ref.			2001 001103		Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population						28	28	28	28	28	28	
Females aged 5 - 14												
Males aged 5 - 14												
Females aged 15 - 34 Males aged 15 - 34												
Unemployment												
Unemploy ment												
Monthly household income (no. of households)	1, 12											
No income	Ľ					1 058	1 058	1 058	1 058	1 058	1 058	
R1 - R1 600						2 498	2 498	2 498	2 498	2 498	2 498	
R1 601 - R3 200						1 700	1 700	1 700	1 700	1 700	1 700	
R3 201 - R6 400						1 133	1 133	1 133	1 133	1 133	1 133	
R6 401 - R12 800						769	769	769	769	769	769	
R12 801 - R25 600						420	420	420	420	420	420	
R25 601 - R51 200						180	180	180	180	180	180	
R52 201 - R102 400						49	49	49	49	49	49	
R102 401 - R204 800						13	13	13	13	13	13	
R204 801 - R409 600						20	20	20	20	20	20	
R409 601 - R819 200												
> R819 200												
Poverty profiles (no. of households)												
< R2 060 per household per month	13					3556.00	3556.00	3556.00	3556.00	3556.00	3556.00	
						5000.00	3000.00	3330.00	3000.00	3330.00	5000.00	
Insert description	2											
Household/demographics (000)												
Number of people in municipal area						23 636	23 636	23 636	23 636	23 636	23 636	
Number of poor people in municipal area						10 347	10 347	10 347	10 347	10 347	10 347	
Number of households in municipal area						6	6	6	6	6	6	
Number of poor households in municipal area						3	3	3		3	3	
Definition of poor household (R per month)						1 800	1 800	1 800	1 800	1 800	1 800	
Housing statistics	3											
Formal						8 505	8 505	8 505		8 505	8 505	
Informal						301	301	301	301	301	301	
Total number of households			-		-	8 806	8 806	8 806	8 806	8 806	8 806	-
Dwellings provided by municipality	4											
Dwellings provided by province/s												
Dwellings provided by private sector Total new housing dwellings	5				-							
iotai new nousiny uweililiys				-	-	•	-	-	-		-	-
Economic	6											
Inflation/inflation outlook (CPIX)	Ĺ						10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
Interest rate - borrowing							8.0%	8.0%	8.0%	8.0%	8.0%	8.0%
Interest rate - investment	1						6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
Remuneration increases							6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
Consumption grow th (electricity)							7.0%	7.0%	7.0%	7.0%	7.0%	7.0%
Consumption grow th (water)							7.0%	7.0%	7.0%	7.0%	7.0%	7.0%
Collection rates	7											
Property tax/service charges	1						87.0%	87.0%	87.0%	87.0%	87.0%	87.0%
Rental of facilities & equipment							100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - external investments							100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - debtors							80.0%	80.0%	80.0%	80.0%	80.0%	80.0%
Revenue from agency services	1											

NC072 Umsobomvu - Table A10 Basic service delivery measurement

NC072 Umsobomvu - Table A10 Basic service delivery measurement Description		2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
Description	Ref	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Household service targets	1									
Water: Piped water inside dwelling			_	8 505	8 505	8 505	8 505	8 505	8 505	8 505
Piped water inside dweining Piped water inside yard (but not in dwelling)		-	_	289	289	289	289	289	289	289
Using public tap (at least min.service level)	2	-	-	12	12	12	12	12	12	12
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
Minimum Service Level and Above sub-total Using public tap (< min.service level)	3	-		8 806	8 806	8 806	8 806	8 806	8 806	8 806
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total	5	-	-	- 8 806	- 8 806	- 8 806	- 8 806	- 8 806	- 8 806	- 8 806
Total number of households	5	-	-	0 000	0 000	0 000	0 000	0 000	0 000	0 000
Sanitation/sewerage: Flush toilet (connected to sew erage)		_	_	7 722	7 722	7 722	7 722	7 722	7 722	7 722
Flush toilet (with septic tank)		-	-	236	236	236	236	236	236	236
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated) Other toilet provisions (> min.service level)		-	-	794	794	794	794	794	794	794
Minimum Service Level and Above sub-total		-	-	- 8 752	8 752	- 8 752	8 752	8 752	8 752	8 752
Bucket toilet		-	-	54	54	54	54	54	54	54
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions Below Minimum Service Level sub-total		-	-	- 54	- 54	- 54	- 54	54	- 54	- 54
Total number of households	5	-	-	8 806	8 806	8 806	8 806	8 806	8 806	8 806
Energy:										
Electricity (at least min.service level)		-	-	2 822	2 822	2 822	2 822	2 822	2 822	2 822
Electricity - prepaid (min.service level)		-	-	5 984	5 984	5 984	5 984	5 984	5 984	5 984
Minimum Service Level and Above sub-total Electricity (< min.service level)		-	-	8 806	8 806	8 806	8 806	8 806	8 806	8 806
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-		-
Other energy sources		-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total	5	-	-	- 8 806	- 8 806	- 8 806	- 8 806	- 8 806	- 8 806	- 8 806
Total number of households	5	-	-	0 000	0 000	0 000	0 000	0 000	0 000	0 000
Removed at least once a week		-	-	7 769	7 769	7 769	7 769	7 769	7 769	7 769
Minimum Service Level and Above sub-total		-	-	7 769	7 769	7 769	7 769	7 769	7 769	7 769
Removed less frequently than once a week		-	-	-	-	-	-	-		-
Using communal refuse dump Using ow n refuse dump		-	-	-	-	-	-	-		-
Other rubbish disposal		_	_	_	_	_	_	_	_	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total	_	-	-	- 7 769	-	-	- 7 700	- 7 769	- 7 769	- 7 769
Total number of households	5	-	-	/ /09	7 769	7 769	7 769	/ /69	/ /09	1 / 69
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month) Sanitation (free minimum level service)		_	-	3 006 3 006	-	-	-	1 735 1 735	1 601 1 601	1 648 1 648
Electricity /other energy (50kw h per household per month)		_	_	3 006	_	_	_	1 735	1 601	1 648
Refuse (removed at least once a week)		-	-	3 006	-	-	-	1 735	1 601	1 648
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		-	-	1 795	-	-	-	2 500	2 750	3 000
Sanitation (free sanitation service to indigent households) Electricity /other energy (50kwh per indigent household per month)		-	-	1 847 2 001	-	_	-	2 800 2 500	2 900 2 800	3 000 3 000
Refuse (removed once a week for indigent households)		-	-	1 251	-	-	-	2 500	2 800	3 000
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		-	-	-	-	-	-	-	-	-
Total cost of FBS provided		-	-	6 895	-	-	-	10 300	11 250	12 000
Highest level of free service provided per household Property rates (R value threshold)										
Water (kilolitres per household per month)								6	6	6
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)								135	1	152
Electricity (kwh per household per month) Refuse (average litres per week)								50	50	50
Revenue cost of subsidised services provided (R'000)	9									
	Ŭ									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)										
Property rates exemptions, reductions and rebates and impermissable values in										
excess of section 17 of MPRA)		-	-	273	289 2 051	289	289	307	325	344
Water (in excess of 6 kilolitres per indigent household per month) Sanitation (in excess of free sanitation service to indigent households)		-	-	-	2 051 2 106	2 200 2 700	2 200 2 700	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	2 291	2 291	2 291	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	1 475	2 200	2 200	-	-	-
Municipal Housing - rental rebates Housing - top structure subsidies	6									
Other	ľ									
Total revenue cost of subsidised services provided		-	-	273	8 213	9 681	9 681	307	325	344

Table 69 MBRR SA32 – List of external mechanisms

None

2.14 Municipal manager's quality certificate

I, AMOS CHINA MPELA, municipal manager of Umsobomvu Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name AMOS CHINA MPELA

Municipal manager of Umsobomvu Municipality (NC072)

Signature

Date

30/05/2019